2024 RAVENS STAFF DIRECTORY

EXECUTIVE

Stephen J. Bisciotti	Owner
Sashi Brown	President
Dick Cass	President Emeritus
Lisa Dixon Sr. Dir. of Special I	Events/Special Asst. to the Owner
Adam Neuman Chief of Staff,	Special Advisor to the President
Ron Shapiro	Special Advisor to the Owner

LEGAL

Brandon Etheridge	SVP & General Counsel
Toks Arowojolu	Associate General Counsel
Jessica Markison Sr. Director of	Compliance & Risk Management
David Ghostlaw	Staff Attorney

FINANCE

Jeff Goering	SVP/Chief Financial Officer
Jim Coller	Vice President of Finance
Reba Koppelman	Sr. Director of Finance
Dana Cline	Director of Payables
Mitch Goldstein	Accounting Manager
Sean McCart	Manager of Financial Planning & Analysis
Corrine Beil	Staff Accountant

PEOPLE, CULTURE & INCLUSION

Elizabeth Mearman	SVP of People, Culture & Inclusion
Julie Tambussi S	r. Director of People, Culture & Inclusion
Jillian Black	Director of People Operations
Jasmine Chiazor	Sr. PC&I Mgr Talent Acquisition
Jordan Bonner	PC&I Manager - Employee Engagement
Davon Charles	People, Culture & Inclusion Manager
Patti Holtery	Sr. Payroll Specialist
Katie Norman	Payroll Specialist
Karen McGee	People, Culture & Inclusion Coordinator

INFORMATION TECHNOLOGY

Asheesh Kinra	Vice President of Information Technology
Jeremy Parks	Sr. Director, Enterprise Applications & Data
Ricky Lopez	Sr. Manager, Technical Solutions
Christian Smith	Sr. Manager, IT Operations
Steve Kain	IT Security Manager
David Saunders	Data Engineer
Kevin Boyle	Systems Administrator
Conor Lynch	CRM Administrator
Robert Phillips	Help Desk Analyst

PUBLIC RELATIONS

Chad Steele	SVP of Communications
Patrick Gleason	Vice President of Public Relations
Marisol Renner	Sr. Director of Public Relations
Tom Valente	Sr. Director of Communications
Dan Horowitz	Sr. Coordinator of Public Relations
Rachel Richards	Public Relations Coordinator

COMMUNITY RELATIONS

Heather Darney	VP of Community Relations/
	Executive Director, Ravens Foundation
Kelly Tallant	Director of Community Relations
Briana Vaughn	Community Relations Manager
Drew Meyer	Community Relations Sr. Coordinator

OPERATIONS

Joan FennekohlSr Keith MathewsSr Ray Littleton Matt Klug Dan Parsons	SVP of Operations Vice President of Team Travel Director of Facilities Maintenance Director of Facilities Operations Facilities Operations Sr. Manager Sr. Manager, Team Operations Team Services Manager
Dan Parsons	Sr. Manager, Team Operations
Jerry Bolling	Team Services Manager
Avon Bryant	Team Services Manager
Marlon McLean	Facilities Manager
Major Woods	. Facilities Operations Coordinator
-	Team Services Assistant

Team Services Assistants Jerome Gilmore

Steven Adelsberger
Brandon Ambush
Denny Brothers
David Camak
Bobby Chesney
Roman Clark
Lindsev David

Quan Griffin Jimmy Hammond Brandon Hurt Jefferson Mitten Jamel Nesbit Ethan Pollock Steve Redmer Kori Richardson Chris Smith Jason Stevens Frank Thomas Adam Webster Josh Westervelt Jawan Yancey

SECURITY

Ross Luciano	Vice President of Security
Frank Fornoff	Sr. Security Manager
Steve Owens	Sr. Security Manager
Mike Sotka	Sr. Security Manager
Dante Briley	Security Manager
Rose Brock	Security

FIELDS & GROUNDS - M&T BANK STADIUM

Sean Kauffman	Director, Stadium Field Operations
Jarod Knopp	. Sr. Manager of Stadium Field Operations
Matt Clark	Assistant Sports Field Specialist
Dan Ampthor	Assistant Sports Field Specialist
Billy Stewart	Assistant Sports Field Specialist

FIELDS & GROUNDS - UNDER ARMOUR PERFORMANCE CENTER

Bryan Filkins	Director, Fields & Grounds - UAPC
P.J. Petel.	Sr. Manager, Fields & Grounds
Matt Cavrak	Sports Turf Specialist
Will Ranney	Sports Turf Specialist
Justin Syharath	Sports Turf Specialist

CORPORATE SALES & BUSINESS DEVELOPMENT

Kevin Rochlitz	SVP/Chief Sales Officer
Aaron Cline	. Vice President of Corporate Sales & Suites
Dan Condon	Sr. Director of Sales
Trey Bennett	Director of Sales
Chris Wack	Director of Corporate Sales
Ryan Burns	Sr. Sales Manager
Gwen Sieck	Corporate Sales & Media Manager
Tyler Cherigo	Strategic Partnership Designer

CLIENT SERVICES

Kate Kasabula	Vice President of Client Services
Matt Kempel	Director of Client Services
Tricia Aoki	Client Services Manager
Tim Bancells	Client Services Manager
Jaida Bayton	Sr. Client Services Coordinator
Gabrielle Chambers	Client Services Coordinator
Brett Tilley	Client Services Coordinator

2024 RAVENS STAFF DIRECTORY

SUITE SALES & SERVICE

Theresa Abato..... Vice President of Suite Sales & Service Hayward Caswell Director of Suite Services & Operations Jillian Magnotta Sr. Manager of Suites & Services Chris Lisle..... Suite Services Specialist

MARKETING

Kim FergusonJosh LukinMatt LittleLaura HumphreysAdam RudelMoe ShootsMoe ShootsAnneliese AkinsKatie BollingerCamille CipolloneBryan CorveraTory NymickNick PrevasBrandon WilliamsKaylie HombergYajaira RivasSr	SVP of Marketing Sr. Director, Activation & Fan Development Sr. Director, Brand Strategy & Advertising Director of Legacy Engagement Sr. Manager, Marketing & Activation Sr. Manager, Marketing & Football Outreach Sr. Manager, Marketing & Football Outreach Sr. Manager, Marketing & Fan Development Historical Curator Manager, Advertising & Media Entertainment Marketing Manager Brand Design Manager Sr. Event Coordinator Marketing & Fan Development Coordinator Marketing & Fan Development Coordinator
Shamar Gray Tina Galdieri	. Marketing & Fan Development Coordinator Football Outreach Coordinator Cheer Coordinator Marching Band President

RAVENS MEDIA

Michelle Andres	SVP of Ravens Media
Jay O'Brien	. VP, Broadcasting & Gameday Productions
•	Sr. Director of Social Media/Digital Host
	Sr. Director of Digital Strategy & Innovation
	Director of Production
	Director of Photography
Phil Cunningham	Director of Post-Production
Steve Groff	Director of Broadcast Technical Operations
Ryan Mink	Editorial Director
, Jack Dana	Sr. Manager, Production & Media Assets
	Sr. Animator
•	Motion Designer
Cliff Brown	Staff Writer
	Social Media Manager/Digital Host
	Sr. Social Media Graphic Designer
	Cinematographer
Kristie Osborne	Media Asset Manager
	Manager, Media Sponsorship
Shelby Lasso	Producer/Editor & Digital Host
Nahom Nega	Producer/Editor
JT Santos	Cinematographer
Jacob Rose	Digital Designer
Lauren Purdy	Sr. Coordinator, Digital Stragegy
Annie Morraye	Digital Experience Coordinator
Bryson Neverdon	Editor, Video Content & Podcasts
Ashley Oliver	Social Media Coordinator
	Cinematographer
Phil Hoffmann	Team Photographer
	Team Photographer
Joey Pulone	Team Photographer

BUSINESS INTELLIGENCE

Cody Williams	Vice President of Strategy & Analytics
Genevieve McNally	. Sr. Manager of Fan Insights & Analytics
Steve States	Sr. Business Analyst
Tyrique Cox	Business Data Analyst - Media
Rebecca Meagher	Data Visualization Engineer
Fayo Ojo	Business Data Analyst - Generalist

STADIUM OPERATIONS

John Cline	tadium Operations & Guest Experience Vice President of Event Operations f Retail & Food & Beverage Operations
Jobie Waldt	Sr. Director of Stadium Operations
Evan Harkum	Sr. Project Manager
Evan Cohen	Sr. Manager, Stadium Operations
Megan GrondzkiSr. Ma	anager of Retail & Purchasing Operations
Rob Tune	Sr. Manager of Event Operations
Tim Murphy	Sr. Coordinator, Stadium Operations

GUEST EXPERIENCE

Colleen Helak	Director of Guest Experience
Kevin Lynch	Guest Experience Hospitality Manager
Charlie Sweeney	Guest Experience Manager
Ryan Stango	Guest Experience Sr. Coordinator

TICKET SALES & OPERATIONS

Baker KoppelmanSVP, Ticketing
Richard Lintker Sr. Director, Ticket Sales & Hospitality
Adam Mazalewski Sr. Director, Ticket Operations
Elli Peltonen Director, Ticket Services
T.J. a'BecketSr. Manager, Ticket Operations & Distribution
Adam Blenckstone Ticket Sales Manager
Eric HubbsTicket Sales & Hospitality Services Manager
Raven Jones Ticket Services & PSL Owner Rewards Manager
Peter Jacobsen Sr. Coordinator, Ticket Services & ADA Seating
Naomi CarbonaroTicket Sales Representative
Camryn DeLucieTicket Operations Coordinator
Marcus JenkinsTicket Sales Representative
Reggie Keller Ticket Services & Perch Coordinator
Emma KleinTicket Sales Representative
Betsy LambTicket Services Coordinator
Makinley TimmonsTicket Sales Representative



OUR MISSION IS TO WIN FOOTBALL GAMES, SERVE OUR FANS AND BE A POSITIVE FORCE IN OUR COMMUNITY.

2024 RAVENS STAFF DIRECTORY

PLAYER PERSONNEL

Frie DeCeste Evecutive Vice President & Coneral Manager
Eric DeCosta Executive Vice President & General Manager
Ozzie NewsomeExecutive Vice President
George KokinisVice President of Player Personnel
Nick Matteo Vice President of Football Administration
David McDonald Vice President of Research & Development
Mark Azevedo Director of Player Personnel
Andrew RaphaelDirector of College Scouting
Steve Clagett JrDirector of Learning & Development
Derrick Yam Director of Data & Decision Science
Joey ClearyAsst. Director of College Scouting
Corey Frazier Asst. Director of Pro Personnel
Jenn Hoffman Chief of Staff to the General Manager
Bobby VegaNational Scout
Houegnon "Q" Attenoukon West Coast Area Scout
Brandon Berning Midwest/Southwest Area Scout
Patrick McDonough Northeast Area Scout
Chas Stallard
Kevin WeidlSoutheast/Midwest Area Scout
TJ Ajibola Assistant
Sophie CorteseFootball Administration/Salary Cap Analyst
Travis Hawkins Pro Scout
Samantha LazarQuantitative Analyst
Joe Moreno Assistant
James Oncea
Terrell Parker
Andrew Rogan Coaching/Scouting Analyst
Joe Sudano
Maggie Domanowski Administrative Asst. to Player Personnel
Jameel McClain Director of Player Engagement
Sarah SnyderDirector of Sports Nutrition
Johnny Shelton
Dr. Lori RobinsonPlayer Engagement Manager
Valarie Wideman
O.J. Brigance Sr. Advisor to Player Engagement
Pat Moriarty
Robert Branch
Rachel Farnan

TRAINING & MEDICAL

Chief Medical Officer
Team Clinician
Head Certified Athletic Trainer
. Sr. Assistant Athletic Trainer
Associate Head Athletic Trainer
Therapist/Asst. Athletic Trainer
Assistant Athletic Trainer
on Coord./Asst. Athletic Trainer
apist/Assistant Athletic Trainer
Medical Services Manager

FOOTBALL VIDEO

Mark Bienvenu Vice President of Football Video Operations Collin FergusonDirector of Football Video Operations Da'Vonta Ealy.....Football Video Operations Coordinator Austin Marshall.....Football Video Operations Coordinator

COACHING

John Harbaugh		Head Coach
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COORDINATORS

Chris Hewitt	Asst. Head Coach/Pass Game Coordinator
Chris Horton	Special Teams Coordinator
Zach Orr	Defensive Coordinator
Todd Monken	Offensive Coordinator

COACHES

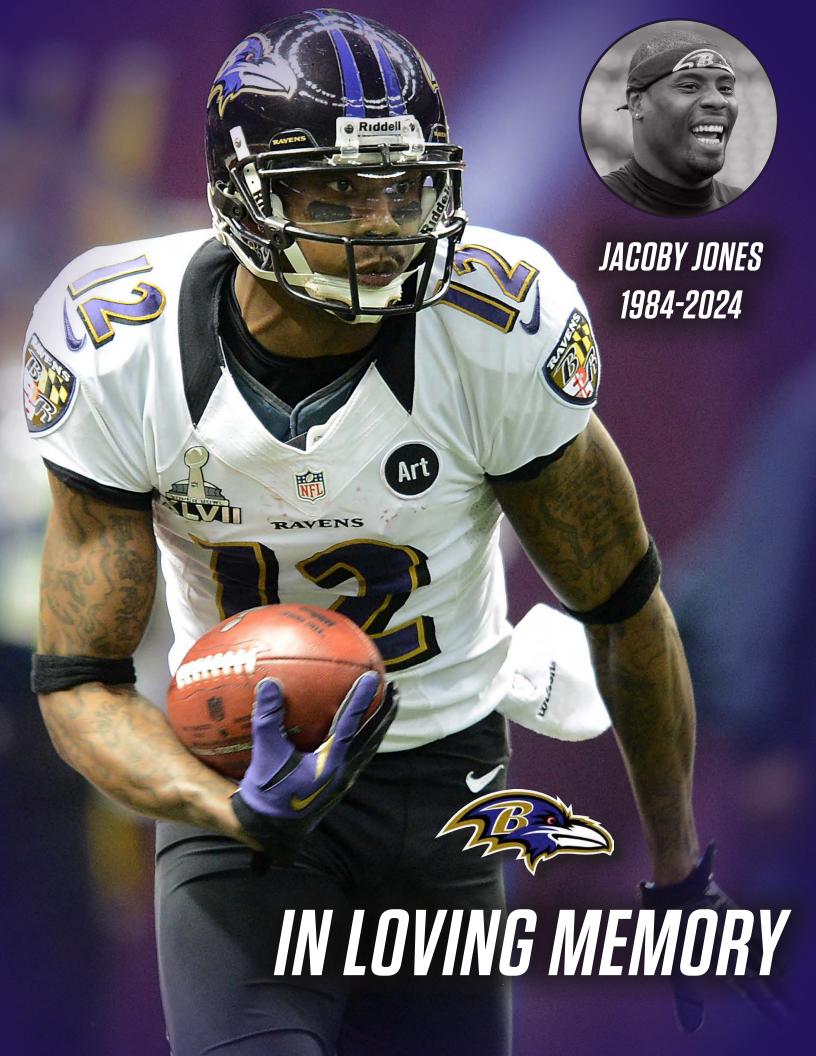
Danny Breyer	Offensive Assistant Coach
Randy Brown	Senior Special Teams Coach
, Brendan Clark	
Joe D'Alessandris	
Mark DeLeone	Inside Linebackers Coach
George Godsey	Tight Ends Coach
Dennis Johnson	Defensive Line Coach
Sam Koch	
Greg Lewis	Wide Receivers Coach
Doug Mallory	Secondary Coach
Tee Martin	Quarterbacks Coach
Matt Robinson Asst. Defensive	Line Coach/Outside Linebackers
Adam Schrack	Offensive Quality Control Coach
Chuck Smith	Pass Rush Coach
Daniel Stern Director of Fo	ootball Strategy/Asst. QBs Coach
Travis Switzer	Run Game Coordinator
Willie Taggart	Running Backs Coach
Travelle Wharton	. Assistant Offensive Line Coach

COACHING STAFF

Kaelyn Buskey Assistant Strength & Ben DavisCoachin Scott ElliottStrength & Con DP EymanBaltimore Rav Prentice GillBaltimore Rav	g Research Engineer ditioning Coordinator vens Coaching Fellow
Connor Gorny Ap	•
Kevin HartmanStrength	
Ian KolsteBaltimore Rav	ens Coaching Fellow
Megan McLaughlin Sr. Director of	f Football Information
Noah Riley Defen	sive Football Analyst
Megan RosburgAsst. to the Head Coach Sam RosengartenDirector Marianna SalasBaltimore Raw Ron ShriftStrength & Jyair ThomasSports Anthony WatsonStrength &	of High Performance vens Coaching Fellow & Conditioning Coach & Performance Fellow

EQUIPMENT

Kenico Hines	Head Equipment Manager
Tom Wood	Senior Equipment Manager
Ebony Short	Sewing Manager
Scott Rotier	Assistant Equipment Manager
Jordan Brown	Equipment Coordinator
Jeremy Tunstall	Equipment Coordinator
Michele Geiman	Seamstress
Ernestine Martin	Seamstress
Kendra Shapanus	Seamstress
Najuma Simon	Seamstress





STEVE BISCIOTTI wants consistency. His goal is to have the Ravens in the playoff hunt every season, avoiding dips that plague some franchises.

The Ravens are one of only four teams (Green Bay – 12, New England – 12, Baltimore – 11, and Kansas City – 11) to earn at least 11 postseason berths in the last 16 years (2008-23), with Baltimore winning at least one game in eight of those 11 playoff campaigns. Additionally, during this span, the Ravens have compiled the NFL's fourth-most postseason victories (12, tied with Green Bay), and they have advanced to four AFC Championship games (2023, 2012, 2011 and 2008), winning Super Bowl XLVII in 2012.

"We're proud of what we're giving to Baltimore," Bisciotti says. "You have to make the playoffs to have the opportunity to compete for championships, and championships are our goal. We want to be a consistent winner that avoids big lulls and not being in the playoffs for any length of time."

The Ravens are part of an elite group: They are one of 15 NFL teams with multiple Super Bowl victories. Five franchises have won one title. Eight others have earned a berth in the game and lost, while four teams have never advanced to the Super Bowl. More importantly, with the Super Bowl XLVII Championship, the Ravens (two), the Patriots (six), the Chiefs (three) and the Buccaneers, Giants and Steelers (also two each) are the only teams that have won more than one NFL title since the turn of the century in 2000.

The passionate Bisciotti, who at 64 is the NFL's fourthyoungest majority owner (Kansas City's Clark Hunt, 59, Arizona's Michael Bidwill, 59 and Washington's Josh Harris, 59), bought a minority interest in the Ravens from Art Modell in 2000, completing the purchase of the franchise on April 9, 2004.

Steve's initial investment to the team provided funds to secure free agents for the 2000 Super Bowl XXXV Championship

team. Today, his influence in the NFL continues to rise. He served for several years on two important ownership committees: Broadcast and Digital Media.

When Bisciotti, now in his 25th year as an owner of the Ravens, hired Harbaugh as the team's head coach in January of 2008, some eyebrows were raised. Harbaugh had never been a head coach at any level. In fact, he had not been an offensive or defensive coordinator in the NFL. It was obviously the right choice. Along with the Super Bowl XLVII victory during the 2012 season, Baltimore advanced to the playoffs in its first five years with Harbaugh, who is the only modern-day (since 1970) head coach to win a playoff game in each of his first four and five seasons. He is also the only head coach in NFL history to win a playoff game in six of the first seven seasons, while his 12 playoff victories tie (Tom Coughlin and Bill Cowher) for the fifth most ever by a head coach in the first 16 seasons of an NFL coaching career.

"We all saw something in John. And, you have to be willing to separate yourself from the masses – take some chances – to achieve great success," Bisciotti says of Harbaugh, who in 2019 was named NFL Coach of the Year after guiding Baltimore to a franchise-best 14-2 record. "There's probably a little bit more perception that we took a risk with John. We don't think we did."

Since taking over as the Ravens' full owner (2004), Bisciotti's teams have earned the playoffs a total of 12 times, including the AFC's No. 1 seed in both 2019 (14-2 record) and 2023 (13-4 record). His 2004 (9-7), 2013 (8-8), 2017 (9-7) and 2021 (8-9) teams were in playoff contention heading into the season's final week. Baltimore has also captured six division crowns under Steve's leadership, and with Harbaugh at the helm (since 2008), has produced the league's third-most total victories (172, including playoffs).



QUOTH THE RAVEN: STEVE BISCIOTTI

"My responsibilities are not only to my family and the people who work for the Ravens. There are over a million stakeholders in the Baltimore area who we have an obligation to. They're the fans who invest more than three hours on Sunday to watch, listen to or attend our games. That's a big difference from owning a non-sports company." — Steve Bisciotti on owning the Ravens

"What really strikes me about Steve is his loyalty to the friends he's had forever. A lot of people, when they become very successful like Steve, they move on. His friends are the same ones he grew up with. That's one of his strengths." — Longtime Maryland basketball coach Gary Williams

"[Steve] is a great leader. The players love him. They love when he's around. He's an inspiration to all of our guys, to me, to this organization. He sets the tone here. It's a great organization because of his vision." — John Harbaugh on Steve Bisciotti

MOST SUPER BOWL TITLES SINCE 2000 SEASON

Titles	Team	Seasons
6	New England Patriots	2001,'03, '04,'14, '16, '18
3	Kansas City Chiefs	2019, 2022, 2023
2	Baltimore Ravens	2000, 2012
2	New York Giants	2007, 2011
2	Pittsburgh Steelers	2005, 2008
2	Tampa Bay Buccaneers	2002, 2020

Born in Philadelphia on April 10, 1960, Bisciotti moved with his family to Baltimore (Severna Park) in March of 1961 when Steve, the youngest of three children, was 11 months old. His father, Bernard, took the children to Orioles and Colts games. Sadly, Bernard died of leukemia when Steve was 8. His mother, Patricia, a huge Ravens fan, then raised the children.

After graduating from Salisbury (Md.) State University in 1982 with a degree in liberal arts, Bisciotti worked in the temporary help industry. In 1983 (at age 23), he started Aerotek with his cousin, Jim Davis. They offered aerospace and technology companies access to skilled temporary employees.

Aerotek is part of Allegis Group, the largest staffing firm in the United States and the largest privately held talent management firm in the world. The company, headquartered just outside Baltimore, has offices throughout North America, Europe and Asia Pacific. Allegis Group has over 16,000 internal employees and 130,000 employees assigned to client locations. These include engineers, scientists, IT professionals, accountants, attorneys and industrial workers.

Before purchasing the Ravens, Bisciotti's business success was not well known to the general public on a national level, or even notable in the Baltimore area, where he and his partners kept a low profile. "I'm OK if I'm one of the least known owners in pro sports," Bisciotti says.

Steve, an energetic visionary, is quietly dedicated to several important causes and projects, some associated with his deep Catholic faith. He is a board member for Catholic Charities and created The Stephen and Renee Bisciotti Foundation. Most of Bisciotti's extensive charity work and generous giving are done without public notice, although, in 2020, it was announced that the foundation and the Ravens combined to donate \$5 million to assist vital programs supported by Catholic Charities from more than 200 locations in Baltimore City and nine Maryland counties.

In August of 2020, the foundation and the Ravens also jointly distributed \$1 million to support social justice reform in Baltimore, with a committee of current and former Ravens players determining the 28 programs chosen to receive funds from the contribution.

Additionally, at the onset of the COVID-19 pandemic, Steve and Renee's foundation and the Ravens combined to donate \$1 million to support four nonprofit organizations – the Fund for Educational Excellence, the United Way of Central Maryland, the Baltimore Community Foundation and the Maryland Food Bank – in their efforts to combat the public health crisis.

In June of 2021, Steve and Renee honored Ozzie Newsome – the Ravens' longtime personnel executive and Pro Football Hall of Famer – by making a \$4 million gift in his name to Maryland's Historically Black Colleges and Universities (HBCUs). Through their foundation, the \$4 million donation created the Ozzie Newsome Scholars Program, which funds scholarships for Baltimore City Public Schools graduates who attend an HBCU in Maryland.

In January of 2023, The Stephen and Renee Bisciotti foundation and the Ravens made a \$20 million commitment to the Boys & Girls Clubs of Metropolitan Baltimore to create the Baltimore Ravens Boys & Girls Club at Hilton Recreation Center. The previously-closed center will undergo a comprehensive renovation resulting in a space where hundreds of children ages 6-18 will participate daily in youth development programs. In April of 2024, Steve and Renee's foundation and the Ravens announced a \$10 million donation to help form the Baltimore Ravens College Track Center, targeted to open in the fall of 2025. The new academic facility is being created to help Baltimore City Public School students advance through high school, college and into the workforce.

Bisciotti enjoys golfing and boating. He and his wife, Renee (Foote), are the parents of two sons: Jason and Jack, both of whom reside with their families in the Baltimore area.

(Bisciotti is pronounced: bih-SHAH-tee.)



QUOTH THE RAVEN: STEVE BISCIOTTI

"I remember going to a couple of Colts games every season with my dad or mom and brother (Mike) and sister (Cathy Thomas). We were on the 10-yard line, lower deck. We'd go to O's games, too. My favorite player was Paul Blair, because my brother already claimed Brooks Robinson and would not let me take the same guy. We'd also go to Westminster for Colts training camp. We have pictures with various players, and I have one with me wearing Johnny Unitas' helmet. I would always ask the Colts players if I could wear their helmets." - Steve Bisciotti

At left: A young Steve Bisciotti with the late Johnny Unitas at Colts training camp.



Entering his third year with the Baltimore Ravens, **SASHI BROWN**, 48, oversees and manages all business areas of the organization, including finances, legal, budgeting, corporate sales, operations, stadium activities, communications and business ventures. Brown was also appointed by Commissioner Roger Goodell to serve on the NFL's Stadium Committee.

"He's very smart and has good judgement," stated longtime Ravens president Dick Cass, whose role Brown assumed in April 2022. "He's thoughtful, and what you really notice are his people skills, poise and presence."

For the three years (2019-21) prior to his arrival in Baltimore, Brown worked at Monumental Sports & Entertainment, last serving as President of Monumental Basketball (Wizards, Mystics and Go-Go) and as a special advisor to the CEO.

Brown also previously accrued 13 years of NFL experience, including five seasons (2013-17) with the Cleveland Browns, where he served two years (2016-17) as executive vice president of football operations. Prior, he spent eight years (2005-12) with the Jacksonville Jaguars, last serving as senior vice president and general counsel.

In 2015, Brown was named to the *Sports Business Journal's* "Forty Under 40" list.

He began his career as an attorney at the Washington, D.C.-based law firm WilmerHale.

2022-24: (with Baltimore Ravens) 2024: Spearheaded by Brown, the Ravens announced in April the creation of the Ravens College Access Program, which is supported by \$50 million in donations that benefit three organizations (College Bound, Bridges Baltimore & College Track) dedicated to providing access to higher education...The Stephen & Renee Bisciotti Foundation and the Ravens will contribute \$30 million to the three college completion programs (\$10 million to each), while M&T Bank and College Track will also provide \$10 million investments each...In conjunction with this program, the Baltimore Ravens College Track Center is expected to open in the fall of 2025...In March, the Ravens entered a partnership with Levy to become the team's official food, beverage and hospitality (F&B) partner and the exclusive concessionaire at M&T Bank Stadium. 2023: Brown led the months-long planning and December unveiling of "The Next Evolution," a three-year (2024-26) upgrades project to significantly enhance the gameday and year-round fan offerings at M&T Bank Stadium...In addition to substantial developments on the exterior plazas, every level of the venue has undergone (or will undergo) renovations - thus completely transforming the stadium experience for all fans and ensuring that the stadium remains a worldclass NFL and entertainment venue well into the future...In

"The Ravens serve as a beacon of excellence for the community and beyond. Our performance on the field must be matched by our investments off the field, which we've accomplished — tens of millions of dollars invested in the greater Baltimore community. It's a core part of our mission to be a great steward, not only a great football team on the field, which we've been, but also a great steward of the community in Maryland as a whole."

– Sashi Brown on the Ravens' 15-year lease agreement/ extension with the Maryland Stadium Authority to remain playing at M&T Bank Stadium through at least 2037

November, Brown oversaw the completion of a significant agreement with the Fanatics Retail Group to assume all future M&T Bank Stadium retail operations, along with the continuation of e-commerce business...The new partnership creates an omni-channel experience for Ravens fans that seamlessly integrates online and in-venue shopping... In April, Brown's leadership helped secure a new 15-year strategic partnership extension with M&T Bank, which includes the continued stadium naming rights agreement. 2022: In his first year as president, Brown led the completion of a new stadium lease agreement between the Maryland Stadium Authority and the Ravens, extending the team's commitment to remain in Baltimore and support investment in M&T Bank Stadium through the end of the 2037 NFL season (with two five-year options to extend)...Through funds from state-issued bonds, the lease agreement paved the way for M&T Bank Stadium enhancement projects over the ensuing several years.

2019-21: (with Monumental Sports & Entertainment) In November 2021, Brown was promoted to President of Monumental Basketball and special advisor to the CEO...He oversaw various operations for the Wizards, Mystics and Go-Go, including research & information systems, technology, equipment, communications, finance, facilities, security and player engagement...Originally joined Monumental Basketball as chief planning and operations officer in July 2019.

2013-17: (with Cleveland Browns) Brown was promoted to EVP of football operations in January 2016, leading the development of an organizational vision and strategic plan for rebuilding football operations...He oversaw all football operation functions, including salary cap and contracts, scouting, medical, equipment, video, travel, security, facilities and athletic performance...Originally hired by Cleveland as its executive vice president and general counsel, Brown worked in both football and business capacities...Upon his arrival, he was responsible for overseeing the team's football administration functions and player contract negotiations.... On the business side, his duties included commercial

SASHI BROWN

contracts, government affairs, risk management, intellectual property issues, litigation and stadium matters.

2005-12: (with Jacksonville Jaguars) Brown spent eight years as Jacksonville's senior vice president and general counsel...He was involved in both football and business operations, which included playing a key role in helping negotiate the naming rights deal for EverBank Field.

2002-05: (with WilmerHale) Brown represented clients in sports-related transactions, venture capital and private equity deals, as well as mergers and acquisitions.

COLLEGE: Brown earned his Bachelor of Arts degree (mass media) from Hampton University in 1998 and a juris doctorate degree from Harvard Law School in 2002.

PERSONAL: Brown has a longstanding history of civic involvement, having served on the boards of directors for the Cleveland Browns Foundation, Cleveland Development Advisors, Jacksonville Housing Authority, Jacksonville

Museum of Science & History and the MaliVai Washington Kids Foundation...He is currently on the Board of Trustees at Hampton University and is the Chairman of the Ravens Foundation, Inc....He's also a Board Member at Lafayette Square, an organization that aims to support workingclass communities by creating investment and business opportunities....Though born in Boston, Brown mostly grew up in Middletown, CT...While attending Hampton University, he spent time as a radio play-by-play announcer and analyst for the football and basketball teams...He also hosted a radio show focused on jazz music, which he remains passionate about today...He and his wife, Paige, have two sons (Robeson & Ellison) and two daughters (Zora & Ananda).

"I want us to be a symbol of excellence. I want us to embody and embrace our community. We want our fans to embrace us. We want to show up in the places that are most needed throughout Baltimore and greater Maryland." – Sashi Brown



Brown serves as Chairman of the Ravens Foundation, which in June 2024, helped transform and beautify The Historic Samuel Coleridge-Taylor Elementary School in Baltimore City. The Ravens Foundation fully funded the project, providing upgrades to the first Baltimore City school built specifically to educate African American children in 1926.



Brown, pictured with head coach John Harbaugh (left) and owner Steve Bisciotti (right), oversees and manages all business areas of the organization, including finances, legal, budgeting, nonfootball personnel, corporate sales, operations, stadium activities, communications and business ventures.



In December 2023, Brown unveiled a series of significant projects that evolve gameday and year-round fan offerings at M&T Bank Stadium. Initial upgrades come on-line for the 2024 season, with the remaining enhancements set for 2025 and 2026, ensuring the stadium remains a world-class NFL and entertainment venue for years to come.



The launch of the Baltimore Ravens College Track Center (targeted to open in 2025) was announced in 2024 by the Ravens, The Stephen and Renee Bisciotti Foundation, M&T Bank and College Track. Brown's vision was instrumental in developing the partnership and the future educational opportunities that will assist Baltimore City students.



ERIC DECOSTA's loyalty, love and pride for the Baltimore Ravens are unmatched. A pillar of the organization's well-laid foundation, DeCosta has been with the franchise since Day One, first beginning as an intern during the inaugural 1996 season and then ascending to the personnel department's chief decision-maker in 2019.

Prior to being named executive vice president and general manager – succeeding the legendary Ozzie Newsome – DeCosta, 53, received GM interview offers annually from multiple teams over the years.

Yet, he never seriously considered leaving Baltimore, because Eric's respect for – and thorough understanding of – the Ravens' culture aligned perfectly with his dream job.

"I'm the kind of person who appreciates people who stick with things," DeCosta admits. "Even when I think about athletes I've admired, people I've admired, they've had long tenures in different places. But I love this community. My family is from this community. I love the people I work with day to day. Anyone who knows me knows that."

In 2007, Ravens owner Steve Bisciotti first approached DeCosta about becoming general manager one day. Years later, they decided Eric would continue to serve as Newsome's top lieutenant through 2018, helping groom him for the GM role and setting up a seamless transition.

"Did I have chances [to leave]? Yes," DeCosta shares. "Did I have a lot? Yes. Did I ever really consider it? Not really, because every time I'd go to bed thinking that maybe I would consider something, I'd wake up and say, 'What are you, crazy? You know you're going to have the job someday that you've dreamed about, so just wait and make it perfect."

From an outside perspective, the imminent ascension might have spawned challenges in DeCosta's relationship with Newsome. That was never the case, however, because the duo has always had a remarkable connection – one that forged a rare professional partnership and an extraordinary friendship. "He's an outside-the-box thinker, but his football beliefs are based on substance, history and collected wisdom. He can see the unintended consequences that come with certain big decisions. He'll push the envelope to make sure we're covering all possibilities."

- Ravens EVP Ozzie Newsome on Eric DeCosta

"Ozzie basically took a 25-year-old kid who had no experience in the NFL, who was so different from him, and gave me a chance and accepted me," DeCosta says fondly. "He and I have always been very different in a lot of ways, but so aligned. It's a special relationship in my life. I've learned a lot of football, but honestly, just a lot more about being a good person."

A graduate of the Ravens' "20/20 Club," which includes members of the personnel staff who started with the team as young assistants and grew into evaluators with more input, DeCosta quickly moved up the ranks. He was first a personnel intern (1996), then area scout (1997-2002), then director of college scouting (2003-08), then director of player personnel (2009-11) and then assistant GM (2012-18).

It became evident early in DeCosta's tenure that he was destined for NFL success. Brimming with passion, resourcefulness, a relentless attitude and an advanced aptitude, he quickly earned his co-workers' respect.

"When Ray Lewis walked into camp his first day, he never really was truly a rookie," former Ravens SVP of football operations Pat Moriarty recalls. "He was Ray Lewis, our starting linebacker. [That same year of 1996], I think Eric was never 'Eric the Intern.' He was more than a scout."

Raised in Taunton, MA, DeCosta set his sights on becoming an NFL GM from the age of 6. His interest first piqued in 1978, when, contrary to many of his friends who were Patriots and Broncos fans, he began to follow the Cowboys.

"I was fascinated by the Cowboys and Tom Landry, Gil Brandt, Tex Schramm – the whole notion of scouting and building a football team," DeCosta states. "Doing things differently than

DECOSTA'S BALTIMORE JOURNEY

- 2019-24: EVP & GM, 2012-18: Asst. GM, 2009-11: Dir. of Player Personnel, 2003-08: Dir. of College Scouting, 1998-2002: Midwest Area Scout, 1997: Area Scout, 1996: Personnel Intern
- Assistant General Manager for Ravens' 2012 Super Bowl XLVII Title
- Midwest Area Scout for Ravens' 2000 Super Bowl XXXV Title

Since being named EVP & GM in 2019...

- DeCosta's Draft Picks/UDFAs to Earn Ravens Pro Bowl/All-Pro Honors: - RS Devin Duvernay, S Kyle Hamilton, QB Tyler Huntley (UDFA), C Tyler Linderbaum, DT Justin Madubuike & LB Patrick Queen
- DeCosta's Veterans Acquired to Earn Ravens Pro Bowl/All-Pro Honors: - DE Calais Campbell, RB Mark Ingram, CB Marcus Peters (trade), LB Roguan Smith (trade), S Earl Thomas & G Kevin Zeitler



ERIC DECOSTA

all the other teams did back then really appealed to me."

Throughout much of his upbringing, Eric would study the NFL - particularly the draft - in a detailed manner that continuously amazed friends and family members.

His passion for the game of football was also quite evident on the field. Though, admittedly, he was never the biggest, fastest, smartest or most talented athlete, DeCosta was undoubtedly the hardest worker – someone always seeking ways to make himself better and gain a competitive edge.

While attending Colby College in Maine, the undersized linebacker went on to become a three-year starter and senior captain. He knew every assignment on the gridiron, holding himself to the highest of standards, all while inspiring teammates to reach new levels.

After graduating from Colby in 1992, DeCosta took part in a graduate coaching fellowship for the football team at Trinity University, where he would also earn a master's in English. But as time passed, he became uncertain about where a coaching path would lead. Looking to maximize his options, Eric applied to law school and prepared to pursue a new career, rather than cling to his football passion.

However, a chance encounter reinvigorated DeCosta's football pursuits in 1995, when he met someone who had completed an internship with Washington's NFL team. Upon learning of such NFL opportunities, Eric immediately sent resumes and letters to all 32 clubs. In response, he received rejection notices from all but one team – Washington – which hired him to serve as a training camp intern.

Thanks to that experience, DeCosta had finally – and successfully – broken into the NFL. The following year (1996), he landed the Ravens' personnel internship during their first-ever season. Coincidentally, he accepted Baltimore's offer the same day he learned that he had been placed on the University of Connecticut Law School waitlist.

"I was willing to take a chance," DeCosta affirms, "because I knew that once I got to Baltimore, I'd do everything to make the most of my opportunity."

The rest, as they say, is history – something bolstered by loyalty, love and pride from a man who helped build an organization, just as much as the organization built him.

1996-2024: (with Baltimore) 2023: Signed QB Lamar Jackson, who went on to earn a second NFL MVP honor and lead Baltimore to a league-best 13-4 record, to a historic fiveyear contract extension...Earning their fourth playoff berth in DeCosta's five seasons as GM, Ravens tallied an NFL-record 10 victories vs. teams that finished with a winning record... Led by All-Pros S Kyle Hamilton, DT Justin Madubuike, ILB Patrick Queen and ILB Roguan Smith, Baltimore became the first team in league history to finish a season ranking No. 1 in points allowed (16.5 ppg), sacks (60) and takeaways (31)... First-round draft pick WR Zay Flowers set rookie franchise marks in catches (77) and receiving yards (858). 2022: With a 10-7 record, Baltimore earned its third playoff berth in four seasons...Traded for ILB Roguan Smith (Chi.) in Week 9...From that week on (the season's final nine games), Baltimore allowed the NFL's second-fewest points per game "Perhaps we should just change the name of the NFL Draft to the 'Ravens Invitational,' because nobody crushes this event – year-in and year-out – like Baltimore. Take a bow, Eric DeCosta – you continue to do the great Ozzie Newsome proud." – NFL.com's Adam Schein

(14.7)...Later signed Smith, who earned 2022 first-team All-Pro honors and his first-career Pro Bowl nod, to a fiveyear contract extension in January 2023...First-round draft picks S Kyle Hamilton (14th) and C Tyler Linderbaum (25th) earned PFWA All-Rookie honors. 2021: Signed All-Pro TE Mark Andrews to a long-term extension...Andrews earned his second Pro Bowl by producing single-season franchise records in receptions (107) and receiving yards (1,361), while also leading all NFL TEs in both categories...First-round draft picks WR Rashod Bateman (27th) and OLB Odafe Oweh (31st) made significant contributions as rookies. 2020: Ravens earned their third-straight playoff berth by posting an 11-5 regular season record...Baltimore's rushing attack finished No. 1 in the NFL (191.9 ypg) and produced the third-most yards (3,071) in a 16-game NFL season...QB Lamar Jackson (1,005) became the first QB in NFL history to surpass the 1,000-yard rushing milestone in multiple seasons...Drafted by DeCosta in the second round, RB J.K. Dobbins posted a 6.01 ypc average (No. 1 among all NFL RBs)...CB Marlon Humphrey, whom DeCosta inked to a five-year contract extension in October, led the NFL with a Ravens' single-season record 8 FFs...Rookie first-round draft pick LB Patrick Queen posted a team-high 105 tackles. 2019: In his first season as EVP & GM, was named The Sporting News 2019 NFL Executive of the Year...The Ravens produced a franchise-best 14-2 record, earning the AFC's No. 1 playoff seed...Led by unanimous NFL MVP QB Lamar Jackson, Baltimore became the first team ever to average 200 passing and 200 rushing yards per game in a season, also setting an NFL single-season rushing record (3,296 yards) and scoring an NFL-high 33.2 points per game...WR Marguise Brown, who DeCosta tabbed with the Ravens' first pick (25th overall), tied a franchise record for most receiving TDs (7) by a rookie...During the offseason, DeCosta signed free agent Pro Bowlers S Earl Thomas III and RB Mark Ingram II – and traded mid-season for standout CB Marcus Peters – all of whom earned All-Star honors again in 2019 as part of Baltimore's NFL-record-tying (Dallas, 2007) 13 players to be named to the Pro Bowl. 2018: TE Hayden Hurst and QB Lamar Jackson were selected in the first round... Jackson led the Ravens to a 6-1 record and AFC North title in the season's final seven games...Six rookies, including standouts QB Lamar Jackson, TE Mark Andrews, T Orlando Brown Jr. and RB Gus Edwards started multiple games. 2017: In the first round, selected CB Marlon Humphrey, who played in all 16 games (five starts) as a rookie...Ravens signed CB Brandon Carr and S Tony Jefferson to bolster the defense in free agency. 2016: Draft picks T Ronnie Stanley (No. 6 overall), G/T Alex Lewis (fourth round) and CB Tavon Young (fourth) earned significant playing time as rookies...Baltimore also signed key free agent S Eric Weddle, who earned his fourth Pro Bowl in his first year as a Raven (earned his fifth and sixth in '17 & '18). 2015: WR Breshad Perriman (first) and TE Maxx Williams (second) were tabbed early in the draft...

ERIC DECOSTA

Also drafted DT Carl Davis (third), OLB Za'Darius Smith (fourth) and TE Nick Boyle (fifth), all of whom made important contributions. 2014: Ravens signed five-time Pro Bowl WR Steve Smith Sr. and RB Justin Forsett, who earned his first Pro Bowl, finishing fifth in the league with a career-best 1,266 rushing yards...Also drafted LB C.J. Mosley, a four-time Pro Bowler and the team's first-ever rookie Pro Bowler. 2013: Ravens signed Pro Bowl OLB Elvis Dumervil, DE Chris Canty and LB Daryl Smith as key free agents...Smith led the Ravens in tackles (123), and Dumervil was second with 9.5 sacks. 2012: Promoted to assistant general manager following the NFL Draft...Strong moves both in free agency and the draft helped Baltimore win Super Bowl XLVII...Free agent WR/ RS Jacoby Jones, who earned his first Pro Bowl, rookie free agent K Justin Tucker, and draft picks OLB Courtney Upshaw (second round), G Kelechi Osemele (second round) and RB Bernard Pierce (third round) each made significant contributions en route to the title. 2011: Baltimore signed key free agent FB Vonta Leach, who earned two Pro Bowls with the Ravens (2011-12)..Team selected CB Jimmy Smith in the first round and standout WR Torrey Smith in the second round. 2010: Ravens traded for Pro Bowl WR Anguan Boldin and strengthened team depth through the draft, tabbing TEs Ed Dickson (third round) and Dennis Pitta (fourth round). 2009: Promoted to director of player personnel, following six successful seasons as scouting director...Ravens drafted All-Rookie team honoree T Michael Oher (first round) and picked up CB Lardarius Webb in the third round...Also signed free agent K Billy Cundiff, who earned his first Pro Bowl in 2010. **2008:** Instrumental in selecting QB Joe Flacco (18th overall), the Super Bowl XLVII MVP, and RB Ray Rice, a three-time Pro Bowler...Also served on the eight-member committee to interview head coach John Harbaugh. 2007: Ravens drafted 2011 Pro Bowl G Ben Grubbs, the team's first-round pick (29th overall), and eight-time Pro Bowl G Marshal Yanda in the third round. 2006: Drafted All-Rookie Team standouts DT Haloti Ngata (12th overall), a five-time Pro Bowler, and S Dawan Landry (fifth round)...Baltimore also selected Pro Bowl P Sam Koch (sixth round). 2005: Selected All-Rookie Team honoree WR Mark Clayton (22nd overall), who had a record-breaking first year in Baltimore. 2003: Was named director of college scouting...Drafted 2011 NFL Defensive Player of the Year and 2003 Defensive Rookie of the Year OLB Terrell Suggs, a seven-time Pro Bowler. 1998-2002: Was

the Ravens' Midwest area scout...Researched and analyzed draft-day trades and evaluated free agent prospects for the pro personnel department...Worked with both college and pro scouting staffs on the draft and free agency. 1998: Was promoted to area scout after spending time in the fall of 1997 scouting the Midwest. 1996: Hired as a personnel intern.

1995: (with Washington) First NFL experience was a training camp internship in Washington's personnel department.

1993-95: (with Trinity College) In a graduate fellowship, DeCosta coached the defensive line and linebackers while earning his master's degree in English. 1993: Was an intern coach for Trinity's wide receivers.

COLLEGE: Earned degrees in English and the classics from Colby, receiving dean's list honors (1990-92)...Was a threeyear football letterman at LB and senior captain...As a senior, was selected as the Millett Award recipient for outstanding athletic contributions over his four years...In 2017, received the Carl Nelson Sports Achievement award, an alumni honor recognizing significant achievement in the athletic world... From 2017-20, served on the Board of Visitors at Colby before joining the Board of Trustees in December of 2020.

PERSONAL: Attended Taunton (MA) HS, where he earned three varsity letters playing FB and LB and was voted a senior team captain...Actively supports numerous Maryland charities, focusing on children, families, animal welfare and nature conservation...Has assisted with countless fundraisers and charitable events for those organizations... Spent six years serving as a board member for the Maryland SPCA and is currently an organization ambassador...Was a celebrity judge at the charity's largest annual fundraiser, the March for the Animals, which raises over \$350,000 each year to support the SPCA's mission to improve the lives of pets and people...Also served on the Board of Trustees for the Irvine Nature Center, a nonprofit environmental education center in Owings Mills...From 2010-13, interviewed high school candidates for the Ravens Scholars program, which awards a \$5,000 renewable college scholarship (up to \$20,000 per scholar) to five local students each year...In 2005, The Sporting News named DeCosta one of the top young stars in sports, while in 2008, he was selected to both the Baltimore Business Journal and Baltimore Magazine "40 Under 40" group...Eric and his wife, Lacie, have a daughter, Jane Elizabeth (21, a senior at Penn State), and two sons, Michael Litz (17) and Jackson James (13).

FIRST-TEAM ALL-PRO RAVENS				
Over the past 28 seasons, led by Ozzie Newson Baltimore has drafted a league-high 19 players w first-team All-Pro honors since 1996. Including UDFA Cox and K Justin Tucker, the Ravens have produce <i>AP</i> first-team All-Pro selections since their 1996 in MOST DRAFT CHOICES SINCE 199 TO EARN AP FIRST-TEAM ALL-PRO HO Rk. Team 1. Baltimore Ravens	ne & Eric DeCosta, ho have earned <i>AP</i> Arookies LS Morgan ed 21 "homegrown" iception. 6	AP FIRST-TEAM ALL-PROS DI X Mark Andrews (1) X Devin Duvernay (1) X Kyle Hamilton (1) X Marlon Humphrey (1) X Lamar Jackson (2) X Kyle Juszczyk* (1) X Jamal Lewis (1) X Jermaine Lewis (1) X Ray Lewis (7) X Chris McAlister (1)	RAFTED BY BALTIMORE X Le'Ron McClain (1) Haloti Ngata (2) Jonathan Ogden (4) Kelechi Osemele* (1) Ed Reed (5) Ronnie Stanley (1) Terrell Suggs (1) Adalius Thomas (1) Marshal Yanda (2) (1st-Team APs) * not w/ Ravens	



Super Bowl-winning head coach **JOHN HARBAUGH** is in his 17th season at the Ravens' helm. The 2019 NFL Coach of the Year has led Baltimore to a playoff berth in 11 (2008-12, 2014, 2018-20 & 2022-23) of his 16 previous seasons, and in 2012, captured the franchise's second World Championship.

Though he never wants it to be about him, it's impossible to ignore Harbaugh's significant success. Here's a look at the NFL's second-longest-tenured head coach (Mike Tomlin - 18 seasons), entering the 2024 campaign:

- Since Harbaugh's 2008 Baltimore arrival, the Ravens have posted the NFL's third-most total victories (172, including playoffs). He has also led the Ravens to 160 regular season wins since 2008, ranking as the NFL's fourth most.
- Under Harbaugh, Baltimore is one of four teams (GB 12, NE - 12 & KC - 11) to earn a playoff berth in at least 11 of the past 16 seasons. Baltimore (five) is also one of four teams (KC - 6, Buf. - 5 & Phi. - 5) to make the playoffs in at least five of the past six seasons (2018-23).
- The Ravens' 12 playoff wins since 2008 tie (GB) for the NFL's fourth most, trailing only Kansas City and New England (16 each) and San Francisco (13). Of those Baltimore victories, an NFL-best eight have come on the road.
- Harbaugh's 12 playoff victories tie (Tom Coughlin & Bill Cowher) for the fifth most by a head coach in the first 16 seasons of an NFL coaching career (Joe Gibbs – 17, Bill Belichick – 15, Chuck Noll – 15 & Mike Holmgren – 13).
- Harbaugh owns the most road playoff wins (eight) by a head coach in NFL history. Tom Landry (Dal.) and Tom Coughlin (Jax./NYG) are second with seven each.
- Harbaugh is one of nine coaches to earn at least 11 playoff berths in his first 16 seasons (Bud Grant & Mike Holmgren – 12; Harbaugh, Pete Carroll, Tony Dungy, Chuck Knox, Mike McCarthy, Chuck Noll & Marty Schottenheimer – 11).
- The 2012 Ravens won Super Bowl XLVII, 34-31, over the San Francisco 49ers in one of the most dramatic games in NFL history. Baltimore jumped to a 28-6 lead, but needed

a critical goal-line stand late in the fourth quarter to help seal the victory. The Ravens overcame a furious secondhalf comeback and a 34-minute power outage at the Mercedes-Benz Superdome in New Orleans to clinch the franchise's second World Championship.

- Under Harbaugh's guidance, the Ravens have appeared in four AFC Championship games (2008, 2011, 2012 & 2023) and have won at least one playoff game in eight of their 11 postseasons with him as head coach.
- Harbaugh is the only head coach in NFL history (since 1970 merger) to win a playoff game in each of his first five seasons. Notably, no other NFL coach has won a playoff game in each of their first four seasons at the helm. He is also the only head coach in NFL history to win a playoff game in six of the first seven seasons of a coaching career.
- John and his younger brother, Jim (2011, 2012 and 2013), the former 49ers head coach and current Chargers head coach, are the only NFL head coaches to reach three conference championships in the first five seasons of a coaching career.
- With Harbaugh, the Ravens have posted an 93-37 mark at M&T Bank Stadium over the past 16 seasons, ranking as the NFL's third-best winning percentage (.715) during that span (2008-23).
- In 2019, the Ravens recorded a franchise-best 14-2 record. Baltimore won a team-record 12-straight games to close out the regular season, also earning the franchise's firstever No. 1 playoff seed.
- Coach Harbaugh has led the Ravens to five AFC North Division titles (2011-12, 2018-19 & 2023).

From his job interview with the Ravens, to his first press conference, to his consistent action and talk about Baltimore, it is all about "the team" for Harbaugh. Signs can be seen around the Ravens' complex:

"The Team, The Team, The Team."

COACHING BACKGROUND

UUAUIIINU D	AURUNUUND	
YEARS	COLLEGE/PRO TEAM	POSITION
1984-86	Western Michigan	Graduate Assistant
1987	Pittsburgh	Tight Ends
1988	Morehead State	DBs/Special Teams/
		Strength & Conditioning
1989-94	University of Cincinnati	Special Teams, TEs, OLBs, RBs
1995-96	University of Cincinnati	Assistant Head Coach
1997	Indiana University	DBs/Special Teams Coordinator
1998-2006	Philadelphia Eagles	Special Teams Coordinator
2007	Philadelphia Eagles	Secondary
2008-24	Baltimore Ravens	Head Coach



Despite his continued success, "Harbs" diffuses accolades: "It's about us. It's about the team. It's about the players, the coaches, Steve [Bisciotti], Ozzie [Newsome], Eric [DeCosta] and the scouts. It's about Dick [Cass], Sashi [Brown] and the support staff. It's about all of us pulling together to win – to be the best."

Unlike other NFL head coaches, "Harbs" took the road less traveled. Most NFL field bosses graduate from pro jobs that include the word "coordinator" after "offensive" or "defensive," or they emerge from leading big-time college programs. Before becoming the Ravens' head coach in 2008, John was the Eagles' secondary coach (2007), and prior to that, Philadelphia's special teams coordinator (1998-2006) and a 14-year collegiate coach. (Harbaugh grew up learning about the game from his father, Jack, a longtime college coach.)

In 1998, then-Eagles head coach Ray Rhodes hired Harbaugh, who quickly established a reputation as one of the NFL's top special teams coaches. Subsequently, he was one of four assistants retained by Andy Reid in 1999.

Prior to hiring Harbaugh, the Ravens talked with over 40 people about the energetic coach. "Did we take a chance by hiring John? My belief is that you have to be willing to do things the masses don't, or you'll never separate yourself from the masses," team owner Steve Bisciotti stated. "We obviously picked the right person."

Simply put, Harbaugh strives to be the best. "We don't want to just win a championship. We want to be a championship team," he stated. "We seek the highest levels."

ADDITIONAL RAVENS NOTES DURING HARBAUGH ERA: Maintaining a strong defensive tradition during his time in Baltimore (2008-23), Harbaugh's defense has allowed the NFL's fewest overall touchdowns (527), the fewest points per game (19.0) and the second-fewest net yards per game (318.2). Most recently in 2023, the Ravens allowed the NFL's fewest points per game (16.5), while in 2018, Baltimore produced the NFL's No. 1 defense (292.9 ypg) and the No. 2 scoring defense (17.9 ppg). The Ravens finished four-straight seasons (2008-11) as the NFL's No. 3 scoring defense (fewest points allowed) - tying an NFL record for consecutive seasons ranking in the Top 3 (record has since been eclipsed by Seattle, 2012-16). Additionally, from 2014-16, Baltimore's defense was one of three teams (Den. & Sea.) to rank in the NFL's Top 10 in yards allowed each season. Harbaugh's red zone defense has also finished in the Top 5 in nine of his 16 seasons, including first overall in 2011 and second in 2023, 2014, 2012 and 2008.

The Ravens' offense has also experienced record-setting success during the Harbaugh Era. In 2019, Baltimore

2B-D	RAVENS UNDER H NFL WINS / INCLUDING (2008-23)	and the second sec
Rk.	Team	Total Wins
1.	New England Patriots	191
2.	Green Bay Packers	174
3.	Baltimore Ravens	172
4.	Pittsburgh Steelers	171
5.	Kansas City Chiefs	169

finished No. 1 in the NFL in points (33.2) and rushing yards (206.0) per game, while it was No. 2 in total yards (407.6). In 2019, the Ravens also became the first team ever to average 200 passing and 200 rushing yards per game in a season. Baltimore also set a new NFL single-season rushing record (3,296 yards), besting the 1978 Patriots' 3,165. Additionally, in 2019, the Ravens set season team records for touchdowns (64), points (531), net yards (6,521), rushing yards (3,296) and first downs (386, eclipsed in 2021). This attack was led by unanimous NFL MVP QB Lamar Jackson, who accounted for a league-high 43 total TDs, including a league-best (and franchise-record) 36 passing scores. Jackson also rushed for 1,206 yards, setting a new NFL single-season record by a QB. A year later, in 2020, Baltimore's attack registered the second-most total TDs (55), points (468) and rushing yards (3,071) in franchise history. The 2020 Ravens also produced the NFL's No. 1 rushing attack (191.9 ypg), with their 3,071 rushing yards standing as the third most in a 16-game NFL season. (The Ravens own two of the Top 3 marks.) Producing a revolutionary rushing attack over the past several seasons, the Ravens have rushed for an NFL-high 16.668 vards (168.4 ypg) since QB Lamar Jackson's rookie campaign (2018).

On special teams, an impressive seven Ravens have earned 17 combined Pro Bowl honors while playing for Harbaugh: ST Brendon Ayanbadejo (2008), K Billy Cundiff (2010), RS Jacoby Jones (2012), K Justin Tucker (2013, 2016 & 2019-23), LS Morgan Cox (2015-16 & 2019-20), P Sam Koch (2015) and RS Devin Duvernay (2021-22). A byproduct of the Ravens consistently producing one of the NFL's top special teams units during Harbaugh's tenure, senior NFL writer Rick Gosselin ranked the Ravens in the Top 6 of his annual comprehensive ratings system in seven consecutive seasons (2012-18). (This includes a No. 1 ranking in 2015.) In 2021, Baltimore's special teams unit finished No. 1 in both Gosselin's rankings and *Football Outsiders*' DVOA ratings.

NFL ASSISTANT COACH: 1998-2007 (with Philadelphia) Harbaugh's special teams in Philadelphia were consistently ranked among the NFL's best. From 2000-05, the Eagles' units finished in the Top 10 in five of those seasons in The

"What separates John from a lot of different coaches is that he watches every player. He has a tremendous work ethic, he has a passion for it, and he works well [with the scouts]. He has tremendous credibility with the scouts because they know he's done the work. That's what I love; that's a joy. He has a strong opinion, but it's always backed up by the tape and by what he wants on this team, and the scouts and coaches always respect that."

- EVP & GM Eric DeCosta on John's involvement with the draft process

Dallas Morning News' special teams rankings. In 2001 and 2003, Philly ranked No. 1, according to senior NFL writer Rick Gosselin's composite ratings (includes 22 kicking-game categories).

Following the 2001 campaign, Harbaugh was voted the NFL's Special Teams Coach of the Year by his peers. He was also named The *Dallas Morning News* Special Teams Coach of the Year that season. In just four seasons (1998-2001), Harbaugh elevated the Eagles' special teams from 29th to first in the NFL.

In 1999, the Eagles signed K David Akers, who had been working as a part-time waiter after brief kicking stints with Carolina, Atlanta and Washington. With Harbaugh's help, Akers earned three Pro Bowl honors. Harbaugh also worked with P Dirk Johnson, another "street" free agent, helping him record the then-Top 2 punting averages (38.4 in 2005 and 37.4 in 2004) in Eagles history. Under "Harbs," 15 Eagles earned Special Teams Player of the Week awards, while snapper Mike Bartrum was named to the Pro Bowl, and return specialist Reno Mahe led the NFL with a 12.8yard punt return average in 2005.

COLLEGE COACHING CAREER: Among John's 39 years of coaching is a two-year stint (1995-96) as the assistant head coach at the University of Cincinnati, finishing 6-5 both seasons with the Bearcats. He coached 10 years on offense and four on defense at the collegiate level, launching his coaching career in 1984 at the age of 21 as a graduate assistant for his father at Western Michigan. In his second position at the University of Pittsburgh (1987), he was mentored by the legendary Sid Gillman, a Pro Football Hall of Famer. John also coached the tight ends at Pitt under head coach Mike Gottfried. While at Cincinnati (1989-96), Harbaugh coached special teams, tight ends, outside linebackers and running backs, and he served as the recruiting coordinator.

Over eight years, Harbaugh recruited 27 starters for the Bearcats and tutored both the NCAA's top return man (former Raven Robert Tate, 34.3 KOR average in 1995) and the secondranked returner (current Ravens assistant head coach/pass game coordinator Chris Hewitt, 31.5 KOR average in 1993). John was part of a staff that helped Cincinnati produce three out of four winning seasons (1993, 1995-96) for the first time in 20 years.

"Harbs" also coached one season at Indiana in 1997 as the defensive backs coach/special teams coordinator, under former Ravens offensive coordinator Cam Cameron, and one year at Morehead State in 1988 as the defensive backs coach/ special teams and strength and conditioning coordinator.

COACHING HONORS: Leading the 2019 Ravens to a franchiserecord 14-2 season and No. 1 seed in the playoffs, Harbaugh was named the Associated Press and PFWA NFL Coach of the Year. He was also named AFC Coach of the Year by the NFL 101 Awards and "Greasy" Neale Pro Coach of the Year (Maxwell Football Club) in 2019. In April 2014, Harbaugh was inducted into Miami (Ohio) University's "Cradle of Coaches Association" and was immortalized with an on-campus statue. Harbaugh's statue joins existing Cradle of Coaches statues for Earl "Red" Blaik, Paul Brown, Carm Cozza, Paul Dietzel, Weeb Ewbank, Sean McVay, Ara Parseghian, John Pont and Bo Schembechler. The Cradle of Coaches honors Miami graduates who have earned recognition as national collegiate or professional Coaches of the Year, who have been inducted into the College Football Hall of Fame or the Pro Football Hall of Fame, or whose teams won national collegiate or professional/Super Bowl championships.

HARBAUGH COACHING FAMILY: Harbaugh is from a football family. His father, Jack, is a 41-year coaching veteran who won the 2002 NCAA Division I-AA football championship as the head coach at Western Kentucky. His younger brother, Jim, who was the Ravens' starting QB in 1998, played 14 seasons in the NFL, was the San Francisco 49ers' head coach from 2011-14 and led the University of Michigan to a National Championship in 2023. (The Los Angeles Chargers hired Jim as their head coach in 2024.) In a showdown that featured the first-ever NFL game between head coaches who are brothers, John's Ravens bested Jim's 49ers, 16-6, in a 2011 Thanksgiving Night primetime special. The Ravens, of course, then topped the 49ers, 34-31, in Super Bowl XLVII. The brothers' sister, Joani, is married to longtime collegiate basketball coach Tom Crean.

HARBAUGH IMMORTALIZED WITH STATUE AT ALMA MATER

In April 2014, Harbaugh was inducted into Miami (OH) University's "Cradle of Coaches Association" and was immortalized with an on-campus statue.

"I don't think you can even express what something like this means. I've been trying to figure it out," Harbaugh said. "There's nothing like Miami. There's nothing like being back here. Words can't describe my gratitude for being part of this."

Both of John's parents, Jack and Jackie (pictured at right), his brother, University of Michigan head coach Jim Harbaugh, sister, Joani, wife, Ingrid (at right), and daughter, Alison (at right), all made the trip to Oxford, Ohio.

The cross-country visit from Jim (then head coach of the 49ers) was a surprise: "There have been a lot of proud moments, but I've never been more proud of [John] than I am today," Jim said. "I always prided myself on being the tallest Harbaugh, but that all changed today when they unveiled that statue."



COLLEGE: Harbaugh earned a degree in political science at Miami (OH), where he won the Football Scholar Athlete Award as a defensive back for the Redhawks. He earned his master's in physical education at Western Michigan.

COMMUNITY IMPACT: Devoted to his family and Christian faith, John is most active in helping the Baltimore area be better for families. He earned the 2011 "Power of Excellence Award" from the (Ben) Carson Scholars for "demonstrating excellence in life and being a role model." He served on the board of the Port Discovery Children's Museum and is a contributor to numerous Baltimore-area events and charities. Also a willing volunteer, his wife, Ingrid, contributes to the Helping Up Mission and Sarah's House, and she is on the Board of Trustees at The Maryland Zoo in Baltimore. In 2020, the couple made significant donations to help fund the distribution of meals to healthcare workers serving on the frontlines of the COVID-19 pandemic. John and Ingrid also support Compassion International, which is an organization that aims to positively impact the longterm development of children living in poverty globally. Additionally, the couple is heavily involved in FCA Baltimore and has sponsored several Baltimore City girls' lacrosse teams, helping make the sport more available to youth who don't traditionally have much access.

Harbaugh is a strong advocate of the U.S. Military. The NFL awarded him its 2013 Salute to Service Award, acknowledging exceptional efforts by those in the league who honor and support military members. (He was also a finalist for the award in 2011.) In 2012, the late Army Chief of Staff General Raymond Odierno presented him with the Outstanding Civilian Service Award. Harbaugh has also visited numerous military installations, including bases in the Persian Gulf as part of the inaugural NFL USO Coaches Tour (2009), the Naval Special Warfare Center in Coronado, Calif., (2011), Andrews Air Force Base – just two days after the capture of Osama Bin Laden (2011) – and undisclosed locations in Turkey and Afghanistan.

In 2008, Harbaugh helped institute Military Appreciation Day – an annual event that takes place during Ravens training



General Raymond Odierno, then-Chief of Staff of the Army, presented John Harbaugh with an Outstanding Civilian Service Award at Joint Base Myer-Henderson Hall, VA, on May 23, 2012.



HARBAUGH COACHING ACADEMY

The Harbaugh coaching family (Jack, John, Jim and Tom Crean) debuted their Harbaugh Coaching Academy (HCA) in 2024. The four men and their team of proven leaders joined together to help make a difference in the lives of athletes by way of the coaches who lead them. The academy starts by supporting coaches, teachers, instructors and even parents with the resources to bring out the best in their players both on and off the field. From tactical instruction and leadership skills to inspirational stories and the importance of mental health, HCA provides expert-backed content – filled with unique insights and techniques – to help improve team performance and change young lives for the better. For more information, please visit: https://harbaughcoachingacademy.org/.

camp. Since its establishment, over 11,500 service members have enjoyed preferred seating and opportunities to meet Ravens players and coaches. Once the season begins, Harbaugh then invites wounded warriors to be his guests at every Ravens home game. In 2017, he donated New Era hats to soldiers in Afghanistan. The hats represented all four of the major professional sports leagues and several from the NCAA. Additionally, he has purchased school supplies for children whose parents are serving in the military and has sent care packages to troops overseas.

PERSONAL: A history buff, Harbaugh has taken the Ravens to Gettysburg, Pa., during offseason team activities to learn about the Civil War. Near the end of the 2017 training camp, he surprised the entire team by cancelling practice on two occasions, loading everyone on buses to visit The Pentagon and Arlington National Cemetery and another day visit to the National Museum of African American History and Culture in Washington, D.C. The trips were opportunities for players, coaches and staff to receive behind-the-scenes tours of the historic locations and show appreciation for what each represents.

John attended Pioneer (Ann Arbor, MI) HS, where he and his brother, Jim, were inducted into the school's Hall of Fame in 2016. John and Ingrid have one daughter, Alison, a 2024 University of Notre Dame alum who played lacrosse for the Irish and is now enrolled as a graduate student at South Florida.

HARBAUGH FAST FACTS

John Harbaugh has led the Ravens to a playoff berth in 11 (2008-12, 2014, 2018-20 & 2022-23) of his 16 seasons, and in 2012, captured the franchise's second Super Bowl title. In 2019, Coach Harbaugh became the first Ravens coach ever to win *Associated Press* NFL Coach of the Year Award.

Here are several more Harbaugh quick hits:

Harbaugh owns the most road playoff wins (eight) by a HC in NFL history. Tom Landry (Dal.) and Tom Coughlin (Jax./ NYG) are second with seven each.

Under Harbaugh, Baltimore (11) is one of four teams (NE -12, GB - 12 & KC - 11) to earn a playoff berth in at least 11 of the past 16 seasons (2008-23). Baltimore (5) is also one of four teams (KC - 6, Buf. - 5 & Phi. - 5) to make the playoffs in at least five of the past six seasons (2018-23).

In 2019, the Ravens posted a franchise-best 14-2 record. Baltimore won a team-record 12 straight games to close out the regular season, earning its first-ever No. 1 playoff seed.

Coach Harbaugh has led the Ravens to five AFC North Division titles (2011-12, 2018-19 & 2023).

The Ravens' 12 playoff wins since 2008 tie (GB) for the fourth most in the NFL (KC - 16; NE - 16; SF - 13).

Under "Harbs," the Ravens have secured an appearance in four AFC Championship games (2008, 2011, 2012 & 2023).

"Harbs" is the only head coach in NFL history to win a playoff game in each of his first five seasons. Notably, no other NFL coach has won a playoff game in each of their first *four* seasons at the helm.

John and his brother, Jim (while with the 49ers), are the only head coaches to advance to three conference title games in the first five years as NFL bosses.

Harbaugh is the only coach in NFL history to win a playoff game in six of the first seven seasons of a coaching career.

In 2012, Harbaugh became the third coach (with Bill Cowher & Chuck Knox) since the 1970 merger to guide his team to the playoffs in each of his first five seasons.

With the Ravens' 2014 playoff berth, Harbaugh became one of eight coaches in NFL history to make the postseason in six of their first seven seasons coaching.



With his daughter, Alison, by his side, John celebrated the Ravens' 34-31 Super Bowl XLVII victory over the San Francisco 49ers at the Superdome in New Orleans (2/3/13). CBS Sports' Jim Nantz interviewed Harbaugh on the victory stage.

HARBS IN THE PLAYOFFS

The Ravens own an 12-10 playoff record under head coach John Harbaugh, a mark that includes a 34-31 victory in Super Bowl XLVII vs. the San Francisco 49ers.

CAREER PLAYOFF WINNING PERCENTAGE (Active Head Coaches / Min. 10 Games)

Rk.	Coach	Record	Pct.
1.	Kyle Shanahan	8-4	.667
2.	Sean McVay	7-4	.636
3.	Andy Reid	26-16	.619
4.	John Harbaugh	12-10	.545
5.	Sean Payton	9-8	.529
6.	Mike McCarthy	11-11	.500



John Harbaugh's 12 playoff victories rank as the fifth most by a head coach in the first 16 seasons of an NFL coaching career.

MOST PLAYOFF WINS BY A HEAD COACH FIRST 16 SEASONS (Since 1970 Merger)

Rank	Coach (Team)	Playoff Wins
1.	Joe Gibbs (Was.)	17
2.	Bill Belichick (Cle./NE)	15
	Chuck Noll (Pit.)	15
4.	Mike Holmgren (GB/Sea.)	13
5.	John Harbaugh (Bal.)	12
	Tom Coughlin (Jax./NYG)	12
	Bill Cowher (Pit.)	12

HEAD COACH JOHN HARBAUGH 16 Ravens Seasons (2008-23)

Overall Career Record172-109 Regular Season Record160-99
at Home
on Road
vs. AFC115-77
vs. AFC North
vs. NFC
Playoffs Record12-10
Playoffs Home Record3-3
Playoffs Road Record8-7
Super Bowl Record1-0
Preseason Record44-14

SEASON-BY-SEASON

Year 2023 2022 2021 2020 2019 2018 2017 2016 2015 2014 2013 2012 2011 2010	Record 13-4 10-7 8-9 11-5 14-2 10-6 9-7 8-8 5-11 10-6 8-8 10-6 12-4 12-4	Playoffs 1-1 (Advanced to AFC Championship) 0-1 (Advanced to Wild Card Round) No playoff berth 1-1 (Advanced to Divisional Round) 0-1 (No. 1 Seed/Advanced to Div. Round) 0-1 (Advanced to Wild Card Round) No playoff berth No playoff berth 1-1 (Advanced to Divisional Round) No playoff berth 1-1 (Advanced to Divisional Round) No playoff berth 4-0 (Won Super Bowl XLVII) 1-1 (Advanced to AFC Championship) 1-1 (Advanced to Divisional)
2010 2009	12-4 9-7	1-1 (Advanced to Divisional) 1-1 (Advanced to Divisional)
2008	11-5	2-1 (Advanced to AFC Championship)

HEAD COACH JOHN HARBAUGH: YEAR-BY-YEAR



- Producing the NFL's best regular season record (13-4), the 2023 AFC North Champion Ravens earned a No. 1 playoff seed...After beating the Houston Texans, 34-10, in the Divisional Round, the Ravens fell, 17-10, at home in the AFC Championship to the eventual Super Bowl Champion Kansas City Chiefs...In the 2023 regular season, the Ravens tallied an NFL-record 10 victories vs. teams that finished with a winning record, and they posted six wins over playoff teams...Baltimore also ranked No. 1 in the NFL in both point differential (+203) and turnover margin (+12, tied w/ NYG).
- Baltimore became the first team in league history to finish a season ranking No. 1 in each of the following categories: points allowed (16.5 ppg), sacks (60) and takeaways (31, tied w/ NYG)...Led by All-Pros S Kyle Hamilton, DT Justin Madubuike, ILB Patrick Queen and ILB Roquan Smith, the Ravens allowed the league's sixth-fewest yards (301.4 ypg) and ranked No. 1 in sacks (60, tying a franchise record from 2006).
- On offense, Baltimore ranked No. 4 in scoring (28.4 ppg) and No. 6 in total yards (370.4), averaging an NFL-high 156.5 rushing yards per game...QB Lamar Jackson, who was voted AP NFL MVP for the second time (also 2019) in his career, produced the NFL's fourth-best passer rating (102.7), throwing for 3,678 yards (career high) and 24 TDs...Jackson added 821 rushing yards and 5 TDs to become the only QB in NFL history with multiple seasons (2019) reaching the incredible 3,000/800 milestone.
- K Justin Tucker posted a franchise-record 147 points, connecting on 32-of-37 FGs (86.5%) for his NFL-record ninthever season reaching at least 30 FGM...WR Tylan Wallace registered a game-winning 76-yard PR-TD vs. LAR (12/10/23), marking the fourth OT PR-TD in NFL history.
- Eight Ravens were voted to the Pro Bowl: S Kyle Hamilton (first), QB Lamar Jackson (third), C Tyler Linderbaum (first), DT Justin Madubuike (first), LB Patrick Queen (first), LB Roquan Smith (second), K Justin Tucker (seventh) and G Kevin Zeitler (first, as a replacement).



- With a 10-7 regular season record, the Ravens clinched a playoff berth for the fourth time (2018-20, 2022) in five seasons, earning the AFC's No. 6 seed...Baltimore finished second in the AFC North behind 12-4 Cincinnati, which played one fewer game overall...The Ravens split the regular season series with the Bengals, but then fell at Cincinnati, 24-17, in a Wild Card playoff...Despite QB Lamar Jackson (knee) missing the season's final six games and Baltimore losing both starting wideouts WR Rashod Bateman (foot, Oct. 27) and WR/RS Devin Duvernay (foot, Dec. 20) to season-ending injuries, the Ravens produced at least 10 wins for the ninth time during Harbaugh's tenure (since 2008).
- Baltimore boasted a Top 5 defense in multiple categories, including the NFL's No. 3 unit in points allowed per game (18.5)...The Ravens were also third against the run (92.1) and in defensive red zone TD% (46.4), while finishing fourth on third down (34.9%)...Baltimore allowed the NFL's ninth-fewest yards per game (324.3), tied with Tampa Bay.
- Baltimore produced the NFL's No. 2 rush offense (160.0 ypg) and racked up an NFL-high 12 games with at least 150 rushing yards...In 12 starts, QB Lamar Jackson threw for 2,242 yards, 17 TDs and 7 INTs, adding a team-high 764 rushing yards... Including Jackson, the Ravens had four players rush for 400+ yards: RB J.K. Dobbins (520), RB Kenyan Drake (482) & RB Gus Edwards (433).
- K Justin Tucker scored a single-season career-high 142 points and made an NFL-high 37 FGs, while WR/RS Devin Duvernay posted a 103-yard KOR-TD in Week 2 vs. Mia., helping Baltimore's special teams rank No. 3 in *Football Outsiders*' 2022 DVOA rating.
- Seven Ravens were voted to the Pro Bowl: TE Mark Andrews (third), RS Devin Duvernay (second), CB Marlon Humphrey (third), QB Tyler Huntley (first, as an alternate), FB Patrick Ricard (fourth), LB Roquan Smith (first) and K Justin Tucker (sixth).

- After starting the season with an AFC-best 8-3 record, the Ravens dropped their last six games – five of which came by a combined 8 points...With its final 8-9 record, Baltimore missed the playoffs for the first time in four seasons and for just the fifth time during Harbaugh's 14-year tenure...Ravaged by injuries throughout the year – including season-ending injuries to standouts RB J.K. Dobbins, RB Gus Edwards, CB Marcus Peters and DE Derek Wolfe prior to Week 1 – projected 2021 starters missed a combined 114 games due to injury/illness (this included QB Lamar Jackson, who missed five games).
- Baltimore's offense ranked No. 6 in total yards (378.8 ypg) and registered the league's No. 3 rushing attack (145.8 ypg)... All-Pro TE Mark Andrews was sensational, producing singleseason franchise records for receptions (107) and receiving yards (1,361)...Andrews' 1,361 receiving yards also rank third most by a TE in league history and were sixth overall in the NFL.
- Baltimore produced the NFL's No. 1 run defense (84.5 ypg) and ranked No. 3 on third down (34.8%)...On special teams, K Justin Tucker led the league in FG% (94.6) and connected on an NFL-record 66-yard game-winner at Detroit...RS Devin Duvernay finished No. 1 in the NFL in PR average (13.8) and No. 7 in KOR average (24.1), helping Baltimore's special teams rank No. 1 in *Football Outsiders*' DVOA ratings.
- Five Ravens players were voted to the Pro Bowl: TE Mark Andrews (second), RS Devin Duvernay (first), QB Lamar Jackson (second), FB Patrick Ricard (third) and K Justin Tucker (fifth)...Andrews, Duvernay and Tucker also each earned first-team All-Pro honors.

2020

- The Ravens earned their third-straight playoff berth and ninth overall under Harbaugh – by posting an 11-5 regular season record...As the AFC's fifth seed, Baltimore won sixstraight games – including a 20-13 Wild Card battle at No. 4 Tennessee – before falling, 17-3, in the Divisional Round at No. 2 Buffalo to close out the 2020 campaign...The Ravens advanced to the Divisional Round of the playoffs for the eighth time during Harbaugh's 13 years at the helm.
- The Ravens' rushing attack finished No. 1 in the NFL (191.9 ypg) and produced the third-most yards (3,071) in a 16-game NFL season...Baltimore had three players QB Lamar Jackson (1,005), rookie RB J.K. Dobbins (805) & RB Gus Edwards (723) rush for over 700 yards each, while Jackson became the first QB in NFL history to surpass the 1,000-yard rushing milestone in multiple seasons...Dobbins' 6.01 ypc average ranked No. 1 among all NFL RBs, while Jackson's 6.32 ypc average was No. 1 overall...TE Mark Andrews had 58 catches for 701 yards and 7 TDs, becoming the first TE in Ravens history with multiple seasons of at least 700 receiving yards and 7 receiving TDs... WR Marquise Brown posted team highs in receiving yards (769) and receiving TDs (8) on 58 catches.
- Baltimore allowed the NFL's second-fewest points (18.9) and seventh-fewest yards (329.8) per game...The Ravens also

boasted the No. 2 third-down defense (34.0%) and produced a league-high 25 FFs...CB Marlon Humphrey led the NFL with a Ravens' single-season record 8 FFs, also registering a team-high 11 PD...S Chuck Clark tallied 96 tackles, 2 FFs, 2 FRs, 1.5 sacks, 1 INT and 1 defensive TD, while OLB Matthew Judon led the team with 6 sacks and 21 QB hits...Rookie LB Patrick Queen posted a team-high 105 tackles and was the NFL's only defender with at least 70 tackles, 3 sacks, 2 FFs, 2 FRs, 1 INT and 1 D-TD.

 Seven Ravens players were voted to the 2020 Pro Bowl, tying the Chiefs, Packers and Seahawks for the NFL's most selections: T Orlando Brown Jr. (second), DE Calais Campbell (sixth), LS Morgan Cox (fourth), CB Marlon Humphrey (second), OLB Matthew Judon (second), FB Patrick Ricard (second) and K Justin Tucker (fourth).



- The No. 1 AFC playoff seed Ravens (14-2) won a franchiserecord 12-straight games to close out the regular season, before falling at home in the Divisional round, 28-12, to the Tennessee Titans...Baltimore's league-best 14-2 record set a franchise mark, topping the 13-3 campaign from 2006... The Ravens secured a playoff berth for the eighth time in Harbaugh's 12 seasons and won the AFC North for the fourth time (2011-12, 2018-19).
- The Ravens ranked No. 1 in points (33.2) and rushing yards (206.0) per game, while they were No. 2 in total yards (407.6)... Baltimore became the first team ever to average 200 passing and 200 rushing yards per game in a season...The Ravens set a new NFL single-season rushing record (3,296 yards), besting the 1978 Patriots' 3,165...Baltimore also set season team records for TDs (64), points (531), net yards (6,521), rushing yards (3,296), first downs (386, eclipsed in 2021) and fewest turnovers (15).
- Unanimous NFL MVP QB Lamar Jackson accounted for a league-high 43 total TDs, including a league-best (and franchise-record) 36 passing scores...Jackson also rushed for 1,206 yards (sixth most in the league), setting a new NFL



single-season record by a QB...RB Mark Ingram II posted 15 total TDs, tying a single-season team record and ranking fourth overall in the NFL. He also rushed for 1,018 yards.

- Baltimore allowed the NFL's third-fewest points (17.6) and fourth-fewest net yards (300.6) per game...The Ravens boasted the league's No. 5 run defense (93.4 ypg) and were No. 6 vs. the pass (207.2 ypg)...During their 12-game winning streak (starting in Week 5), the Ravens allowed the NFL's fewest yards (268.9) and points (15.2) per game...Baltimore allowed just 18 TDs (a league low) in its final 12 games, also scoring 6 TDs of its own during this span...OLB Matthew Judon led the team with a then-career-high 9.5 sacks and 4 FFs...CB Marlon Humphrey tallied 14 passes defensed and tied (CB Marcus Peters) for the team lead with 3 INTs.
- Thirteen Ravens were named to the Pro Bowl, tying the 2007 Cowboys for the most-ever selections on a Pro Bowl roster: TE Mark Andrews (first), T Orlando Brown Jr. (first), LS Morgan Cox (third), CB Marlon Humphrey (first), RB Mark Ingram II (third), QB Lamar Jackson (first), OLB Matthew Judon (first), CB Marcus Peters (third), FB Patrick Ricard (first), T Ronnie Stanley (first), S Earl Thomas III (seventh), K Justin Tucker (third) and G Marshal Yanda (eighth).

2018

- Winning six of its last seven games all with rookie QB Lamar Jackson as the starter – Baltimore (10-6) captured its first AFC North Division title since 2012 (and fifth ever), earning a playoff berth for the seventh time during Harbaugh's 11-year tenure... The Ravens returned to the postseason for the first time since 2014, but fell at home in the Wild Card round, 23-17, to the Los Angeles Chargers.
- The Ravens produced the NFL's No. 1 defense, allowing 292.9 yards per game...Baltimore also permitted the league's second-fewest points per game (17.9), just behind Chicago's 17.7...With 2018 Pro Bowlers LB C.J. Mosley (fourth), S Eric Weddle (sixth) and DT Brandon Williams (first), Baltimore ranked No. 1 in total defense for the second time (2006) in team history...The Ravens produced a Top 10 defense for the eighth time in Harbaugh's 11 seasons at the helm.
- Boasting the NFL's No. 2 rushing attack (152.6 ypg), the Ravens racked up the then-second-most rushing yards (2,441) in franchise history...Baltimore also produced a then-franchiserecord 5,999 total yards...Over the team's final seven games (with Jackson as starter), Baltimore piled up an NFL-high 1,607 rushing yards (229.6 ypg)...RG Marshal Yanda earned his seventh Pro Bowl nod, helping Jackson finish with the NFL's most rushing yards (695) by a QB.
- K Justin Tucker (a Pro Bowl first alternate) made 35-of-39 FGAs and scored a franchise-record 141 points for the thirdstraight season, becoming the NFL's only kicker to surpass the 140 mark in each of the past three years (2016-18)...Baltimore ranked fifth in the NFL in punt return average (11.5), with RS Cyrus Jones posting the league's fourth-best mark (13.2).

2017

- Winning six of its last nine games, Baltimore finished second in the AFC North with a 9-7 record, falling one game short of earning a playoff berth (lost on tiebreaker with Buffalo) for the seventh time in Harbaugh's 10-year tenure...The Ravens needed a home win over Cincinnati in Week 17 to make the 2017 playoffs...However, Baltimore's hopes were dashed when the Bengals produced a 49-yard touchdown pass on fourth-and-12 with just 44 seconds remaining to earn a hard-fought, 31-27 victory that closed out the season in heartbreaking fashion.
- The Ravens produced NFL bests in interceptions (22), takeaways (34) and shutouts (3 the most in a season since the 2003 Patriots)...Baltimore's +17 turnover differential ranked No. 1 in the NFL, while its defensive passer rating (72.4) and 5 defensive touchdowns (tied with Det. & Phi.) were each second best... Baltimore allowed just 18.9 points per game, which ranked sixth best in the league...It marked the seventh time during the John Harbaugh Era (since 2008) that the Ravens produced a Top 10 scoring "D."...Behind Pro Bowlers LB C.J. Mosley, OLB Terrell Suggs and S Eric Weddle, Baltimore's defense ranked 12th overall (325.1 ypg).
- Over the season's last nine games, Baltimore scored the NFL's second-most points per contest (29.4)...During this span, the Ravens also ranked No. 1 in fewest giveaways (5) and No. 2 in sacks allowed (10)...Baltimore finished the year ranking ninth overall in points per game (24.7) and seventh (tied) in both giveaways (17) and sacks allowed (27).
- Football Outsiders tabbed Baltimore's special teams as the NFL's No. 1 overall unit in 2017...The Ravens' ranking (9.2%) was the NFL's eighth highest in a season since 1986...In the annual special teams report from senior NFL writer Rick Gosselin, Baltimore ranked in the league's Top 5 for six-straight seasons (No. 4 in 2017)...The most accurate kicker in NFL history, K Justin Tucker connected on 34-of-37 FGAs and all 39 PATs to earn first-alternate Pro Bowl honors...P Sam Koch posted NFL bests in both punts inside the 10 (16) & 20 (40), with the 40 boots inside the 20 setting a new franchise record...Baltimore also ranked No. 1 in kickoff return average (27.5), No. 5 in punt return average (10.1) and No. 1 in opponent KOR average (18.6).

2016

- The Ravens finished second in the AFC North with an 8-8 record (4-2 in division play) behind the 11-5 Pittsburgh Steelers...The Ravens entered Game 15 at Pittsburgh with the opportunity to tie for first in the division, but dropped a dramatic 31-27 decision when the Steelers scored the winning TD with 9 seconds left... Baltimore played the NFL's second-most games (12) that were decided by 8 points or fewer...In posting a 6-2 record at M&T Bank Stadium, the Ravens boasted the NFL's No. 1 defense in both points (14.8) and yards allowed (260.3) at home.
- Through the first 12 games, Baltimore's defense ranked No. 1 in the NFL in yards allowed, and the unit finished seventh overall (322.1 ypg). (The Ravens became one of three teams – Den. & Sea. – to rank in the NFL's Top 10 defenses from 2014-16.)...Allowing

89.4 rushing yards per game, the Ravens ranked No. 5 vs. the run...Baltimore's ninth-ranked pass defense (232.8 ypg) tied (KC & SD) to produce the NFL's most INTs (18)...Earning his second Pro Bowl in three seasons, ILB C.J. Mosley helped the Ravens allow the league's ninth-fewest points (20.1 ppg), while free agent acquisition S Eric Weddle was spectacular in registering a teamhigh 4 INTs (tied with Mosley) and a career-high 13 PD.

- QB Joe Flacco set a single-season franchise record by throwing for 4,317 yards, adding 20 TDs...TE Dennis Pitta produced 729 receiving yards while leading the NFL in catches (86) by a TE. (Pitta also set the Ravens' single-season TE record for receptions.)...Pro Bowl FB Kyle Juszczyk led the league in receptions (37) and receiving yards (266) by a fullback, while also serving as a lead blocker for RB Terrance West (774 yards)...G Marshal Yanda earned his sixth-consecutive Pro Bowl honor, marking the longest active streak among NFL guards, and C Jeremy Zuttah was selected to the All-Star game as an alternate.
- In earning his second Pro Bowl and becoming a unanimous first-team All-Pro selection, K Justin Tucker produced perhaps the greatest season ever by an NFL kicker...Tucker scored a single-season franchise-record 141 points, connecting on 38-of-39 FGs (lone miss was a block) and 27-of-27 PATs... Tucker's 38 FGs ranked first in the NFL, while he was 10-for-10 from 50-plus yards, tying (Blair Walsh, 2012) for the most such kicks in NFL single-season history...Amazingly, an NFL single-season record 24 of Tucker's 38 FGs made came from 40 yards or beyond (he was 24-of-24 on such boots)...LS Morgan Cox earned his second-straight Pro Bowl invitation.

2015

- The Ravens finished third in the highly-competitive AFC North, posting a 5-11 record...lt marked just the second time Baltimore did not make the playoffs in Harbaugh's eight seasons...The Ravens had 20 players on Injured Reserve (NFL's second most), including eight key starters (DE Chris Canty, QB Joe Flacco, RB Justin Forsett, TE Crockett Gillmore, T Eugene Monroe, WR Steve Smith Sr., OLB Terrell Suggs and C Jeremy Zuttah)...Baltimore played an NFL-record 14 games decided by 8 points or fewer (tied, 1994 NY Giants) and played an NFL-high (tied, Chicago) seven games decided by 3 points or fewer (4-3 record).
- Despite starting four different QBs (Joe Flacco, Matt Schaub, Jimmy Clausen & Ryan Mallett) for the first time in franchise history, Baltimore posted the then-second-most total net yards (5,749) in team annals...The Ravens also set a franchise record by averaging 266.9 passing yards per game, thanks in part to a unit that allowed the NFL's third-fewest sacks (24)...Leading the O-line was G Marshal Yanda, who earned his fifth-straight Pro Bowl nod...WR Kamar Aiken finished with team highs in catches (75), receiving yards (944) and receiving TDs (5).
- The Ravens boasted the NFL's top overall special teams unit, ranking No. 1 in both senior NFL writer Rick Gosselin's annual comprehensive ratings system and the Pro Football Focus rankings – It was Baltimore's fourth-straight ranking in

Gosselin's Top 5...P Sam Koch and LS Morgan Cox (a "need" player) earned their first Pro Bowl honors, with Koch posting a 42.9 net average (second in the NFL) and allowing 5.0 yards per return (the NFL's second-best figure)...The Ravens blocked a kick (2 PATs, 2 FGs and 1 punt) in five-straight contests, a feat that had not been accomplished since 1983 (Atlanta)...Baltimore's 5 blocked kicks in 2015 tied (Oakland) for the NFL's most.

The Ravens ranked No. 8 in total defense, marking the 11th time the unit finished in the NFL's Top 10 in 13 seasons (2003-15)...In the season's final eight games, Baltimore posted the NFL's No. 2 overall defense and the No. 1 pass defense... Second-year LB C.J. Mosley tallied 116 tackles, 4 sacks and 7 PD, adding 1 FF and a 41-yard FR-TD...OLB Elvis Dumervil, whose leadership was valuable in the absence of OLB Terrell Suggs (Achilles tear), posted a team-high 6 sacks and made the Pro Bowl as an alternate.

2014

- The Ravens produced a 10-6 regular season record, earning their sixth playoff berth in seven seasons...Baltimore, one of three AFC North teams to make the postseason, finished third in the division behind Pittsburgh (11-5) and Cincinnati (10-5-1), but advanced to the Divisional Playoff round after capturing a 30-17 Wild Card victory in the Steel City...The Ravens' bid to reach their fourth AFC Championship game under Harbaugh was cut short in New England, where Baltimore fell to the Patriots, 35-31, after holding two 14-point leads during a thrilling battle.
- The Ravens set single-season franchise records by scoring 409 points and producing 5,838 yards (since broken) of offense... Baltimore gave up just 19 sacks (second fewest in team history), which ranked only behind Denver's 17 as the NFL's fewest allowed...QB Joe Flacco tallied career bests in yards (3,986, since surpassed) and touchdown passes (27), while key free agent addition WR Steve Smith Sr. reached the 1,000-yard receiving milestone for the eighth time in his career (1,065 yards on 79 catches)...WR Torrey Smith posted 11 receiving TDs, the second most in Ravens single-season history...First-time Pro Bowl RB Justin Forsett produced a career-high 1,266 rushing yards (the NFL's fifth most) and led the league in runs of 20-plus yards (a team-record 17); Forsett's single-season franchise-record 5.4 rushing average also ranked as the NFL's No. 1 mark among running backs.
- Led by OLB Terrell Suggs and 2014 Pro Bowl selections OLB Elvis Dumervil and rookie LB C.J. Mosley, Baltimore racked up the NFL's second-most sacks (49, tied with Philadelphia), boasted the No. 2 red zone defense (42.6) and allowed the fourth-fewest rushing yards per game (88.3).
- P Sam Koch produced the NFL's No. 3 gross average (47.4) and No. 1 net average (43.3), setting the Ravens' single-season records for each...Highlighted by his third-career 108-yard KOR-TD, RS Jacoby Jones ranked second in the NFL in KOR average (30.6)...As a team, the Ravens were No. 1 in the league with a 28.3-yard KOR mark.

2013

- For the first time since Harbaugh's 2008 arrival, Baltimore did not make the playoffs, falling one game short with an 8-8 mark and placing third in the AFC North...Baltimore played an NFLhigh nine games decided by 3 points or fewer, compiling a 5-4 record in those contests...How close were the Ravens to making the playoffs? They were tied 17-17 near the end of the third quarter in the season-ending loss at Cincinnati, needing a victory to secure what would have been their sixth-straight postseason berth.
- OLB Terrell Suggs (10) and OLB Elvis Dumervil (9.5) combined for 19.5 sacks, with Suggs earning his sixth Pro Bowl invite... NT Haloti Ngata was elected to his fifth Pro Bowl, while CB Lardarius Webb's 22 PD ranked as the NFL's second most.
- WR Torrey Smith tallied 1,128 receiving yards, the second most in single-season team history (Michael Jackson 1,201 in 1996) and had a career-high 65 catches, posting the NFL's fifth-best yardsper-catch average (17.4)...Undrafted rookie WR Marlon Brown's 7 receiving TDs tied (Torrey Smith, 2011) for the most by a rookie in team history, while he also finished second (Smith, 2011) in catches (49) and receiving yards (524) by a Ravens' rookie...G Marshal Yanda also earned his third Pro Bowl honor.
- Pro Bowl K Justin Tucker set franchise records in FGs made (38) and FGs attempted (41) and produced a then-franchiserecord 140 points (tied for sixth in NFL)...Tucker also had 6 FGs of 50-plus yards and kicked 3 game-winning FGs, including a team-record 61-yarder at Detroit.

2012

The Ravens captured a second-consecutive AFC North title with a 10-6 mark before sweeping four playoff games to win Super Bowl XLVII: 24-9 over the visiting Colts on Wild Card weekend; 38-35 in double overtime at Denver in the Divisional Round; 28-13 at New England in the AFC Championship – shutting out the Patriots, who owned the league's top offense, in the second half; and then topping the 49ers, 34-31, in New Orleans at the Mercedes-Benz Superdome after jumping to a 28-6 third-quarter lead...Showing a resolve that was a hallmark of that championship team, the Ravens overcame a three-game December losing streak and 53 games lost to defensive starters to win the title.



- Baltimore set a then-franchise record by scoring 398 points, averaging the NFL's 10th-most points per game (24.9)...The Ravens scored a team-record 254 points at home, producing the NFL's fourth-best home average of 31.8 ppg...Baltimore also surrendered just 16 give-aways, setting a franchise singleseason record low.
- The Ravens' special teams units were spectacular: In addition to posting a league-best (tied, Darius Reynaud) 3 kick return TDs (108- & 105-yard KORs and 63-yard PR), WR/RS Jacoby Jones led the NFL in KOR average (30.7)...Rookie K Justin Tucker, an undrafted free agent signing, made 30-of-33 FGAs (90.9%), producing the second-best success rate in Ravens single-season history and the second-best mark by a rookie kicker in NFL history.
- Six Ravens earned Pro Bowl honors: S Ed Reed (ninth), DT Haloti Ngata (fourth), FB Vonta Leach (third), RB Ray Rice (third), G Marshal Yanda (second) and Jones (first).
- En route to winning Super Bowl XLVII, the Ravens produced one of the most electrifying postseasons in NFL history by averaging 410.3 yards of offense per game (134.8 rush & 275.5 pass), scoring 31.0 points per contest and allowing just 22.0... WR Anquan Boldin recorded 22 catches for 380 yards and 4 TDs, while Jones posted a 29.4-yard receiving average (5 for 147), catching TDs of 70 and 56 yards (Jones also had a 108-yard KOR-TD in the Super Bowl.)...With a 3-TD performance vs. the 49ers, QB Joe Flacco threw 11 TD passes in the postseason, tying the NFL single-postseason record shared by Joe Montana (1989) and Kurt Warner (2008)...Flacco finished the Super Bowl 22-of-33 for 287 yards to produce a 124.2 rating (eighth-best mark in SB history) and earned game MVP honors...The Ravens' defense was also stout during the playoffs, registering 10 takeaways (6 INTs and 4 FRs) to produce a +6 turnover differential.

2011

- Producing a second-straight 12-4 record (13-5 overall), Baltimore won the AFC North, sweeping the division for the first time in team history...The Ravens were 6-0 against playoff teams (7-1 including postseason), matching Green Bay as the only clubs to go undefeated in division play and against other postseason qualifiers...In what was a franchise first, the Ravens also went unbeaten at home (9-0 with a playoff win over Houston)...Baltimore earned a 20-13 Divisional Round victory over the Texans, and then fell, 23-20, in a heartbreaking AFC Championship thriller at New England.
- The Ravens' defense, which finished No. 3 in the league in fewest points permitted (16.6) for the fourth-straight year, tied an NFL record for consecutive seasons of being in the Top 3 for points allowed.
- RB Ray Rice produced a career-high and NFL-best 2,068 yards from scrimmage, ranking second in rushing (1,364)... Rice also set a team mark with 15 total TDs...WR Torrey Smith was third among NFL rookies with 841 receiving yards (50 catches); his receptions and yards, plus 7 TDs, set new Ravens first-year standards.

• Eight Ravens earned Pro Bowl honors: LB Ray Lewis (13th), S Ed Reed (eighth), OLB Terrell Suggs (fifth), DT Haloti Ngata (third), FB Vonta Leach (second), Rice (second), G Ben Grubbs (first) and G Marshal Yanda (first)...Suggs was also named the 2011 Associated Press Defensive Player of the Year, marking the fourth time a Raven has won the honor (Reed - 2004 and Lewis - 2003 & 2000).

2010

- Baltimore tied Pittsburgh for the best record in the division at 12-4, but lost the AFC North on the division-record tiebreaker (5-1 to 4-2)...Baltimore, Indianapolis (a then-NFL record nine in a row) and Philadelphia became the only teams to make the playoffs from 2008-10...The 2010 campaign also marked the first time the Ravens ever earned the postseason three years in a row (the Ravens later extended their record to five years in 2012).
- In the Wild Card game at Kansas City, the Ravens prevailed 30-7...Baltimore then dropped a 31-24 Divisional Round contest at Pittsburgh, which advanced to the Super Bowl...Harbaugh became the first head coach in NFL history to take over a sub-.500 team and then win a playoff game in each of his first three seasons (2008-10).
- Five Ravens earned Pro Bowl honors: K Billy Cundiff (first), LB Ray Lewis (12th), DT Haloti Ngata (second), S Ed Reed (seventh) and OLB Terrell Suggs (fourth)...WR Anquan Boldin tallied team highs with 64 catches and 837 receiving yards, while QB Joe Flacco threw 25 TD passes and a career-high passer rating (93.6)...RB Ray Rice finished with 1,776 yards from scrimmage, the NFL's third most.

2009

 After posting a 9-7 record, the Ravens produced their sixth playoff team of the decade (2000-09)...Behind the NFL's ninthranked scoring offense (24.4 ppg) and a defense that finished third in total yards (300.5 ypg) and points allowed (16.3 ppg), the Ravens upended the Patriots (33-14) in the Wild Card round, becoming the first road team to win a playoff game at New England since 1978.

- For the first time in team history, Baltimore had a 3,000-yard passer (Joe Flacco 3,613), 1,000-yard rusher (Ray Rice 1,339) and 1,000-yard receiver (Derrick Mason 1,028) in the same season.
- Five Ravens were voted into the Pro Bowl, including LB Ray Lewis (11th), FB Le'Ron McClain (second), DT Haloti Ngata (first), S Ed Reed (sixth) and Rice (first), who tallied the NFL's second-most yards from scrimmage (2,041)...Rookie T Michael Oher, who started all 16 games, finished second for Diet Pepsi Rookie of the Year (*NFL.com* fan vote) and earned All-Rookie team honors.

2008

- In Harbaugh's initial Baltimore season, the Ravens produced an 11-5 record and advanced to the AFC Championship game... Baltimore won the Wild Card game at Miami (27-9) and the Divisional game at the AFC's top-seeded Tennessee Titans, 13-10...Pittsburgh, the eventual Super Bowl champion, stopped the Ravens (23-14) in the AFC title matchup at Heinz Field...This first Harbaugh/Ravens team tied the NFL record (since 1978) for turnarounds by a head coach taking over a sub-.500 team... The Ravens' 2-1 playoff record following that regular season campaign established a new league standard in this same category...With the 13 total victories in 2008, Harbaugh set the NFL record for the most wins ever by a rookie head coach starting a rookie quarterback (Joe Flacco).
- Baltimore's stifling defense ranked No. 2 in the NFL by allowing 261.1 yards per game and was No. 3 in points allowed per game (15.3)...The Ravens also produced an NFL-best 26 INTs, including five returned for touchdowns...S Ed Reed tied his career high (2004) with a league-leading 9 INTs.
- Five players earned Pro Bowl honors: LB Ray Lewis (10th), Reed (fifth), ST Brendon Ayanbadejo (third), OLB Terrell Suggs (third) and FB Le'Ron McClain (first)...Flacco, who became the first rookie QB ever to win two playoff games, was named the Diet Pepsi Rookie of the Year (*NFL.com* fan vote).

MAKING HIS MARK

Entering 2024, John Harbaugh owns the fifth-best winning percentage (.612) among active NFL head coaches (minimum 100 games), compiling a strong 172-109 record (including playoffs).



ACTIVE HEAD COACHES / CAREER WINNING PERCENTAGE (Totals Include Regular Season and Playoff Games / Min. 100 Games)

	•	U U	•			
Rk	. Coach	Team	Seasons	Record	Pct.	
1.	Andy Reid	Philadelphia/Kansas City	1999-2012/2013-23	284-160-1	.639	
2.	Sean McDermott	Buffalo	2017-23	78-47	.624	
3.	Mike Tomlin	Pittsburgh	2007-23	181-110-2	.621	
4.	Sean Payton	New Orleans/Denver	2006-11, 2013-21/2023	169-106	.615	
5.	John Harbaugh	Baltimore	2008-23	172-109	.612	
6.	Mike McCarthy	Green Bay/Dallas	2006-18/2020-23	178-113-2	.611	



CHRIS HEWITT enters his 10th season leading Baltimore's secondary, adding the assistant head coach title in 2024. He joined the Ravens as an assistant special teams coach in 2012, a post he held for two years, before earning a promotion to assistant secondary coach in 2014. Hewitt has led Baltimore's secondary since the 2015 campaign, helping the team consistently earn standout defensive rankings. Prior to his Baltimore arrival, Hewitt spent time coaching at the collegiate level, including one year (2003) as Notre Dame's assistant strength and conditioning coach and an eight-year stint (2004-11) at Rutgers.

- With Hewitt at the helm of the secondary (2015-23), Baltimore's defense has ranked at or near the top of the NFL in several categories, including points allowed per game (second – 19.6), yards allowed per game (first – 322.0) and opponent third-down conversion percentage (first – 36.0)...The secondary has also contributed to the NFL's thirdranked opponent passer rating (85.2) and fifth-ranked opponent completion percentage (62.1%).
- Hewitt has coached several Pro Bowl DBs since 2015, when he started leading Baltimore's group, including Kyle Hamilton (2023), Marlon Humphrey (2019-20 & 2022), Marcus Peters (2019), Earl Thomas III (2019) and Eric Weddle (2016-18).

2012-23: (with Baltimore) 2023: Baltimore, the AFC North Champions, boasted a defense that finished as the first unit in NFL history to lead the league in scoring (16.5 ppg), sacks (60) and takeaways (31)...The unit also ranked Top 10 in total defense (sixth - 301.4 ypg), pass defense (sixth - 191.9 ypg), third-down defense (seventh – 36.4%) and red zone defense (second – 40.8%)...Coached a secondary that featured first-team All-Pro and Pro Bowl performer S Kyle Hamilton, who posted the most TFL (10) by a defensive back in franchise history, and S Geno Stone, who recorded the league's second-most INTs (7). 2022: Helped guide the NFL's No. 3 unit in points allowed per game (18.5) and defensive red zone TD percentage (46.4)...Baltimore also finished fourth on third down (34.9%) and tied (TB) for the NFL's ninthfewest yards allowed per game (324.3)...The defense permitted the NFL's second-fewest total TDs (32, tied with Buf. & Cin.) and fewest scores of 20-plus yards (5, tied with Cin.)...CB Marlon Humphrey made his third-career Pro Bowl after finishing as one of two DBs (L'Jarius Sneed) to record at least 3 INTs and 3 sacks...Hamilton earned PFWA All-Rookie honors after joining L'Jarius Sneed and Derwin James as one of three DBs to post at least 5 QBHs and 5 PD. 2021: Coached a secondary that contributed to the Ravens' No. 3 third-down defense (34.8%)...Helped guide rookie DB Brandon Stephens, who saw action in all 17 contests (11 starts) and posted the most tackles (74) by a Ravens' rookie defensive back since S Matt Elam in 2013 (76)...Stephens' 74 tackles stand as the third most by a rookie defensive back in Ravens franchise history, trailing only Elam in 2013 and S Ed Reed in 2012 (80). 2020: The Ravens earned their third-straight playoff berth with the help of Hewitt's sixth-ranked pass defense (221.0 passing ypg)...Baltimore allowed the NFL's second-fewest points (18.9) and seventh-fewest yards (329.8) per game, owned the second-ranked third-down defense (34.0%) and

produced a league-high 25 FFs...Humphrey made his secondstraight Pro Bowl after leading the NFL with a Ravens' singleseason record 8 FFs and tallying a team-high 11 PD...CB Marcus Peters tied (two players) to produce the NFL's third-most takeaways (4 INTs & 2 FRs)...S Chuck Clark tallied 96 tackles, 2 FFs, 3 FRs, 1.5 sacks 1 INT and 1 D-TD. 2019: Baltimore achieved a franchise-best 14-2 record and earned its second-straight AFC North title...The defense allowed the NFL's third-fewest points per game (17.6), ranked fourth in yards per game (300.6), was No. 6 vs. the pass (207.2 ypg) and recorded the NFL's second-best defensive passer rating (77.5)...Scored 6 defensive TDs in 2019, including 5 by defensive backs, tied (with '06 and '08) for the second most in franchise history (2004 - 7) and also tied (TB) for the most in the NFL...Three members of the secondary earned Pro Bowl honors: Humphrey (first), CB Marcus Peters (third) and S Earl Thomas III (seventh). 2018: Ravens defense ranked No. 1 (292.9 ypg)...Baltimore, the AFC North division champions, also permitted the league's second-fewest points per game (17.9), just behind Chicago (17.7)...Pass defense ranked fifth, allowing 210.0 yards per game, while the team's 80.6 defensive passer rating was second in the NFL and its 34.1% third-down conversion percentage ranked third...S Eric Weddle was voted to his thirdconsecutive Pro Bowl. 2017: The Ravens' pass defense finished 10th (213.8 ypg), and Baltimore led the NFL in INTs (22) for the second-straight year...The Ravens ranked No. 1 with a +17 turnover differential...Baltimore also produced the second-most defensive touchdowns (5, tied, Det. & Phi.) and recorded 3 shutouts on the season, the most by a team since 2003 (NE)...S Eric Weddle tallied a team-high 6 INTs en route to earning his second-straight (fifth overall) Pro Bowl selection. 2016: The Ravens' defense ranked seventh overall (322.1 ypg), making Baltimore one of three teams (Den. & Sea.) to finish ranked in the NFL's Top 10 in each season from 2014-16...Baltimore's ninthranked pass defense (232.8 ypg) tied (KC & SD) to produce the NFL's most INTs (18)...S Eric Weddle earned Pro Bowl honors, registering a team-high 4 INTs (tied with LB C.J. Mosley) and career-high 13 PD. 2015: Baltimore's eighth-ranked defense (337.4 ypg) allowed a league-best 183.3 passing yards per game in the season's second half and helped permit the NFL's secondfewest total net yards (291.1 ypg) during that span (final eight games). 2014: Even while battling injuries throughout the season (six DBs were placed on Injured Reserve), the Ravens' secondary helped Baltimore's "D" allow the NFL's sixth-fewest points (18.9 ppg) and eighth-fewest yards per game (336.9). 2013: WR/RS Tandon Doss led the NFL in punt return average (15.6)...The Ravens were second in kickoff return average (26.4) and third in punt return average (14.2), posting an NFL-high 12 punt returns of 20-plus yards. 2012: Pro Bowl RS Jacoby Jones led the NFL in KOR average (30.7) and posted a league-best 2 KOR-TDs...Jones tied a league-record with 3 kick return TDs (108- and 105-yard KORs and 63-yard PR) and set a Super Bowl record with 290 combined yards, including an NFL-postseason-record 108-yard KOR-TD.

2004-11: (with Rutgers) 2010-11: Was the Scarlet Knights' RBs coach and mentored RB Jawan Jamison, who joined Ray Rice in becoming just the third freshman in Rutgers history to rush for

CHRIS HEWITT

200 yards in a game. **2008-09:** Rutgers ranked second in the Big East in pass defense in 2008 (191.3 ypg) and 2009 (204.5 ypg). **2005-07:** Was director of speed and skill development...Aided by Hewitt's training, Rice set all-time school rushing records with 910 attempts for 4,926 yards, 49 TDs and a 90-yard long gain...Rice became the first player in Rutgers history to rush for 1,000-plus yards in three seasons (2005-07). **2004:** Joined Rutgers' staff as a graduate assistant.

2003: (with Notre Dame) Served as the assistant strength and conditioning coach.

NFL PLAYER: (1997-99 with New Orleans) Signed with the Saints as a rookie free agent in 1997 and played in 39 games (four starts)...Played defensive back, serving primarily on special teams...Totaled 29 tackles (22 solo) from scrimmage, 3 sacks, 1 PD, 1 FF and 1 FR...Recorded 7 special teams tackles (6 solo) for the Saints' kickoff coverage team that ranked fifth in the NFL in average opponent starting field position (23.8-yard line) in 1998...Was named the NFC Special Teams Player of the Week in Week 12 vs. Seattle (11/16/97) after blocking a punt that led to a crucial field goal.

COLLEGE: Was a four-year letterman at Cincinnati and a twotime All-Conference USA selection (1995-96) as a DB...Played for John Harbaugh, who was the Bearcats' special teams, TEs, OLBs and RBs coach (1989-94) and assistant head coach (1995-96), and longtime Ravens special teams coordinator Jerry Rosburg, who was the team's LBs, special teams and secondary coach (1992-95)...Totaled 80 tackles and 2 INTs in his senior season...Earned a bachelor's degree in criminal justice.

PERSONAL: Participated in the NFL's Minority Coaching Fellowship Program, completing training camp stints with the Ravens (2006 & 2008), Eagles (2005) and Browns (2001)...Played football, basketball and track at Dwight Morrow (Englewood, NJ) HS...Was born in Kingston, Jamaica before moving to New Jersey when he was 5 years old...Chris and his wife, Tanisha, have three daughters (Azia, Briana and Christina) and a son (Christopher, Jr.).

HEWITT'S COACHING BACKGROUND

YEARS	COLLEGE/PRO TEAM	POSITION
2003	Notre Dame	Strength and Conditioning Assistant
2004	Rutgers	Graduate Assistant
2005-07	Rutgers	Director of Speed and Skill Development
2008-09	Rutgers	Cornerbacks
2010-11	Rutgers	Running Backs
2012-13	Baltimore Ravens	Assistant Special Teams
2014	Baltimore Ravens	Assistant Secondary
2015-19	Baltimore Ravens	Defensive Backs
2020-23	Baltimore Ravens	Pass Game Coordinator/Secondary
2024	Baltimore Ravens	Assistant Head Coach/Pass Game Coordinator





CHRIS HORTON is in his sixth season leading the Ravens' exceptional special teams group. Since joining the team in 2014, Horton has helped Baltimore's units perform at a consistently high level. Prior to coaching, Horton, a seventh-round selection in the 2008 NFL Draft, played safety for three seasons with Washington (2008-10).

- Horton has helped coach four Pro Bowl Ravens: LS Morgan Cox (2015, 2016, 2019-20), RS Devin Duvernay (2021-22), K Justin Tucker (2013, 2016, 2019-23) and P Sam Koch (2015).
- Since 2019, with Horton leading the group, Baltimore's special teams rank first in yards per punt return (11.3) and fifth in opponent yards per kickoff return (20.9).
- In *Football Outsiders'* annual special teams DVOA ratings, a metric for analyzing each play against NFL averages based on several variables, Baltimore finished in the Top 10 each year from 2012-23, with 10 Top 5 finishes, nine Top 3 finishes and the No. 1-overall spot four times...Since 2015, when Horton joined the special teams staff, the unit has posted seven Top 5 marks and six Top 3 marks, with three No. 1 finishes...Baltimore's special teams finished ninth in Horton's first year leading the group (2019) and posted a Top 3 mark in each of the next four seasons with a No. 2 ranking in 2020, No. 1 ranking in 2021, No. 3 ranking in 2022 and No. 3 ranking in 2023.

2014-23: (with Baltimore) 2023: Baltimore's special teams ranked No. 3 in *Football Outsiders'* DVOA rating...En route to earning his seventh-career Pro Bowl honor, K Justin Tucker connected on 32-of-37 FGs (86.5%) and 51-of-52 PATs for a career-high and Ravens single-season record 147 points, a figure that also ranked No. 2 in the NFL...P Jordan Stout punted 66 times for 3,158 yards, averaging a franchise-record 47.8 gross yards per punt, while pinning 28 inside the 20-yard line with only 5 touchbacks...WR Tylan Wallace tallied a game-winning 76-yard PR-TD vs. LAR (12/10/23), marking the fourth OT PR-TD in NFL history. 2022: Baltimore's special teams ranked No. 3 in Football Outsiders' DVOA rating...Tucker scored a single-season careerhigh 142 points and made an NFL-high 37 FGs, en route to his sixth-career Pro Bowl...WR Devin Duvernay, selected as the AFC Pro Bowl return specialist, posted a 103-yard KOR-TD in Week 2 vs. Mia....It marked the first time in franchise history that Baltimore returned the game's opening kickoff for a TD...LS Nick Moore was also named an AP second-team All-Pro. 2021: Baltimore's special teams ranked No. 1 in Football Outsiders' DVOA ratings...Tucker earned his fifth Pro Bowl honor, led the league in FG% (94.6) and connected on an NFL-record 66-yard game-winner at Detroit...He was a perfect 6-for-6 on FGAs of 50+ yards...WR/RS Duvernay earned first-team All-Pro honors and his first Pro Bowl nod after finishing No. 1 in the NFL in PR average (13.8) and No. 7 in KOR average (24.1)...He led all NFL players with 6 PRs gaining 20-plus yards. 2020: Tucker earned his fourth Pro Bowl after connecting on 26-of-29 FGAs, including a 55-yard game-winner at Cleveland...Rookie WR/RS Duvernay returned a kickoff 93 yards for a TD, marking 1 of only 7 KOR-TDs during the 2020 NFL season...Duvernay became the fifth Ravens rookie and the youngest Raven (23 years, 16 days) in franchise history to

register a KOR-TD...Baltimore's 26.7 KOR average ranked as the NFL's second-best mark in 2020...P Sam Koch was the NFL's only punter to have at least 20 punts downed inside the 20 (22) with no more than 1 TB...LS Morgan Cox was named first-team All-Pro and earned his fourth Pro Bowl...Rookie WR James Proche II earned *PFWA* All-Rookie special teams honors. **2019:** Ravens recorded a franchise-best 14-2 record en route to their secondstraight AFC North title...Tucker earned first-team All-Pro honors and his third Pro Bowl nod after converting 28-of-29 FGAs (96.6%) and scoring 141 points for the fourth-straight season. 2018: Tucker made 35-of-39 FGAs (his misses were from 53 and 65 yards, and he had 2 kicks blocked). 2017: Football Outsiders tabbed Baltimore's special teams as the NFL's No. 1 overall unit...Ravens ranked No. 1 in KOR average (27.5), No. 5 in PR average (10.1) and No. 1 in opponent KOR average (18.6)...Koch posted NFL bests in both punts inside the 10 (16) and 20 (40). 2016: Tucker and Cox each earned their second Pro Bowl honors...Baltimore had an NFL-high 4 (tied, Mia.) blocked kicks. **2015:** Horton worked as a staff assistant alongside special teams coordinator/assistant head coach Jerry Rosburg with the Ravens' special teams...Baltimore was third in the NFL in punt return average (11.3), while allowing the second-fewest yards per punt return (5.0)...Koch and Cox each earned their first Pro Bowls...Ravens blocked a kick (2 PATs, 2 FGs and 1 punt) in five straight contests, a feat that had not been accomplished since 1983 (Atlanta Falcons)...The 5 blocked kicks tied (Oak.) for most in 2015. 2014: Worked primarily with the Ravens' OLBs...Baltimore racked up the NFL's second-most sacks (49, tied with Philly)...OLB Elvis Dumervil (a franchise-record 17 sacks) and OLB Terrell Suggs (12) combined to produce the most sacks (29) among NFL duos.

2012-13: (with UCLA) **2013:** Bruins earned a 10-3 record and defeated Virginia Tech in the Sun Bowl, 42-12. **2012:** Joined his alma mater as a quality control coach, assisting with both the defense and special teams under head coach Jim Mora Jr.

2013: (with Seattle) Spent training camp as a coaching intern.

NFL PLAYER (2008-10): Played three NFL seasons after being drafted in the seventh round by Washington in 2008...As a rookie, Horton earned NFC Defensive Player of the Week honors following a Week 2 performance vs. New Orleans in which he posted 2 INTs and 1 FR...Also earned NFC Defensive Rookie of the Month (September) honors...Played in 29 career NFL games, but was hampered by injuries in his final three seasons, eventually concluding his playing career after a training camp stint with the New York Giants in 2012.

COLLEGE: Earned a bachelor's degree in history from UCLA...Played safety for the Bruins, earning *The Sporting News* first-team All-America (2007), first-team All-Pac-10 (2007) and second-team All-Pac-10 honors (2006).

PERSONAL: In 2022, joined more than 60 coaches and front office personnel participating in the NFL's inaugural Coach and Front Office Accelerator program...Earned three varsity letters in football at De La Salle (New Orleans, LA) HS...Chris was inducted into his high school Hall of Fame on March 15, 2014...He and his wife, Jackie, have three daughters, Kristina (10), Khloe (8) and Kallie (2), and a son, Kaden (6).

CHRIS HORTON

HORTON'S COACHING BACKGROUND

YEARS	COLLEGE/PRO TEAM	POSITION
2012-13	UCLA	
2014	Baltimore Ravens	
2015	Baltimore Ravens	
2016-18	Baltimore Ravens	Assistant Special Teams Coach
2019	Baltimore Ravens	Special Teams Coach
2020-24	Baltimore Ravens	Special Teams Coordinator





TODD MONKEN is in his 36th season coaching, including his 10th at the pro level, sixth coordinating NFL offenses and second leading Baltimore's high-powered unit. He previously led NFL attacks for the Tampa Bay Buccaneers (2016-18) and Cleveland Browns (2019). He also coached the Jacksonville Jaguars' wide receivers from 2007-10. Prior to his 2023 Charm City arrival, Monken served as the University of Georgia's offensive coordinator/quarterbacks coach (2020-22), helping guide the Bulldogs to back-to-back national championships (2021-22). His 26-year collegiate coaching career also includes a stint as Southern Mississippi's head coach (2013-15) and duties as the offensive coordinator at Oklahoma State (2011-12) and Eastern Michigan (1998-99).

- Was a 2023 finalist for AP NFL Assistant Coach of the Year after leading a Baltimore offense that ranked No. 4 in scoring (28.4 ppg) and No. 6 in total yards (370.4), averaging an NFLhigh 156.5 rushing yards per game...QB Lamar Jackson, who was voted AP NFL MVP for the second time (also 2019), produced the NFL's fourth-best passer rating (102.7), throwing for 3,678 yards (career high), 24 TDs and just 7 INTs...He added 821 rushing yards and 5 TDs to become the only QB in NFL history with multiple seasons (also 2019) reaching the incredible 3,000/800 milestone.
- Guided Georgia's offense from 2020-22, helping produce back-to-back national championship seasons (2021-22).
- Led the Bulldogs' offense to a No. 5 national ranking in points per game (39.8) and No. 8 in scrimmage yards per game (472.0) over the span of Georgia's most recent national title seasons (2021-22)...The Bulldogs posted 198.1 rushing yards per contest during this stretch, while adding 273.8 passing yards per game.
- From 2016-18, Monken led a Buccaneers' offense that ranked third in first downs per game (22.5), second in passing yards per game (279.5) and first in third-down conversion percentage (44.4%).
- WR Mike Evans flourished under Monken's offense in 2018, recording a career-high and franchise-record 1,524 receiving yards, en route to a Pro Bowl selection.

2023: (with Baltimore) Was a finalist for *AP* NFL Assistant Coach of the Year...Led a Baltimore offense that ranked No. 4 in scoring (28.4 ppg) and No. 6 in total yards (370.4 ypg), averaging an NFL-high 156.5 rushing yards per game...OB Lamar Jackson, who was voted *AP* NFL MVP for the second time (also 2019), produced the NFL's fourth-best passer rating (102.7), throwing for 3,678 yards (career high), 24 TDs and just 7 INTs...He added 821 rushing yards and 5 TDs to become the only OB in NFL history with multiple seasons (also 2019) reaching the incredible 3,000/800 milestone...WR Zay Flowers set rookie franchise marks in catches (77) and receiving yards (858), adding 6 total TDs (5 receiving & 1 rushing), while RB Gus Edwards tallied 810 rushing yards and 13 TDs (second most in Ravens single-season history).

2020-22: (with Georgia) 2022: Georgia won its second-

consecutive national championship, leading the nation in total net yards (7,517) and total points (616), with Heisman Trophy finalist QB Stetson Bennett throwing 27 TDs, while rushing for 10 more. **2021:** Georgia won its first national championship since 1980...Supported by arguably college football's best defense ever, Georgia's offense ranked in the Top 10 in points per game (38.6, ninth), yards per play (7.0, fourth) and total first downs (341, tied for seventh). **2020:** Monken was hired as Georgia's offensive coordinator.

2019: (with Cleveland) Monken directed a Browns' offense that featured RB Nick Chubb, who produced the league's second-most rushing yards (1,494) and tallied 8 TDs...QB Baker Mayfield threw for a single-season career-high 3,827 passing yards, while adding 22 TDs, and WR Odell Beckham Jr. recorded his most recent 1,000-yard season.

2016-18: (with Tampa Bay) From 2016-18, Monken led a Buccaneers' offense that ranked third in first downs per game (22.5), second in passing yards per game (279.5) and first in thirddown conversion percentage (44.4%)...Tampa Bay averaged a league-high 10.3 air yards per pass attempt and ranked second in yards per completion (12.4). 2018: Tampa Bay led the NFL in passing offense (320.3 ypg) and finished third in total offense (415.5 ypg), setting single-season club records in each category...Behind QBs Jameis Winston and Ryan Fitzpatrick, the Buccaneers also totaled a then-franchise-record 408 completions and 36 passing TDs...WR Mike Evans recorded a career-high and franchise-record 1,524 receiving yards, en route to a Pro Bowl selection. 2017: Monken helped oversee an offense that set thenfranchise records in passing yards (4,366), first downs (352), passing first downs (243) and yards per attempt (7.6)...Tampa Bay finished fourth in passing yards per game (272.9) and third-down conversion rate (43.4%), while tying (KC) for the 10th-most passing TDs (26). 2016: Tampa Bay posted the NFL's most efficient goal-to-go offense (85.7%) and ranked No. 6 in thirddown conversion percentage (43.9%)...WR Mike Evans earned his first-career Pro Bowl nod after recording 96 catches for 1,321 yards and 12 TDs, finishing with the NFL's sixth-most receptions, fourth-most receiving yards and second-most TD grabs.

2013-15: (with Southern Mississippi) Monken spent three seasons as head coach at Southern Mississippi...After taking over a program that finished 0-12 the previous season, he guided a dramatic turnaround that saw the Golden Eagles become postseason bowl participants by the end of his third campaign. 2015: Led by Monken, Conference USA's Coach of the Year, Southern Miss posted a 9-5 record in 2015, winning the Conference USA West division and earning an appearance in the Heart of Dallas Bowl...Monken's Southern Miss team ranked Top 20 in the country in scoring offense (13th, 39.9 ppg), passing offense (12th, 329.7 ypg) and total offense (12th, 509.5 ypg), each of which ranked second in Conference USA...His offense was one of the most explosive in the NCAA, with the Golden Eagles leading the nation in plays of 20+ yards (109) and ranking second in the country in plays of 30+ yards (54)...Monken also guided the development of junior QB Nick Mullens, who set school records for passing yards (4,476), total TDs (41), passing TDs (38) and

TODD MONKEN

completions (331)...The Golden Eagles had 10 players named firstor second-team All-Conference USA in 2015, up from one such selection in 2013 and two in 2014.

2011-12: (with Oklahoma State) Monken spent two seasons as offensive coordinator and quarterbacks coach for Oklahoma State, his second stint with the Cowboys, after woking as the passing game coordinator and wide receivers coach from 2002-04...During his time as offensive coordinator and quarterbacks coach, the team set then-school season records for total offensive yards (7,111 in 2012), passing yards (5,034 in 2011), completion percentage (71.9 in 2011), points scored (633 in 2011) and passing TDs (40 in 2011)...He worked with QB Brandon Weeden and WR Justin Blackmon, who both went on to become first-round picks in the 2012 NFL Draft.

2007-10: (with Jacksonville) Monken spent four seasons as the Jaguars' wide receivers coach...He mentored WR Reggie Williams, who set a then-club record with 10 TD grabs in 2007.

2005-06: (with LSU) Served as LSU's passing game coordinator/wide receivers coach, helping develop future first-round NFL Draft selections WRs Dwayne Bowe and Buster Davis.

2002-04: (with Oklahoma State) Served as the pass game coordinator/wide receivers coach in his first stint at OSU.

2000-01: (with Louisiana Tech) Served as the wide receivers coach (2001) and the running backs/wide receivers coach (2000) for the Bulldogs.

1993-1999: (with Eastern Michigan) Was the offensive coordinator and quarterbacks coach from 1998-99 after serving five seasons (1993-97) as the Eagles' defensive backs and wide receivers coach.

1991-92: (with Notre Dame) Was a graduate assistant with Notre Dame for two seasons.

1989-90: (with Grand Valley State) Entered the coaching ranks as a graduate assistant with Grand Valley State.

COLLEGE: Was a three-year letterman at OB for Knox College (Galesburg, IL), where he earned his bachelor's degree in economics in 1989...Earned a master's degree in education leadership from Grand Valley State in 1991.

PERSONAL: Monken is a member of the Knox College Athletic Hall of Fame...He and his wife, Terri, have one son, Travis, a student assistant at Oklahoma State.

MONKEN'S COACHIN	NG BACKGROUND	
YEARS	COLLEGE/PRO TEAM	POSITION
1989-90	Grand Valley State Notre Dame	Graduate Assistant
1991-92	Notre Dame	Graduate Assistant
1993-97	Eastern Michigan	
1998-99	Eastern Michigan	
2000	Louisiana Tech	Running Backs/Wide Receivers
2001	Louisiana Tech	Wide Receivers
2002-04	Oklahoma State	Pass Game Coordinator/Wide Receivers
2005-06	LSU	
2007-10	Jacksonville Jaguars	Wide Receivers
2011-12	Oklahoma State	Offensive Coordinator/Quarterbacks
2013-15	Southern Miss	Head Coach
2016-17	Tampa Bay Buccaneers	Offensive Coordinator/Wide Receivers
2018	Tampa Bay Buccaneers Cleveland Browns	Offensive Coordinator
2019		
2020-22	Georgia	Offensive Coordinator/Quarterbacks
2023-24	Baltimore Ravens	Offensive Coordinator

MONKEN'S COACHING BACKGROUND



ZACH ORR enters his eighth year as an NFL coach and first as the Ravens' defensive coordinator after two seasons (2022-23) as the team's inside linebackers coach. Prior to rejoining Baltimore, Orr spent one season (2021) as the Jacksonville Jaguars' outside linebackers coach. He has served in various roles on Baltimore's coaching staff since he transitioned to coaching in 2017, following his retirement from the NFL due to a congenital neck/spine condition. Orr originally signed as a rookie free agent ILB with the Ravens in 2014 and went on to earn second-team All-Pro honors in 2016.

- Over the past two seasons (2022-23), Orr guided ILBs Roquan Smith and Patrick Queen to career years, also helping them become anchors of Baltimore's defense. During this twoseason span, the Ravens' unit ranked Top 10 in yards allowed per game (312.8, sixth), rushing yards allowed per game (100.8, fifth), passing yards allowed per game (212.1, ninth), points allowed per game (17.5, second), opponent third-down conversion percentage (35.7%, third), opponent red zone efficiency (43.8%, first) and takeaways (56, fourth).
- The 2023 Ravens' defense became the first unit in NFL history to lead the league in scoring (16.5 ppg), sacks (60) and takeaways (31). ILB Roquan Smith became just the third player in NFL history to register at least 100 tackles and 1 INT in each of the first six seasons of a career (2018-23).
- In 2022, ILBs Roquan Smith and Patrick Queen were one of only two sets of LB teammates to record at least 60 tackles, 1 sack and 1 INT after Week 9, when Smith was acquired by Baltimore (Houston – Christian Kirksey & Christian Harris). Queen registered a career- and team-high 117 tackles, along with career highs in sacks (5) QBHs (14), INTs (2) and PD (6).
- Under Orr's tutelage, Jaguars OLB Josh Allen became the NFL's only player in 2021 to register a FR, INT and sack in the same game, earning AFC Defensive Player of the Week honors (Week 9 vs. Bills).
- In 2020, the Ravens allowed the NFL's second-fewest points per game (18.9) and produced the No. 2 third-down defense (34.0%), also registering a league-high 25 FFs.
- The 2019 Ravens allowed the NFL's third-fewest points (17.6) and fourth-fewest net yards (300.6) per game...Baltimore notched the league's fifth-ranked run "D" (93.4 ypg) and was sixth against the pass (207.2 ypg).
- The Ravens were the NFL's No. 1-ranked defense in 2018, allowing an NFL-low 292.9 yards per game as well as the league's second-fewest points per game (17.9).
- Orr worked with a Ravens' defensive unit that led the league in both takeaways (34) and INTs (22) in 2017.

2022-23: (with Baltimore) **2023:** ILBs Roquan Smith and Patrick Queen formed the NFL's only duo to each post at least 130 tackles while manning the middle of a historic Ravens defense that became the first unit ever to lead the league in scoring (16.5 ppg), sacks (60) and takeaways (31)...Smith earned his second-

consecutive Pro Bowl nod and 2023 *AP* first-team All-Pro honors, while Queen was selected to the Pro Bowl for the first time in his career. **2022:** The Ravens' inside linebackers unit helped Baltimore's "D" rank in the Top 5 in multiple categories, including No. 3 in points allowed per game (18.5)...Smith, acquired midseason by the Ravens, registered 86 tackles, 2 sacks, 1 INT and 3 PD in nine games for Baltimore, en route to his first Pro Bowl and first-team All-Pro honors...Queen set career highs in tackles (117), sacks (5) QBHs (14), INTs (2) and PD (6).

2021: (with Jacksonville) The Jaguars finished in the AFC's Top 10 in total defense (353.1 ypg) and pass defense (227.9 ypg), while also producing the fourth-most QBHs (81) in franchise history...OLB Josh Allen registered 71 tackles, a team-high 7.5 sacks and career-high 12 TFL...Orr joined the Jaguars' coaching staff as outside linebackers coach.

2017-20: (with Baltimore) **2020:** Baltimore was among the NFL's Top 10 defensive units, ranking seventh in total defense (329.8 ypg). **2019:** Named coaching analyst...Ravens produced a franchise-best 14-2 record, winning a second-straight AFC North title...OLB Matthew Judon led the team with a then-career-high 9.5 sacks, earning his first trip to the Pro Bowl. **2018:** Ravens were the NFL's No. 1 defensive unit (292.9 ypg) and among the best in several other key defensive categories: third in third-down defense (34.1), fourth in rushing yards allowed (82.9 ypg) and fifth in passing yards permitted (210.0 ypg). **2017:** Helped coach a defensive unit that featured OLB Terrell Suggs, who earned his seventh Pro Bowl nod and led the team with 11 sacks...Named coaching and personnel assistant.

NFL PLAYER: (2014-16) Originally signed with the Ravens in 2014 as an undrafted rookie free agent from North Texas...Orr played in 46 career games (2014-16), posting 163 tackles, 1 sack, 8 TFL, 6 PD, 3 INTs, 1 FF and 2 FRs...In 2016, appeared in 15 games (all starts), tallying career highs in tackles (133), TFL (6), PD (5), INTs (3), FRs (2) and FFs (1), en route to earning AP second-team All-Pro honors.

COLLEGE: Graduated from the University of North Texas, where he played in 46 career games, posting 365 tackles (then-third most in school history), 5 sacks, 25 TFL, 3 INTs, 4 FFs and 9 FRs during his four-year career (2010-13)...Received first- (2013) and second-team (2012) All-Conference USA accolades...Graduated with a degree in kinesiology in 2013.

PERSONAL: Attended DeSoto (TX) HS, where he recorded over 100 tackles in eight games during an injury-limited senior season...Posted 157 tackles, 24 TFL, 11 sacks, 1 INT and 3 FRs as a junior in 2008...His father, Terry Orr, was a tight end for the now-Washington Commanders from 1986-93, while his younger brother, Chris, is a former NFL linebacker who currently plays for the New Jersey Generals of the USFL...His older brother, Terrance, is the offensive coordinator at Hebron (Carrollton, TX) HS, and his younger brother, Nick, played college football at TCU from 2014-17...Zach and his wife, Chanel, were married in June, 2024.

ZACH ORR

ORR'S COACHING BACKGROUND

YEARS	COLLEGE/PRO TEAM	POSITION
2017-18	Baltimore Ravens	Coaching and Personnel Assistant
2019-20	Baltimore Ravens	Coaching Analyst
2021	Jacksonville Jaguars	Outside Linebackers
2022-23	Baltimore Ravens	
2024	Baltimore Ravens	Defensive Coordinator





RANDY BROWN enters his 17th season on the Ravens' special teams staff. Originally joining Baltimore in 2008 as a kicking consultant, Brown has worked with John Harbaugh since beginning his coaching career with the Eagles in 2004.

- Brown has helped coach six Pro Bowl Ravens: LS Morgan Cox (2015, 2016, 2019-20), RS Devin Duvernay (2021-22), K Justin Tucker (2013, 2016, 2019-23), P Sam Koch (2015), K Billy Cundiff (2010) and K Matt Stover (last kicked for the Ravens in 2008 but earned All-Star honors in 2000 prior to Brown's arrival).
- Under Brown's guidance, Tucker ranks as the most accurate kicker in NFL history (395-of-438 – 90.2%)...Tucker's 395 FGM and 1,649 career points are the most in Ravens history...Since his initial NFL campaign in 2012 (Baltimore's Super Bowl XLVII Championship season), Tucker owns the NFL's most FGM (395) and points scored (1,649).
- In the annual special teams DVOA (Defense-adjusted Value Over Average) ratings from *Football Outsiders*, a popular metric for analyzing and comparing each play to the league average based on a number of variables, Baltimore finished in the Top 10 each year from 2012-23, including the No. 1 overall rating in an NFL-high four seasons (2012, 2015, 2017 & 2021) and a current streak of four consecutive Top 3 marks (2020-23).

2008-23: (with Baltimore) 2023: Baltimore's special teams ranked No. 3 in *Football Outsiders*' DVOA rating...En route to earning his seventh-career Pro Bowl honor, K Justin Tucker connected on 32-of-37 FGs (86.5%) and 51-of-52 PATs for a career-high and Ravens single-season record 147 points, a figure that also ranked No. 2 in the NFL...P Jordan Stout punted 66 times for 3,158 yards, averaging a franchise-record 47.8 gross yards per punt, while pinning 28 inside the 20-yard line with only 5 touchbacks...WR Tylan Wallace tallied a game-winning 76-yard PR-TD vs. LAR (12/10/23), marking the fourth OT PR-TD in NFL history. 2022: K Justin Tucker and RS Devin Duvernay both earned Pro Bowl honors for the second-straight season, helping Baltimore's special teams rank No. 3 in Football Outsiders' DVOA ratings...Tucker posted a then-single-season career-high 142 points and led the league in FGM (37), his seventh-straight season recording at least 130 points and eighth season with at least 30 FGM, each marking an NFL record...Duvernay finished as the NFL's only player with at least 15 KORs and 15 PRs to rank in the Top 10 of both yards-per-KOR average (26.5 - 10) and yards-per-PR avg. (11.9 – No. 5). 2021: K Justin Tucker led the league in FG% (94.6) and connected on an NFL-record 66-yard game-winner at Detroit...RS Duvernay finished No. 1 in the NFL in PR average (13.8) and No. 7 in KOR average (24.1), helping Baltimore's special teams rank No. 1 in Football Outsiders' DVOA ratings...Tucker and Duvernay earned Pro Bowl and first-team All-Pro honors. 2020: Specialists LS Morgan Cox and K Justin Tucker each earned their fourth-career Pro Bowl nods...Cox snapped on all 51 punts by P Sam Koch, who produced a 44.5 gross average and 42.5 net average...Koch was the NFL's only punter to place at least 20 punts (22) inside in the 20-yard line and have no more than 1 touchback...Tucker connected on 26-of-29 (89.7) FGAs and 52-

of-53 (98.1) PATs, finishing with at least 130 points for his fifthconsecutive season. 2019: Mentored the team's outstanding specialists, including K Justin Tucker, who connected on 28-of-29 FGAs (96.6%), scoring a then-franchise-record 141 points for the fourth-straight season, en route to earning All-Pro...In Week 6, Tucker became the fastest pure kicker in NFL history (118 games) to score 1,000 career points...Tucker (third) and LS Morgan Cox (third) were Pro Bowlers. 2018: K Justin Tucker earned first-team All-Pro honors after connecting on 35-of-39 FGAs and scoring a then-franchise-record 141 points for the third-straight season...Tucker became the first kicker in NFL history to produce six seasons with 30-plus FGM and became fastest to reach 900 career points (107 games). 2017: K Justin Tucker earned secondteam All-Pro honors after connecting on 34-of-37 FGAs and tying his then-franchise record of 141 total points...Tucker scored his 800th-career point, becoming the fastest pure kicker in league history to reach the milestone...P Sam Koch placed a leagueleading 40 punts inside the 20, adding an NFL-best 16 punts inside the 10. 2016: K Justin Tucker connected on a league-best 38-of-39 FGAs, posting the then-fifth-best percentage (97.4%) in NFL single-season history...He made 35 straight FGs at one point...A then-NFL single-season record 24 of Tucker's 38 FGs made came from 40 yards or beyond, while his 10 FGs of 50-plus yards then tied (Blair Walsh, 2012) for most in NFL history...Tucker was a perfect 10-for-10 from 50-plus yards, earning first-team All-Pro and Pro Bowl honors. 2015: Baltimore's special teams ranked No. 1 in the NFL by Rick Gosselin of The Dallas Morning News and produced two Pro Bowlers in P Sam Koch and LS Morgan Cox...Koch registered 42.9 net and 46.7 gross averages, ranking second and ninth in the NFL, respectively...K Justin Tucker tied for second in the NFL with 33 FGM, including 3 game-winning boots. 2014: K Justin Tucker tallied 129 points, converting 29 of 34 attempts...P Sam Koch produced the NFL's No. 3 gross (47.4) and No. 1 net (43.3) averages, both then setting Ravens single-season records. 2013: K Justin Tucker earned his first-career Pro Bowl nod and set then-team records in FGM (38), FGAs (41) and points (140), hitting 33 straight FGs at one point. 2012: As a rookie, Tucker converted 30-of-33 FGAs, and P Sam Koch posted a 40.8 net average...Baltimore earned a victory in Super Bowl XLVII. **2011:** K Billy Cundiff recorded a career-high 122 points, also registering 44 touchbacks. 2010: K Billy Cundiff, who earned his first Pro Bowl, connected on 26-of-29 FGAs...P Sam Koch, whose 39 punts inside the 20 ranked No. 2 in the NFL, was named a Pro Bowl alternate. **2008:** Joined the Ravens as a kicking consultant.

2004-05: (with Philadelphia) 2004: Helped coach Eagles K David Akers, who earned his third Pro Bowl after hitting 27-of-32 FGAs and 41-of-42 PATs.

2003: (with Tennessee-Chattanooga) The Mocs produced a then-school-record 1,336 yards on 65 KORs and set a single-game conference record with 259 KOR yards vs. Vanderbilt.

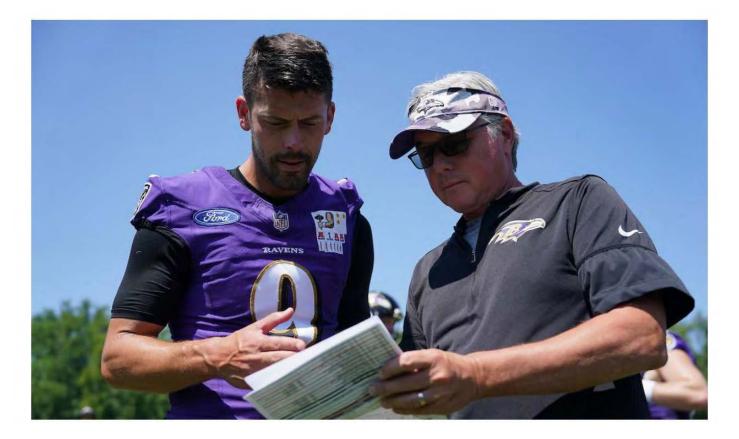
2000-02: (with multiple pro and college teams) Served as a kicking consultant for various pro and college teams, while running several national kicking camps.

RANDY BROWN

1998-2000: (with Chicago) 1998: K Jeff Jaegar produced 90 points by converting 21-of-26 FGAs...P Todd Sauerbrun posted 49.4 gross and 42.1 net averages.

COLLEGE: Was a four-year letterman (1985-88) at placekicker for Catawba, where he posted 234 points in his career...Earned NAIA All-America recognition, All-South Atlantic Conference honors and Academic All-American accolades in 1988...Set five Catawba kicking records and was a 2008 inductee into the school's Hall of Fame. **PERSONAL:** Brown was elected mayor of Evesham Township, NJ, in 2007, a post he held until 2018...Has worked in TV and radio broadcasting, including with Comcast SportsNet, WIP Radio and ESPN Radio in Philadelphia...Prepped at Cherokee (Marlton, NJ) HS, where he played football, baseball and soccer...He and his wife, Trisha, have two daughters, Ryan (18), who has sung the national anthem prior to multiple Ravens games, and Mackenzie (16), and a son, Tyler, who is a special teams assistant with the Philadelphia Eagles.

BROWN'S COACHING BACKGROUND		
YEARS	COLLEGE/PRO TEAM	POSITION
1989	Catawba College	Kicking Coach
1990-93	Cherokee (NJ) High School	Special Teams Coordinator
1994-97	Holy Cross (NJ) High School	Special Teams Coordinator
1998-2000	Chicago Bears	Kicking Coach
2000-02	Multiple College/Pro Teams	Kicking Consultant
2003	Tennessee-Chattanooga	Special Teams Coordinator
2004-05	Philadelphia Eagles	Kicking Coach
2008-18	Baltimore Ravens	Kicking Consultant
2019	Baltimore Ravens	
2020-22	Baltimore Ravens	Special Teams Coach
2023	Baltimore Ravens	Special Teams/Specialists
2024	Baltimore Ravens	Senior Special Teams Coach





JOE D'ALESSANDRIS (pronounced dell-ah-SAN-dress), a 45year coaching veteran, enters his eighth season as Baltimore's offensive line coach. "Joe D" has extensive experience guiding and developing linemen, both in the collegiate ranks and pros. Since transitioning into the NFL in 2008, D'Alessandris has mentored players for the Chiefs, Bills, Chargers and Ravens. Prior to his time in the NFL, he tutored players in the NCAA, Canadian Football League and World League.

- In his seven full seasons in Baltimore, D'Alessandris has mentored several young O-linemen, including Pro Bowlers Tyler Linderbaum, Ronnie Stanley and Orlando Brown Jr., and veterans such as Pro Bowlers Marshal Yanda and Kevin Zeitler.
- In 2023, the Ravens set a single-season franchise record with 26 rushing TDs, eclipsed 100 yards on the ground in all 17 regular season contests and finished with the fifth-highest rushing total (2,661) in team history.
- During the 2021 season, the Ravens tied the all-time record for most consecutive games producing 100-plus rushing yards (43 games 2018-21) in NFL history (Pittsburgh, 43 games 1974-77).
- In 2020, the Ravens finished as the NFL's top-rated rushing attack (191.9 ypg) for the second-straight season and registered the third-most rushing yards (3,071) in a 16-game season...Baltimore's 24 rushing TDs ranked third in the NFL and set a new single-season franchise record.
- In 2019, the Ravens set a new NFL single-season rushing record (3,296), besting the 1978 Patriots (3,165)...Baltimore became the first team ever to average 200 passing and 200 rushing yards per game in a season.

2017-23: (with Baltimore) 2023: Ravens led the league in rushing offense (156.6 ypg) and ranked fourth in scoring offense (28.4 ppg)...C Tyler Linderbaum and G Kevin Zeitler earned their first Pro Bowl nods. 2022: Ravens ranked No. 2 in rushing yards per game (160.0), leading the league in rushes of 10+ yards (88) and games with at least 150+ rushing yards (12)...C Tyler Linderbaum was named to PFWA's All-Rookie team after becoming the fourth rookie O-lineman (Jonathan Ogden - 1996; Michael Oher - 2009 & Kelechi Osemele - 2012) in Ravens history to start every game. **2021:** Ravens produced the league's No. 3 rushing attack (145.8 ypg) for an offense that ranked No. 6 in total yards (378.8 ypg)... According to ESPN analytics, G Kevin Zeitler registered a 95% pass-block win rate, which tied for the fourth-best mark amongst all NFL guards...Within the same metric, C Bradley Bozeman produced a pass-block win rate of 97% and a run-block win rate of 72%, both tied for the secondhighest percentages amongst NFL centers. 2020: Baltimore finished with the NFL's No. 1 rushing attack (191.9 ypg) and an NFL-best six games with at least 200 rushing yards, including a franchise record 404-yard output in a Week 17 victory at Cincinnati...The Ravens' 3,071 rushing yards are the third most in a 16-game NFL season...RT Orlando Brown Jr. started 10 games at left tackle and earned his second Pro Bowl honor after LT Ronnie Stanley suffered a season-ending ankle injury in Week 8.

2019: Ravens ranked No. 1 in points (33.2) and rushing yards (206.0) per game, while they finished No. 2 in total yards (407.6) en route to a franchise-best 14-2 record and a second-straight AFC North title...Three Ravens O-linemen earned Pro Bowl honors: Brown Jr. (first), LT Ronnie Stanley (first) and RG Marshal Yanda (eighth). **2018:** Coached an O-line that helped Baltimore produce the NFL's No. 2 rushing attack (152.6 ypg) and record the then-second-most rushing yards (2,441) in Ravens history...Yanda earned his seventh Pro Bowl, helping the team win the AFC North division title. **2017:** Baltimore finished ninth in points (24.7 ppg) and seventh (tied) in both fewest giveaways (17) and sacks allowed (27) despite early season injuries on the O-line.

2013-15: (with San Diego) Led the Chargers' O-line for three seasons, developing talented linemen LT King Dunlap and G/T D.J. Fluker. **2014:** Despite being riddled with injuries, the line protected QB Philip Rivers, who threw for 4,286 yards and 31 TDs. **2013:** Chargers made the playoffs and allowed only 30 sacks, tying for the NFL's fourth fewest...Team also ran for over 100 yards in 12 of 16 games.

2010-12: (with Buffalo) Spent three seasons as the O-line coach, during a span in which the Bills allowed the NFL's fifth-fewest sacks (87)...Buffalo also registered the league's fourth-best rushing average (4.8). **2012:** Buffalo produced the NFL's No. 6 ground attack (138.6 ypg)...RB C.J. Spiller rushed for 1,244 yards. **2011:** Bills led the NFL in fewest sacks allowed (23), which also marked Buffalo's third fewest during a 16-game season...RB Fred Jackson (934) and Spiller (561) combined to produce 1,495 rushing yards and 10 TDs. **2010:** Tutored an O-line unit that helped Jackson rush for 927 yards.

2008-09: (with Kansas City) Spent two seasons as assistant Oline coach. **2009:** G Brian Waters earned his first Pro Bowl, and RB Jamaal Charles collected his first 1,000-yard rushing season.

2002-07: (with Georgia Tech) Developed a number of standout linemen, including T Nat Dorsey, who was drafted by Minnesota (2004), G Mansfield Wrotto (Seattle, 2007) and G Andrew Gardner (Miami, 2009)...Behind its O-line, Tech posted an ACC-best 2,591 rushing yards (199.3 ypg) in 2007...RBs P.J. Daniels (1,447 in 2003) and Tashard Choice (1,473 in 2006 & 1,379 in 2007) led the ACC in rushing...In 2005, Tech allowed an ACC-low 10 sacks.

1997-2001: (with Duke) Tutored several O-linemen who went on to play in the NFL, including G Lenny Friedman, who was drafted in the second round by Denver (1999) and enjoyed a 10-year pro career, and T Drew Strojny (a 2004 pick by NYG)...Also coached future NFL players C Troy Andrew (Miami) and C Shawn Lynch (Arizona), who signed as rookie free agents.

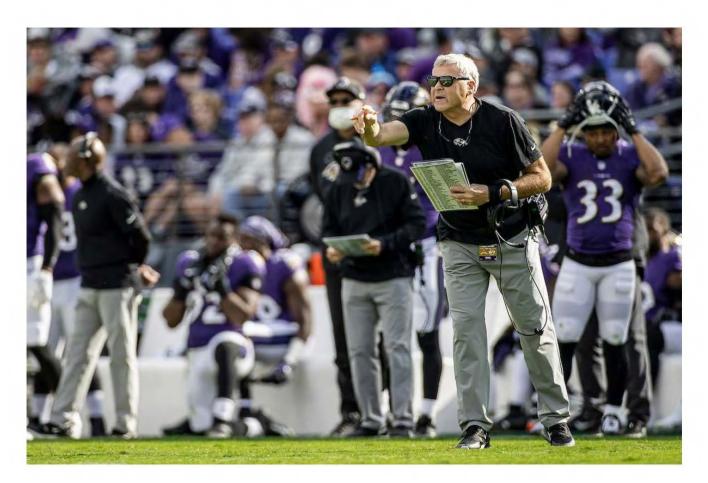
1977-96: D'Alessandris spent the early part of his career coaching the offensive line position both in the collegiate ranks, CFL and World League...Entered the full-time coaching ranks as the O-line coach for Livingston University, following two years as a graduate assistant at his alma mater (Western Carolina)...In 1994 with Texas A&M, the Aggies finished 10-0-1 and averaged 172.0 rushing yards per game.

JOE D'ALESSANDRIS

COLLEGE: Earned four letters at guard at Western Carolina...Team MVP and captain as a senior...Graduated with degrees in parks & recreation and health & physical education, also later earning a master's in education...While working toward his master's, he began coaching as a GA for the Catamounts.

PERSONAL: A native of Aliquippa, PA, he attended Center HS...Inducted into the Western Carolina University Athletic Hall of Fame in 2018...Was also inducted in 2010 into the Beaver County (PA) Sports Hall of Fame and Center High School Hall of Fame...Joe was married to his late wife, Toni, for 42 years...They have three daughters: Kelly, Emily and Anna...Kelly and her husband, Eric, have a daughter (Charlotte Lynn), while Anna and her husband, Allen, have two sons (Maxwell and Mayfield) and two daughters (Ella Murray and Violet).

D'ALESSANDRIS' COACHING BACKGROUND		
YEARS	COLLEGE/PRO TEAM	POSITION
1977-78	Western Carolina	
1979-83	Livingston University	Offensive Coordinator & Offensive Line
1984-85	Memphis	
1986-89	Tennessee-Chattanooga	Offensive Coordinator & Offensive Line
1990	Ottawa (Canadian Football League) Birmingham (World League)	Offensive Line
1991-92	Birmingham (World League)	Offensive Line
1993	Samford	Offensive Line & Asst. Head Coach
1994	Texas A&M	Offensive Line
1995	Memphis (Canadian Football League)	Offensive Line
1996	University of Pittsburgh Duke	Offensive Line
1997-2001	Duke	Offensive Line
2002-07	Georgia Tech	Offensive Line
2008-09	Kansas City Chiefs	
2010-12	Buffalo Bills	Offensive Line
2013-15	San Diego Chargers	Offensive Line
2017-24	Baltimore Ravens	Offensive Line





MARK DeLEONE was hired as the Ravens inside linebackers coach in 2024. He joins Baltimore's staff with 17 years of coaching experience, most recently serving as a defensive analyst at the University of Kansas for the past two seasons (2022-23). Before assisting on the Jayhawks' staff, DeLeone spent 10 seasons (2012-21) coaching in the NFL, working with the Detroit Lions (2021), Chicago Bears (2019-20), Kansas City Chiefs (2013-18) and New York Jets (2012) in numerous capacities, including leading inside linebackers for four seasons (2018-21). He joined the NFL ranks after five seasons (2007-11) coaching at the collegiate level.

- During his six seasons (2013-18) with the Chiefs, helped the team earn three AFC West division titles and five trips to the postseason.
- Served as Roquan Smith's ILB coach in Chicago for two seasons (2019-20).
- Worked with two 2011 first-round NFL Draft picks OL Mike Pouncey (Florida) and DE Adrian Clayborn (Iowa) during his time in the collegiate coaching ranks.
- In two seasons (2007-08) as a defensive graduate assistant for lowa, worked with 14 All-Big Ten selections and 22 future NFL players.
- Throughout his career, DeLeone has also been heavily involved with recruiting and has worked at several different football camps as a guest coach.

2022-23: (with University of Kansas) **2023:** Helped the Jayhawks secure the program's first bowl game victory in 15 years, defeating UNLV in the 2023 Guaranteed Rate Bowl...Finished the season 9-4 overall, 5-4 in conference play – including a victory over sixth-ranked Oklahoma, the team's first ranked win over a Top 10 team at home since 1984 – and 23rd in the *AP* poll, the program's first time being ranked in the final *AP* poll since the 2007 season. **2022:** In his first season with Kansas, helped DL Lonnie Phelps earn *AP* second-team All-Big 12 honors.

2021: (with Detroit) Coached ILBs for one season for the Lions, whose defense was improved in various categories, including a decrease in total yards allowed per game by 40 points from the previous season (419.8)...Also helped LB Jalen Reeves-Maybin become the fourth player in franchise history, and second LB, to produce at least 70 tackles, four passes defensed, four tackles for loss and 2 forced fumbles in a single season.

2019-20: (with Chicago) Led the Chicago Bears inside linebacker room for two seasons, which featured Ravens All-Pro ILB Roquan Smith, who produced triple-digit tackles in both years under DeLeone's tutelage. **2020:** Coached Smith to earn second-team All-Pro honors after finishing as the league's only defender to record at least 100 tackles (139) and double-digit tackles for loss (18) with multiple sacks (four) and multiple INTs (two)...His career-high 18 tackles for loss ranked second in the NFL that season, trailing only OLB T.J. Watt's 23. **2019:** DeLeone's unit anchored a defense that ranked Top 10 in points allowed (18.6 - fourth), total yards per game (324.1 - eighth), rush yards per game (102.0 - ninth) and pass yards per game (221.9 - ninth).

2013-18: (with Kansas City) Since joining the team in 2013, DeLeone worked with LB Derrick Johnson, helping him break the all-time franchise tackle record in 2015, compiling 1,262 total tackles (993 solo). 2018: In his final season with the Chiefs and first as a main position coach, DeLeone helped the club earned its third AFC West title in six years...He coached LB Anthony Hitchens to a career- and team-high 135 tackles (81 solo) in his first season in Kansas City. 2017: Worked with second-year LB Reggie Ragland as earned more game action, starting 10 of the 12 games he played in, totaling 44 tackles (31 solo) and 4 tackles for loss. **2016:** Helped Derrick Johnson earn his fourth-career Pro Bowl nod in 2016. **2015:** Served as assistant LBs coach, guiding Tamba Hali, Justin Houston and Derrick Johnson to Pro Bowl berths, marking the third time in franchise history the Chiefs had three linebackers selected to the Pro Bowl in a single season. **2014:** Guided Hali to a franchise-record and NFL-high 22 sacks en route to being named the team's MVP. 2013: In his first season with the Chiefs, DeLeone helped his three linebackers (Hali, Houston and Johnson) to the Pro Bowl.

2012: (with New York Jets) Served as a defensive assistant for the Jets in his first NFL coaching role, helping the Jets' defensive unit rank eighth in yards per game (323.4) and second in pass yards per game (189.8)...Worked with CB Antonio Cromartie and S LaRon Landry who both earned Pro Bowl honors in 2012.

2011: (with Temple University) Served as an offensive graduate assistant, helping the team finish 9-4...The Owls defeated Wyoming 37-15 in the New Mexico Bowl that season, marking the program's first bowl victory since 1979.

2010: (with University of Florida) Worked with wide receivers in the spring before helping the offensive line and tight ends in the fall...The Gators saw seven players selected to the All-SEC team en route to their Outback Bowl victory over Penn State.

2009: (with University of New Hampshire) Served as the director of football operations/assistant offensive line, helping the Wildcats to a 10-3 record en route to the Colonial Athletic Association North Championship and a quarterfinal appearance in the Football Championship Subdivision playoffs.

2007-08: (with University of Iowa) **2008:** Worked with Iowa's defensive line as a graduate assistant en route to a victory in the 2009 Outback Bowl. **2007:** Began his coaching career working with the Hawkeye's linebackers.

COLLEGE: While a student at lowa, served as a defensive assistant for head coach Kirk Ferentz from 2007-08...Earned his degree in liberal arts and sciences from lowa in 2009.

PERSONAL: The Syracuse native prepped at Fayetteville-Manlius (Manlius, NY) HS....His late father, George, was a beloved NFL and collegiate coach for nearly 50 years...To honor his father's legacy, DeLeone connected with his old players, colleagues and coaches of his father, creating a 2-hour-and-20-minute video to present to his father...His godfather, Paul Pasqualoni, is a long-time colleague of George's – the two were coaches on the same coaching staffs at three stops (Syracuse, Miami Dolphins and Connecticut) for over 20 years...He and his wife, Molly, have three sons, Rafael, Salvatore and Lorenzo.

MARK DELEONE

COACHING BACKGROUND

YEARS	COLLEGE/PRO TEAM	POSITION
2007-08	lowa	
2009	New Hampshire	Director of Football Ops./Assist. Offensive Line
2010	Florida	Quality Control
2011	Temple	Graduate Assistant
2012	New York Jets	Defensive Assistant
2013-14	Kansas City Chiefs	Defensive Quality Control
2015-17	Kansas City Chiefs	Assistant Linebackers
2018	Kansas City Chiefs	Inside Linebackers
2019-20	Chicago Bears	Inside Linebackers
2021	Detroit Lions	
2022-23	Kansas	
2024	Baltimore Ravens	Inside Linebackers





SCOTT ELLIOTT is in his sixth year with the Ravens. In his current role as strength & conditioning coordinator, he oversees the strength and conditioning program that helps prepare players for the rigors of each NFL season. Before being named the strength & conditioning coordinator in February 2023, he joined the organization in 2019 as a coaching analyst - performance.

Elliott guides all speed, strength training and recovery initiatives, working closely with the team's athletic training department. His focus includes player injury prevention, recovery and energy system training in an effort to maximize performance. **2021:** Named the assistant strength and conditioning coach. **2019:** Named a coaching analyst - performance.

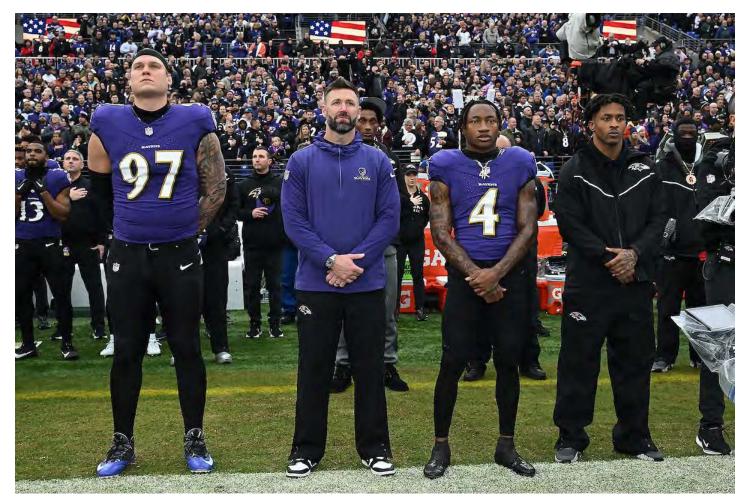
2011-18: (with The Summitt) Owned a full-service performance training facility in Lawrence, KS where he trained Olympic, NBA and Euro League athletes during their offseason. The 20,000 sq ft facility housed a climbing wall, state-of-the-art cardio, strength training equipment, Olympic size boxing gym and health services (supplement consultation, A.R.T.). Elliott was a strength coach for Next Level Sports Performance, a specialized program within the Summitt.

2008-10: (with Masterplan Group International Sports Agency) Served as a player rep and worked in the agency's football operations department, before transitioning to a basketball operations role.

2007-08: (with University of Colorado) Worked as the strength and conditioning coach for the Buffaloes' men's lacrosse program for one season.

COLLEGE: Graduated with cum laude honors from Emporia State (Emporia, KS) University, where he played basketball on scholarship...Earned a master of exercise science with a concentration in performance enhancement and injury prevention from Pennsylvania Western University...Prior to Emporia State, also played collegiate basketball at Barton County Community College.

PERSONAL: Attended Immaculata (Leavenworth, KS) HS, where he was a four-year letterman in basketball and earned All-State honors and League MVP as a senior...Is the co-founder of John Brown Underground, a craft cocktail speakeasy bar in Lawrence, KS...Elliott and his wife, Danielle, married in 2021 in Greenport, Long Island, N.Y. and have one son (Von).





GEORGE GODSEY (pronounced GOD-see) is in his 14th NFL season and his third as the Ravens' tight ends coach. Godsey has been an NFL offensive coordinator for two NFL teams – the Miami Dolphins (2021), where he was a co-offensive coordinator, and the Houston Texans (2015-16). He has also held offensive positions with the Dolphins (2019-20), Detroit Lions (2017-18), Texans (2014) and New England Patriots (2011-13). Prior to joining the NFL ranks, Godsey began his coaching career with the University of Central Florida (2004-10).

- In 2023, the Ravens' tight ends unit led the NFL in receiving TDs (12), contributing to the fourth-best scoring offense (28.4 ppg) and the sixth-ranked offense in total yards (370.4 ypg).
- In his first year in Baltimore (2022), Godsey's unit ranked No. 2 in the NFL in receiving yards (1,418), receptions (127) and first downs (76).
- Godsey coached a Miami tight ends unit in 2021 that finished with a league-high 122 catches, while its 1,271 receiving yards were the league's fourth most.
- In 2020, Dolphins tight ends combined to post 91 receptions for 1,061 yards and tied the team's single-season tight end mark with 11 receiving TDs.
- Worked with QB Matthew Stafford while with Detroit in 2018, who completed 66.1% (367-of-555) of his passes for 3,777 yards and 21 TDs.
- The Texans posted three consecutive winning seasons during Godsey's tenure (2014-16) and won the AFC South in both seasons (2015-16) he was offensive coordinator.
- Coached TE Rob Gronkowski from 2012-13 after one season (2011) as an offensive assistant with New England...In 2011, helped guide the Patriots to the AFC's No. 1 seed and advance to Super Bowl XLVI, following a regular season in which the offense ranked among the league's best in several categories, including yards per game (428.0 – second), points per game (32.1 – third) and red zone efficiency (65.3% – second).

2022-23: (with Baltimore) 2023: Coached TEs Mark Andrews and Isaiah Likely to be the league's only sing-team pair of TEs with at least 5 TD grabs each, while also becoming the first TE duo in Ravens history to accomplish the feat...Led by Andrews and Likely, Baltimore's tight end room posted a league-high 12 receiving TDs, contributing to the fourth-best scoring offense (28.4 ppg) and the sixth-ranked offense in total yards (370.4 ypg). **2022:** Developed a tight ends unit that posted the second-most receiving yards (1,418), receptions (127) and first downs (76) in the league...TE Mark Andrews earned his third-career Pro Bowl nod, recording 73 receptions (tied for third most among NFL TEs), 847 yards (third most among NFL TEs) and 5 TDs (tied for seventh most among NFL TEs)...Rookie TE Isaiah Likely registered 3 TD (tied for most among NFL rookie TEs) while producing the most receptions (36), most TDs (3 - tied with Andrews) and secondmost receiving yards (373) by a rookie TE in Ravens history.

2019-21: (with Miami) **2021:** Promoted to co-offensive coordinator/tight ends...Guided a tight ends unit that finished with a league-high 122 catches, while its 1,271 receiving yards were the league's fourth most...TE Mike Gesicki enjoyed a career year, producing single-season bests in receptions (73) and receiving yards (780). **2020:** Miami's tight ends combined to post 91 receptions for 1,061 yards and tied the team's single-season tight end mark with 11 receiving TDs...Gesicki led the way with 53 receptions for 703 yards (13.3 avg) and 6 TDs...His 703 yards ranked fourth among TEs in the NFL. **2019:** Gesicki caught 5 TDs in the final six games of the season, tying for the second most in the NFL over that span...His 51 receptions and 570 receiving yards were both fifth among AFC tight ends.

2017-18: (with Detroit) Godsey was a defensive assistant responsible for special projects in 2017 and was promoted to quarterbacks coach in 2018. **2018:** Worked with QB Matthew Stafford, who completed 66.1% (367-of-555) of his passes for 3,777 yards and 21 TDs despite two of his top receivers – Marvin Jones Jr. and Golden Tate – combining to play in just 16 games for Detroit. **2017:** Served as a defensive assistant responsible for special projects, helping the Lions finish third in the NFL in total takeaways (32), fourth in INTs (19) and second in FRs (13).

2014-16: (with Houston) Served as quarterbacks coach in 2014 before earning a promotion to offensive coordinator in 2015...Houston posted three consecutive winning seasons during his tenure and won the AFC South in both seasons (2015-16) he was the offensive coordinator. **2016:** Houston won the AFC South and an AFC Wild Card game against Oakland in QB Brock Osweiler's first full season as an NFL starter...Houston finished with the league's eighth-best rushing attack (116.2 ypg). **2015:** The Texans became the first NFL team since 1950 to make the playoffs with four different starting QBs winning at least one regular season game...WR DeAndre Hopkins finished third in the NFL with 1,521 receiving yards, while his 11 receiving TDs tied for seventh. **2014:** Led a unit that featured QB Ryan Fitzpatrick, who started 12 games and posted then-single-season career highs in passer rating (95.3) and completion percentage (63.1).

2011-13: (with New England) Coached tight ends from 2012-13, after spending 2011 as an offensive assistant. **2013:** Despite playing just seven games in 2013 due to injury, TE Rob Gronkowski caught 39 passes for 592 yards (15.2 avg) and 4 TDs...His 15.2 yards per catch average was third among NFL tight ends that season. **2012:** Under Godsey's tutelage, Gronkowski posted 55 receptions for 790 yards and 11 TDs...His 11 TD grabs were the most among tight ends. **2011:** Joined the NFL ranks as an offensive assistant, helping New England win the AFC and advance to Super Bowl XLVI...The Pats' offense ranked among the league's best in several categories, including yards per game (428.0 – second), points per game (32.1 – third) and red zone TD efficiency (65.3% – second).

2004-10: (with Central Florida) Began his coaching career as a graduate assistant (2004) before being promoted to quarterbacks coach (2005-08) and then moving to running backs coach in 2009...Central Florida played in three bowl games and won two conference titles in Godsey's tenure.

GEORGE GODSEY

COLLEGE: Was a standout QB at Georgia Tech from 1998-2001, finishing as the school's all-time record holder in completion percentage (63.3) and passer rating (143.6).

COLLEGE/PRO TEAM

PERSONAL: Played one season in the Arena Football League for the Tampa Bay Storm, which won ArenaBowl XVII...A Tampa, FL, native, Godsey comes from a strong football family...His older brother, Greg, played at Air Force, and his younger brother, Gary, played at Notre Dame.

GODSEY'S COACHING BACKGROUND

YEARS

POSITION

2004		Graduate Assistant
2005-08	Central Florida	Quarterbacks
2009-10	Central Florida	Running Backs
2011	New England Patriots	Offensive Assistant
2012-13	New England Patriots	Tight Ends
2014		Quarterbacks
2015-16		Offensive Coordinator
2017	Detroit Lions	Defensive Assistant/Special Projects
2018		Quarterbacks
2019-20	Miami Dolphins	Tight Ends
2021	Miami Dolphins	Co-Offensive Coordinator/Tight Ends
2022-24	Baltimore Ravens	Tight Ends





DENNIS JOHNSON joined the Ravens as the team's defensive line coach in 2024, after most recently leading Baylor's defensive line for four years (2020-23). Prior to his time in Waco, Johnson spent six seasons (2014-19) at his alma mater, LSU, assisting the defense in various capacities. His coaching career began as a graduate assistant in 2012 at Northwestern State, where he worked with the linebackers and secondary for two seasons (2012-13).

- Reached the college national title game as both an analyst (2019) and player (2011) for LSU, helping the Tigers claim victory in the 2020 College Football Playoff National Championship.
- Helped the 2021 Baylor unit rank No. 2 in the Big 12 Conference and among the Top 17 nationally in various defensive categories, including rush defense (118.4 ypg), scoring defense (18.3 ppg) and sacks (44).

2020-23: (with Baylor University) 2023: In his final season with the Bears, Johnson coached seniors TJ Franklin and Gabe Hall to earn All-Big 12 honorable mention...Franklin posted a career-high 9 TFL and a team-high 3.5 sacks on the season, while Hall recorded 18 tackles and 2 sacks in his final collegiate campaign. **2022:** Helped DT Siaki Ika to an All-American season, in which he totaled 24 tackles, 2 TFL and a team-high 5 QB hits. 2021: The Johnson-led front helped Baylor garner No. 2 Big 12 Conference marks in rush defense (118.4 ypg), scoring defense (18.3 ppg) and sacks (44) - all of which ranked Top 17 nationally...That season, Johnson also guided lka to Big 12 Defensive Newcomer of the Year and All-Big 12 honors. 2020: Guided DE William Bradley-King to a team-high 3.5 sacks, en route to earning All-Big 12 honors and a Senior Bowl selection in his lone season at Baylor...Bradley-King was then selected by Washington in the 2021 NFL Draft.

2014-19: (with LSU) Johnson held various roles on the defensive coaching staff for his alma mater, LSU, for six seasons (2014-19)...He also played a pivotal role in LSU's recruiting process, helping the program build signing classes that ranked No. 5 (2019), No. 15 (2018) and No. 7 (2017) nationally. 2019: Served as an analyst during LSU's 2019 National Championship season...Johnson helped the program that finished 15-0, including

8-0 in SEC play, and coached several future NFL defenders to career years, including Patrick Queen, Grant Delpit, Derek Stingley Jr. and Jacob Phillips. 2018: Led the Tigers' defensive line and helped the team secure a 40-32 win over UCF in the Fiesta Bowl...DL Rashard Lawrence earned Defensive MVP in that Bowl game. 2017: In his first full season as an OLBs coach, Johnson worked closely with Devin White, who was ranked one of the top LBs in the nation and earned first-team All-SEC and second-team All-America honors and became the first LSU player to lead the league in tackles per game since tackles became an NCAA Stat. 2016: Elevated to a full-time assistant coach in September and led the OLBs unit for the final eight games of the season...Played a key role in the development of senior LB Duke Riley, who led the team in tackles, was named LSU's season MVP, earned a spot in the Senior Bowl and was later selected in the third round (75th overall) of the 2017 NFL Draft by the Atlanta Falcons. 2015: In his second year working with the defensive line, Johnson helped the unit rank No. 17 nationally in rush defense (122.9 ypg). 2014: Served as a graduate assistant at his alma mater where he primarily worked with the defensive line.

2012-13: (with Northwestern State University) 2013: Worked primarily with the secondary unit in his second season with the Demons. **2012:** Landed his first coaching role as a graduate assistant at Northwestern State, working with the Demon linebackers.

COLLEGE: Johnson first attended Itawamba (Fulton, Miss.) Community College before transferring to LSU in 2009...He appeared in 19 games over three seasons (2009-11) as a walk-on at LSU and was a member of the Tigers' 2011 SEC Championship team that competed for a National Championship and finished with a 13-0 regular season record...Johnson was the 2012 LSU Student-Athlete of the Year award recipient for his contributions on and off the field...He graduated from LSU with a degree in general studies and later added a master's degree in health promotion and administration from Northwestern State.

PERSONAL: A native of Amory, MS, Johnson played DT at Amory (MS) HS, earning an All-District nomination for three years and All-State for two...He also participated in the annual Mississippi-Alabama All-Star game. His nickname among former teammates was "Meatball."

JUHNSON 5 CUACHING BACKGROUND		
YEARS	COLLEGE/PRO TEAM	POSITION
2012	COLLEGE/PRO TEAM Northwestern State	Graduate Assistant
2013	Northwestern State	Secondary
2014-16	LSU	Graduate Assistant
2016-17	LSU	Outside Linebackers
2018	LSU	Defensive Line
2019	LSU	Analyst
2020-23	Baylor	Defensive Line
2024	Baltimore Ravens	Defensive Line



SAM KOCH is in his first year as the Ravens assistant special teams coach after serving as a special teams consultant for two seasons (2022-23). Koch spent his entire 16-year playing career (2006-21) in Baltimore before transitioning to a coaching role in 2022. He was originally selected by the Ravens in the sixth round (203rd overall) of the 2006 NFL Draft.

2022-23: (with Baltimore) 2023: The Ravens' special teams unit was ranked No. 3 in Football Outsiders' DVOA rating for the second-consecutive year...P Jordan Stout punted 66 times for 3,158 yards, averaging a franchise-record 47.8 yards per punt, while pinning 28 inside the 20-yard line, with only 5 touchbacks...En route to earning his seventh-career Pro Bowl honor, K Justin Tucker connected on 32-of-37 FGs (86.5%) and 51of-52 PATs for a career-high and Ravens single-season record 147 points, a figure that also ranked No. 2 in the NFL...WR Tylan Wallace tallied a game-winning 76-yard PR-TD vs. LAR (12/10/23), marking the fourth OT PR-TD in NFL history. **2022:** Baltimore's special teams ranked No. 3 in Football Outsiders' DVOA rating...K Justin Tucker scored a single-season career-high 142 points and made an NFL-high 37 FGs, en route to his sixthcareer Pro Bowl...WR Devin Duvernay, selected as the AFC Pro Bowl return specialist, posted a 103-yard KOR-TD in Week 2 vs. Mia....It marked the first time in franchise history that Baltimore returned the game's opening kickoff for a TD...LS Nick Moore was also named an AP second-team All-Pro...In his first coaching role, Koch was instrumental in assisting rookie fourth-round draft pick P Jordan Stout during his rookie season.

NFL PLAYER: (2006-21) Originally drafted by the Ravens in the sixth round (203rd overall) of the 2006 NFL Draft...Koch played in a franchise-high 256 games (2006-21) – including a 239 consecutive game streak – and owns a franchise record 1,168 punts for 52,868 yards and a 45.3 career gross average...His 74-yard (at Hou., 11/9/08) and 73-yard punts (at NO, 11/24/14) stand as the two longest marks in franchise history...Koch was a member of the XLVII Super Bowl Championship team, a second-team All-Pro and Pro Bowler in 2015, as well as a three-time Pro Bowl first alternate (2010, 2014, 2019).

COLLEGE: Walked on (earned a scholarship before the 2004 season) and played in 30 games at the University of Nebraska (2002-05), posting a 44.1 career gross average, a Big 12-record 84-yard career-long mark and 56 kicks inside the 20...Redshirted as a freshman (2001)...Ranked second nationally in gross (46.5 – school record) and net (39.9) averages, earning first-team All-American (*NationalChamps.net*), first-team All-Big 12 (*Kansas City Star*) and honorable mention All-Big 12 honors (*AP* and coaches)...Graduated with a degree in business administration.

PERSONAL: Attended Seward (NE) HS, where he played LB, FB and TE, in addition to handling all kicking duties...He and his wife, Nikki, have four children: Ryan, Braxtyn, Kamdyn and Gianna...Cites former Ravens special teams coordinator/associate head coach Jerry Rosburg as a father figure.

KOCH'S COACHING BACKGROUND

YEARS	COLLEGE/PRO TEAM	POSITION
2022-23	Baltimore Ravens	Special Teams Consultant
2024	Baltimore Ravens	Assistant Special Teams Coach





GREG LEWIS is in his 10th season as an NFL coach and second season guiding Baltimore's wide receivers. Prior to his Charm City arrival in 2023, Lewis worked with the Chiefs running backs (2021-22) and wide receivers (2017-20). His professional coaching career also includes stops as wide receivers coach in Philadelphia (2016) and as an offensive assistant in New Orleans (2015). Before joining the NFL coaching ranks, Lewis spent three seasons coaching wide receivers at the University of Pittsburgh (2014), San Jose State (2013) and the University of San Diego (2012). He enjoyed an eight-year NFL playing career (2003-10) with Philadelphia (2003-08) and Minnesota (2009-10).

- In 2023, WR Zay Flowers registered franchise rookie records in catches (77) and receiving yards (858), while adding 6 total TDs (5 receiving and 1 rushing).
- In Kansas City (2017-22), Lewis assisted on offenses that helped the organization win six straight AFC West titles (2017-22), three conference championships (2019-20 & 2022) and two Super Bowls (2019 & 2022).
- From 2017-20, Lewis guided a Chiefs' wide receivers corps that averaged the third-most yards per reception (14.0), while posting the fourth-most receiving TDs (83) and fifth-most yards after catch (4,200).
- Coached WR Tyreek Hill from 2017-20, who, during that span, posted the NFL's fifth-most receiving yards (4,798) and second-most receiving TDs (41), en route to four consecutive Pro Bowls (2017-20) and two first-team All-Pro honors (2016 & 2018).

2023: (with Baltimore) Guided a room that included WRs Nelson Agholor, Rashod Bateman, Odell Beckham Jr. and rookie Zay Flowers...The receivers caught passes from MVP QB Lamar Jackson, contributing to an offense that ranked fourth in scoring (28.4 ppg) and No. 6 in total yards (370.4 ypg)...Flowers registered franchise rookie records in catches (77) and receiving yards (858), while adding 6 total TDs (5 receiving and 1 rushing)...He was one of six Ravens to eclipse 300 receiving yards, as Baltimore tied (Cincinnati, Detroit, Green Bay and Washington) for the NFL's most players reaching that mark.

2017-22: (with Kansas City) 2022: Kansas City's rushing attack tied (Chi. & Min.) for the NFL's seventh-most rushing TDs (18) and posted the league's eighth-highest yards-per-carry average (4.7)...Guided the development of RB Isiah Pacheco, who finished fourth in rushing yards (830) and second in rushing TDs (5) among rookies...Chiefs notched 158 rushing yards and 1 TD on 26 carries (6.1 avg.) in their 38-35 Super Bowl LVII victory over the Eagles. 2021: Guided a rushing attack that posted the NFL's No. 7 vardsper-carry average (4.5), which also converted third-down rushes into first downs at the NFL's second-highest clip (69.8%)...RB Darrel Williams posted a season of career highs, including 588 rushing yards and 6 rushing TDs, as well as 452 receiving yards and 2 receiving TDs...RB Clyde Edwards-Helaire recorded 517 rushing yards and 4 rushing TDs, while adding 19 catches for 129 vards and 2 receiving TDs...Edwards-Helaire and Williams formed one of three NFL tandems (also Denver's Melvin Gordon and Javonte Williams & Green Bay's A.J. Dillon and Aaron Jones) to

each produce at least 500 rushing yards, 4 rushing TDs and multiple TD grabs. 2020: Lewis' receivers contributed to an offense that boasted the NFL's most receiving yards (5,005) and yards after the catch (2,461), while recording the third-most (tied, Buf. & Sea.) TD grabs (40)...Coached WR Tyreek Hill to an All-Pro and Pro Bowl level that saw him tie the Chiefs' single-season record for receiving TDs (15), while tallying the NFL's eighth-most receiving yards (1,276)...The Chiefs finished as AFC Champions for the second-straight year. 2019: Kansas City's wide receivers posted a 14.9 yards-per-reception average (sixth), 1,046 yards after the catch (third) and 21 receiving TDs (third)...Mentored rookie WR Mecole Hardman, who ranked No. 1 in the NFL in yards per reception (20.7, min. 20 receptions)...KC defeated San Francisco, 31-20, in Super Bowl LIV. 2018: Chiefs wideouts recorded the NFL's third-highest vards-per-reception average (14.4) and second-most TD grabs (25) for the league's highestscoring (35.3 ppg) and best total offense (425.6 ypg)...Coached third-year WR Tyreek Hill to a single-season franchise-record 1,479 receiving yards with 12 TDs, which both ranked fourth in the NFL. **2017:** Kansas City's wide receivers averaged 13.8 yards per reception (sixth) and a league-high 5.8 yards after the catch for the NFL's fifth-best total offense (375.4 ypg).

2016: (with Philadelphia) Led a group of Eagles' wideouts that produced 1,839 receiving yards and 8 TDs on 170 receptions.

2015: (with New Orleans) In his first full-time pro coaching gig, assisted on an offense that put together an NFL-high 460 receptions and 5,205 receiving yards, including the league's second-most yards after catch (2,538)...New Orleans WRs hauled in 66.1% of targets, ranking No. 2 in the NFL...WR Brandin Cooks posted 84 receptions for 1,138 yards and a career-high 9 TDs, while former Raven WR Willie Snead IV notched a career-high 72 receptions for 895 yards and 4 TDs.

2014: (with University of Pittsburgh) Tutored WR Tyler Boyd, who ranked second in the Atlantic Coast Conference with 1,261 yards, earning a first-team All-ACC honors...Boyd left the Panthers as the school's all-time leader in receptions (254) and receiving yards (3,361) before being selected by the Cincinnati Bengals in the second round (55th overall) of the 2016 NFL Draft.

2013: (with San Jose State) WR Chandler Jones was a firstteam All-Mountain West selection after posting 79 receptions for 1,356 yards (17.2 avg.) and a single-season school-record 15 TDs...WR Tyler Winston finished with 58 receptions for 858 yards and 5 TDs, including an FBS freshman-high four 100-yard receiving games, en route to being named Mountain West Freshman of the Year.

2012: (with University of San Diego) San Diego's Lewis-led group of wideouts totaled 2,287 yards, 182 receptions (12.6 avg.) and 21 TDs...The Toreros finished 8-3 overall, including 7-1 in the Pioneer Football League, winning their second-consecutive league championship.

NFL PLAYER: (2003-10) Enjoyed an eight-year NFL playing career with the Philadelphia Eagles (2003-08) and Minnesota Vikings (2009-10)...In 116 career games (29 starts), totaled 152 receptions for 1,992 yards (13.1 avg.) and 8 TDs...His time with

GREG LEWIS

the Eagles was highlighted by a 30-yard fourth quarter TD reception in Super Bowl XXXIX...Most notable achievement in Minnesota came in his first game with the Vikings (9/27/09), making a 32-yard tightrope catch in the back of the end zone with two seconds left to lift Minnesota past the San Francisco 49ers, 27-24...The catch went on to earn Lewis a share of the ESPY Award for "Best Play" with then-Vikings QB Brett Favre.

COLLEGE: Appeared in 44 games over four years (1999-2002) as a standout walk-on for the University of Illinois, tallying 103

LEWIS' COACHING BACKGDOUND

receptions for 1,456 yards (14.1 avg.) and 12 TDs...As a junior in 2001, helped the Fighting Illini to a 12-2 record, the Big Ten championship and a berth in the Sugar Bowl...Earned his degree in speech communications from Illinois in 2002.

PERSONAL: Was a Philadelphia Eagles Bill Walsh Minority Coaching Fellow during training camp and preseason in 2012...The Chicago native prepped at Rich South (Richton Park, IL) HS, where his No. 8 jersey was retired in 2004...He and his wife, Tamika, have four children.

YEARS	COLLEGE/PRO TEAM	POSITION
2012	COLLEGE/PRO TEAM San Diego	Wide Receivers
2013	San Jose State	Wide Receivers
2014	Pittsburgh	Wide Receivers
2015	New Orleans Saints	Offensive Assistant
2016	Philadelphia Eagles	Wide Receivers
2017-20	Kansas City Chiefs	Wide Receivers
2021-22	Kansas City Chiefs	Running Backs
2023-24	Baltimore Ravens	Wide Receivers





DOUG MALLORY, 59, brings extensive experience into his first season with Baltimore, where he works alongside assistant head coach/pass game coordinator Chris Hewitt in guiding Baltimore's secondary. A coaching veteran with over 30 years of experience, Mallory most recently served as Michigan's defensive analyst from 2021-23, aiding the Wolverines' 2023 national championship unit that allowed 10.4 points and 247.0 yards per game. Mallory originally joined the NFL ranks as a defensive assistant with the Atlanta Falcons in 2015, where he worked with linebackers and defensive backs. He spent his first 26 years in the industry (1988-2013) as a coach at various college programs, including Indiana (1988, 2011-13 & 1994-96), New Mexico (2009-10), LSU (2005-08), Oklahoma State (2001-04), Maryland (1997-2000), Western Kentucky (1990-93) and Army (1989).

- During his tenure as a defensive analyst at Michigan (2021-23), the Wolverines won three Big Ten titles and appeared in three College Football Playoffs, culminating with a National Championship in 2023 the program's first since 1997.
- With the Falcons in 2016, Mallory helped guide the defensive backs for the NFC South division champions...That season, Atlanta represented the NFC in Super Bowl LI against New England.
- Served as the defensive backs coach for LSU when the Tigers won their third National Championship (2007).

2021-23: (with Michigan) **2023:** Helped guide the Wolverines to a 15-0 record and their first national title since 1997, serving as a defense analyst for a unit that ranked No. 1 nationally in yards allowed per game (247.0) and points allowed per game (10.4). **2022:** Michigan won its second-consecutive Big Ten title, with the defense ranking Top 10 nationally in rushing (97.9, sixth), scoring (16.1, seventh) and yards (292.1, fifth) per game. **2021:** Led defensively by All-American OLBs Aidan Hutchinson and current Raven David Ojabo, the Wolverines earned their first Big Ten title since 2004.

2015-20: (with Atlanta) 2020: Helped guide S Keanu Neal to a career-best 9 TFL, while the defense permitted the NFL's sixthfewest rushing yards per game (104.8). 2019: Assisted on a defense that finished strong following its Week 9 bye, posting the NFL's No. 1 third-down percentage (25.8%), No. 5 goal-to-go percentage (52.9%) and No. 6 red zone defense (42.9%) from Weeks 10-17...The Falcons finished 6-2 over the final eight games of the regular season. 2018: Had a helping hand in the emergence of S Damontae Kazee, who tied for a league-high 7 INTs. 2017: Atlanta ranked in the Top 10 in total defense (318.4 ypg, ninth), scoring (19.7 ppg, eighth) and red zone efficiency (45.8%, fifth)...Helped guide S Keanu Neal to his first-career Pro Bowl. 2016: Atlanta won the NFC South and reached the Super Bowl for only the second time in franchise history...S Keanu Neal made an immediate impact as rookie, posting 105 tackles (72 solo), 2 TFL, 5 FFs, 1 FR and 8 PD. 2015: Served as a defensive assistant and spent time with the linebackers during his first season in Atlanta.

2011-13: (with Indiana) Third stint at Indiana...Mentored DB Greg Heban, who became the first player in Indiana history to lead the team in INTs for three consecutive seasons.

2009-10: (with New Mexico) Served as the Lobos' defensive coordinator, helping guide LB Carmen Messina to second-team All-Mountain West honors in 2010 and first-team honors in 2009.

2005-08: (with LSU) 2008: Promoted to co-defensive coordinator/defensive backs coach...Guided five DBs who became future NFL Draft picks, including S Curtis Taylor (2009), S Chad Jones (2010), CB Patrick Peterson (2011), S Brandon Taylor (2012) and CB Ron Brooks (2012). 2007: Served on an LSU staff that led the program to its third National Championship in program history...Helped mentor 2008 NFL Draft picks CB Chevis Jackson (third round to the Falcons) and S Craig Steltz (fourth round to the Bears)...Steltz earned numerous first-team All-American honors in his first full season as a starter and was one of the three finalists for the Thorpe Award, given to the nation's top defensive back, while Jackson was named a first-team All-SEC performer...Also coached freshman DB Chad Jones to the All-SEC Freshman team...As a unit, the Tigers' defense limited opposing offenses to just 182.7 yards passing per game and registered 23 INTs, a figure that led the SEC and ranked fourth in the nation. **2006:** Capped his second year in Baton Rouge with a Sugar Bowl victory...All-American S LaRon Landry was selected as the sixth-overall pick in the 2007 NFL Draft by Washington, becoming the then-highest drafted DB in school history...The Tigers' secondary played a key role on a defense that ranked No. 3 overall (242.8 ypg) and No. 4 in scoring (12.6 ppg). **2005**: Mallory's secondary played an integral role on a defense that ranked third overall (266.8 ypg) and permitted the nation's thirdfewest points per game (14.2).

2001-04: (with Oklahoma State) 2004: Senior CB Darrent Williams was drafted by the Denver Broncos in the second round (56th overall) of the 2005 NFL Draft after graduating as Oklahoma State's all-time leader in INT-TDs (5). 2003: Guided a secondary that helped the Cowboys earn an appearance in the Cotton Bowl...CB Darrent Williams recorded 6 INTs and a then-school-record 17 PD, en route to earning first-team All-Big 12 honors. 2002: Oklahoma State's defense finished with 73 PD, which then marked the second most in team history. 2001: Oklahoma State posted 14 PD and 3 INTs in its upset victory at reigning champion Oklahoma, who also entered as winners of 19 consecutive contests at home...It marked Oklahoma State's first victory against a ranked opponent since 1998.

1997-2000: (with Maryland) **2000:** Served as defensive backs coach on a staff with his brother, Mike, who headed the linebackers room. **1999:** Guided DB Lewis Sanders – who was drafted in the fourth round of the 2000 NFL Draft by Cleveland – to third-team All-American honors. **1998:** Mallory's defensive backs played a part in matching a then-school-record 7 INTs at Duke. **1997:** Joined Maryland's staff as defensive backs coach.

1994-96: (with Indiana) Second stint at Indiana...Coached DB Eric Allen to third-team All-American honors in 1996...Also guided NFL Draft picks CB Lance Brown (fifth round, 1995) and S Eric Smedley (seventh round, 1996).

DOUG MALLORY

1990-93: (with Western Kentucky) 1992-1993: Earned a promotion to defensive coordinator under head coach Jack Harbaugh. **1990-91:** Guided inside linebackers, while also serving as the Hilltoppers' special teams coordinator.

1989: (with Army) Coached a Black Knights offensive line that helped pave the way for 3,813 rushing yards on the ground, including a then-program-record 1,177 from RB Mike Mayweather.

1988: (with Indiana) Received his start in coaching as a graduate assistant under his father, Bill, who served as the Hoosiers' head coach...The Hoosiers posted an 8-3-1 mark, defeating South Carolina, 34-10, in the Liberty Bowl.

COLLEGE: Was a four-year (1984-87) DB at Michigan, serving as co-captain alongside RB Jamie Morris for one season (1987)...Totaled 182 tackles and 6 INTs during his career, participating in four bowl games (Holiday, Fiesta, Rose & Hall of Fame)...Earned honorable mention All-American and second-team All-Big Ten honors as a senior (1987) after finishing second on the team in tackles (71).

PERSONAL: A Bowling Green, Ohio, native, Mallory prepped at DeKalb (IL) HS...His father, Bill, served as the University of Indiana's head coach from 1984-96 and is the winningest coach in University of Indiana football history...Bill also led Miami (OH), Colorado and Northern Illinois to prominence...Mallory's two brothers. Curt and Mike, both former Michigan football players. have also taken up coaching in their respective professional careers...Curt is the head coach at Indiana State, and Mike currently serves as Michigan's special teams analyst...Mallory's nephew, Will, a former tight end for the Miami Hurricanes, was drafted by the Colts in the fifth round (162nd overall) of the 2023 NFL Draft...Mallory has also written a book entitled Football Drill Book that contains drills for all positions and has proven to be a popular resource for coaches...Graduated from Michigan in 1988 with a bachelor's degree in sports management and communications...Mallory enjoys jogging, playing golf and skiing...He and his wife, Lisa, have three daughters: Emily, Allison and Sarah.

MALLORY'S COACHING BACKGROUND

YEARS	COLLEGE/PRO TEAM	POSITION
1988	Indiana	Graduate Assistant
1989	Army	Offensive Line
1990-91	Western Kentucky	Inside Linebackers/Special Teams Coordinator
1992-93	Western Kentucky	Defensive Coordinator
1994-96	Indiana	Defensive Backs/Special Teams
1997-2000	Maryland	Defensive Backs
2001-04	Oklahoma State	Defensive Backs
2005-07	LSU	Defensive Backs
2008	LSU	Co-Defensive Coordinator/Defensive Backs
2009-10	New Mexico	Defensive Coordinator
2011-13	Indiana	Assistant Head Coach/Co-Defensive Coordinator/Safeties
2015-16	Atlanta Falcons	Defensive Assistant
2017-19	Atlanta Falcons	Defensive Backs
2020	Atlanta Falcons	Senior Defensive Assistant/Defensive Backs
2021-23	Michigan	Defensive Analyst
2024	Baltimore Ravens	Secondary



TEE MARTIN is in his fourth season with Baltimore and second as the quarterbacks coach, following two years (2021-22) guiding its wide receivers. He joined the Ravens after 15 seasons coaching mainly in the collegiate ranks, including at his alma mater, the University of Tennessee (2019-20), where he tutored wide receivers and served as passing game coordinator and assistant head coach. As a standout quarterback and two-year starter at Tennessee (1998-99), Martin led the Vols to a 22-3 record and a victory in the first-ever BCS National Championship (1998).

- Guided Baltimore's quarterbacks in 2023, working directly with OB Lamar Jackson, who was voted *AP* NFL MVP for the second time (also 2019) in his career...Jackson produced the NFL's fourth-best passer rating (102.7), throwing for 3,678 yards (career high), 24 TDs and just 7 INTs...He added 821 rushing yards and 5 TDs to become the only quarterback in NFL history with multiple seasons (2019) reaching the incredible 3,000/800 milestone.
- Throughout his career, Martin has helped mentor and develop a number of successful NFL wide receivers, including Nelson Agholor, Marquise Brown, Devin Duvernay, Randall Cobb, Demarcus Robinson, JuJu Smith-Schuster and Robert Woods.
- Named *247Sports*' National Recruiter of the Year in 2016 as a member of the USC Trojans staff.
- Was a semifinalist for the Broyles Award, which annually honors the best assistant coach in college football, during the 2017 season at USC.

2021-23: (with Baltimore) **2023:** Guided Baltimore's guarterbacks, working directly with quarterback Lamar Jackson, who was voted *AP* NFL MVP for the second time (also 2019) in his career...Jackson produced the NFL's fourth-best passer rating (102.7), throwing for 3,678 yards (career high), 24 TDs and just 7 INTs...He added 821 rushing yards and 5 TDs to become the only OB in NFL history with multiple seasons (2019) reaching the incredible 3,000/800 milestone. **2022:** Helped guide WR Devin Duvernay to career highs in receptions (37), receiving yards (407) and TDs (3). **2021:** WR Marquise Brown (1,008), alongside TE Mark Andrews (1,361), became the second Ravens tandem to eclipse 1,000 receiving yards in a season, joining WRs Michael Jackson (1,201) and Derrick Alexander (1,099) in 1996.

2019-20: (with University of Tennessee) **2020**: Mentored WRs in the pandemic-shortened season. **2019**: Helped spark increased production in total offense, passing yards, rushing yards, scoring and third-down conversions.

2012-18: (with USC) Guided WRs JuJu Smith-Schuster (2014-16) and Nelson Agholor (2012-14). **2017:** Helped lead USC to a No. 13 NCAA ranking, Pac-12 Championship and Cotton Bowl berth...Was a semifinalist for the Broyles Award, which annually honors the best assistant coach in college football. **2016:** Helped lead the Trojans to a Rose Bowl victory over Penn State...Named *247Sports*' National Recruiter of the Year. **2014:** WR Nelson Agholor led the team with 104 receptions for 1,313 yards and 12 TDs, before becoming a 2015 first-round pick by the Eagles. **2012:** Tutored future NFL WR Robert Woods.

2010-11: (with Kentucky) 2010: Mentored Pro Bowl WR Randall Cobb, who was a first-team All-American as a junior before being drafted in the second round by the Packers.

2009: (with New Mexico) Guided quarterbacks for one season.

2007-08: (with two high schools) **2008:** Was the offensive coordinator/QBs coach for North Atlanta HS. **2007:** Served as North Cobb HS's passing game coordinator/quarterbacks coach.

2006: (with Morehouse College) Entered the coaching ranks as Morehouse's passing game coordinator.

PRO PLAYER: (2000-03) Played three seasons in the NFL, two with Pittsburgh (2000-01), who selected him in the fifth round of the 2000 Draft, and one with the Raiders (2003)...Spent one training camp (2002) with the Eagles...Also played in the Canadian Football League with Winnipeg (2004-05) and one season (2002) with the Rhein Fire of the NFL Europe League.

COLLEGE: Started for two years at quarterback for the University of Tennessee after serving as Peyton Manning's backup during his freshman and sophomore seasons...Ended his career 22-3 as the starter...Led the Vols to a victory in the first-ever BCS National Championship (1998)...Earned All-SEC honors in 1999, while leading Tennessee to a 9-3 record and a second-consecutive Fiesta Bowl appearance...Earned a bachelor's degree in sport management from Tennessee.

PERSONAL: Martin attended Williamson (Mobile, AL) HS...He and his wife, Toya, are the parents of Kaden (20), Cannon (12) and twins A'Yadra and Amari (24)...Kaden plays baseball at East Tennessee State...Amari, who played WR at Clemson, was selected by the Packers in the third round of the 2021 NFL Draft...Toya is a recording artist.

TEE MARTIN

MARTIN'S COACHING BACKGROUND

YEARS	COLLEGE/PRO TEAM	POSITION
2006	Morehouse College	Passing Game Coordinator
2007	North Cobb HS	Passing Game Coordinator/QBs
2008	North Atlanta HS	Offensive Coordinator/QBs
2009	New Mexico	Quarterbacks
2010	Kentucky	Wide Receivers
2011	Kentucky	
2012-13	Southern California	Wide Receivers
2014-15	Southern California	Passing Game Coordinator/WRs
2016-18	Southern California	Offensive Coordinator/WRs
2019-20	Tennessee	
2021-22	Baltimore Ravens	
2023-24	Baltimore Ravens	Quarterbacks





MATT ROBINSON enters his fourth season with the Ravens and first as assistant defensive line/outside linebackers coach. Robinson most recently served as a defensive quality control coach in 2023, working primarily with the defensive front after focusing on the defensive backs in 2022. He originally joined the Ravens in 2021 as a defensive coaching fellow. Prior to his Baltimore arrival, Robinson coached for four seasons (2017-20) at the collegiate level with Maryland (2019-20) and Connecticut (2017-18).

- In 2023, Baltimore's defensive front contributed to the unit's league-leading and franchise-record-tying 60 sacks. DT Justin Madubuike posted career bests in tackles (56), sacks (13), TFL (12), OBHs (33) and FF (2), en route to earning his first Pro Bowl nod and second-team All-Pro honors...He also led all NFL DTs in sacks and tied an NFL single-season record for most consecutive games (11) with at least a half-sack.
- Baltimore boasted a Top 5 defense in multiple categories in 2022, including the NFL's No. 3 unit in points allowed per game (18.5)...The Ravens were also third against the run (92.1) and in defensive red zone TD% (46.4), while finishing fourth on third down (34.9%).
- In 2021, the Ravens ranked No. 1 in rush defense (84.5 ypg) and No. 3 in third-down defense (34.8%).

2021-23: (with Baltimore) 2023: Served as the defensive quality control coach, primarily working with the defensive front...Baltimore's defense became the first unit in NFL history to lead the league in points allowed (16.5 ppg), sacks (60, tying 2006 for a franchise record) and takeaways (31, tied with NYG)...Sixteen Ravens defenders registered at least 1 sack and contributed to the unit's league-leading and franchise-record-tying 60 QB takedowns...Only Detroit (18) had more defenders notch at least 1 sack...Additionally, only Baltimore (DE/OLB Jadeveon Clowney, DT Justin Madubuike and OLB Kyle Van Noy) and Miami featured three 9+ sack defenders. 2022: Worked primarily with the defensive backs, who contributed to the NFL's No. 3 unit in points allowed per game (18.5) and defensive red zone TD percentage (46.4)...CB Marlon Humphrey made his third-career Pro Bowl after finishing as one of two DBs (L'Jarius Sneed) to record at least 3 INTs and 3 sacks...S Kyle Hamilton earned PFWA All-Rookie honors after joining L'Jarius Sneed and Derwin James as one of three DBs to post at least 5 QBHs and 5 PD. **2021:** Joined the Ravens as a coaching fellow, assisting with the outside linebackers...The Ravens' unit ranked as the No. 1 rush defense (84.5 ypg) and No. 3 third-down defense (34.8%)...Coached OLB Odafe Oweh to a team-high 3 FFs and 2 FRs, who joined Terrell Suggs (2003) as the only Ravens in team history to produce at least 5 sacks, multiple FFs and multiple FRs in their rookie campaign.

2019-20: (with University of Maryland) **2020:** Served as the defensive quality control coach...Maryland's defense averaged 2.8 sacks per game, the second-best mark in the Big Ten...DL Mosiah Nasili-Kite led the Big Ten and ranked 23rd nationally in with 0.80 sacks per game (four in just five games), en route to being named honorable mention All-Big Ten. **2019:** Initially joined his alma mater as a graduate assistant...Helped coach LB Keandre Jones post 15 TFL (ranking 27th in the nation and seventh in the Big Ten) and team highs in sacks (7), FFs (3) and QBHs (3).

2017-18: (with University of Connecticut) 2018: Served as a defensive graduate assistant for a second-consecutive season.2017: First entered the coaching ranks as a defensive graduate assistant for the Huskies.

COLLEGE: Appeared in 39 games over five seasons (2010-14) for the Terrapins, seeing time at both defensive back and linebacker, posting 198 tackles (127 solo), 14.5 TFL, a half-sack, 1 INT, 13 PD, 4 FFs and 2 FRs...Named Consensus All-State selection in 2019...Earned a bachelor's degree in criminal justice and a master's degree in supply chain management from Maryland...Signed with the Jacksonville Jaguars as an undrafted rookie free agent in 2015 but suffered a hamstring injury during training camp.

PERSONAL: Attended Atholton (Columbia, MD) HS, where he played wide receiver and linebacker...Earned *Baltimore Sun* first-team All-Met honors as a receiver, *Washington Post* first-team All-Met honors as a linebacker and Consensus All-State selection in Maryland in 2009...Played in the 2009 Crab Bowl, featuring All-Stars from Baltimore and Washington D.C....He and his wife, Dallas, met at Maryland where he played football, and she was on the cheerleading squad...In 2023, Dallas served as the Co-Head Coach of Maryland Cheerleading.

ROBINSON'S COACHING BACKGROUND

YEARS	COLLEGE/PRO TEAM	POSITION
2021-22	Baltimore Ravens	Coaching Fellowship
2023	Baltimore Ravens	Defensive Quality Control
2024	Baltimore Ravens	Assistant Defensive Line/Outside Linebackers



CHUCK SMITH is in his second season leading Baltimore's pass rush. Prior to joining Baltimore as outside linebackers coach in 2023, Smith served as a defensive assistant at the collegiate level with his alma mater Tennessee (2010) and at the pro level with the New York Jets (2009). He's also consulted several pro teams during training camp, including as the Bengals' Bill Walsh Coaching Fellow (2015) and with the Baltimore Ravens (2008), and has instructed countless NFL pass rushers and draft-eligible prospects as a private pass rush coach. A dominant pass rusher in his own right, Smith enjoyed a decorated nine-year (1992-2000) NFL playing career.

- In 2023, helped guide a Baltimore pass rush that generated a league-leading 60 sacks, a mark that also tied for the most in franchise history.
- Has over 20 years of experience developing and operating a pass rush training program that has been utilized by many professional and collegiate players and coaches.
- Directed field drills and hosted film sessions at OLB Von Miller's annual Pass Rush Summit...The summit's attendees include DT Calais Campbell, DE Maxx Crosby, DE Dee Ford, OLB Justin Houston, DE Chandler Jones, DE Cameron Jordan and DE George Karlaftis.
- Has trained Pro Bowl and All-Pro players, including DT Aaron Donald, DE Carlos Dunlap, DT Albert Haynesworth, DE Robert Mathis and DE Osi Umenyiora.
- Served as a pass rush specialist for a 2009 Jets' defense that ranked No. 1 in several categories, including yards allowed per game (252.3), points allowed per game (14.8), first downs allowed per game (14.8) and opponent third-down conversion percentage (31.5%).

2023: (with Baltimore) Baltimore's defense became the first unit in NFL history to lead the league in points allowed (16.5 ppg), sacks (60, tying 2006 for a franchise record) and takeaways (31, tied with NYG)...Sixteen Ravens defenders registered at least 1 sack and contributed to the unit's league-leading and franchiserecord-tying 60 QB takedowns...Only Detroit (18) had more defenders notch at least 1 sack...Additionally, only Baltimore (DE/OLB Jadeveon Clowney, DT Justin Madubuike and OLB Kyle Van Noy) and Miami featured three 9+ sack defenders...Van Noy's 9 sacks marked the most in his 10-year career, while Clowney's 9.5 tied (2017) a career high. **2010:** (with University of Tennessee) Coached the defensive line at his alma mater...Tennessee's defense permitted 25.1 points per game and 382.2 yards per game...DT Malik Jackson recorded 48 tackles (29 solo), 5 sacks and a team-high 11 TFL, earning *AP* second-team All-SEC honors.

2009: (with New York Jets) Served as a pass rush specialist with a Jets team that reached the AFC Championship game...The Jets' defense ranked No. 1 in several categories, including yards allowed per game (252.3), points allowed per game (14.8), first downs allowed per game (14.8) and opponent third-down conversion percentage (31.5%).

NFL Player: (1992-2000) Became a second-round draft pick (51st overall) of the Atlanta Falcons in 1992...Spent eight years (1992-99) with Atlanta and one year (2000) with the Carolina Panthers, helping the Falcons reach Super Bowl XXXIII in 1998...Appearing in 125 games (89 starts), tallied 322 tackles, 58.5 sacks, 20 FFs, 12 FRs, 3 INTs and 2 defensive TDs (1 INT and 1 FR)...The three-time NFC Defensive Player of the Week and 1997 second-team All-Pro once produced a 5-sack game and currently ranks third on the Falcons' all-time sacks chart.

COLLEGE: Played collegiately at Tennessee (1990-91), where his team won the 1990 SEC Championship and defeated Virginia in the Sugar Bowl...Was named a unanimous 1991 All-Conference performer after leading the SEC in sacks as a senior for the Fiesta Bowl-bound Volunteers...Was also named MVP of the Senior Bowl following that season...Played two years (1988-89) of junior college football at Northeastern Oklahoma A&M prior to earning a scholarship at Tennessee.

PERSONAL: Nicknamed "Dr. Rush"...Was taken under the wing of Hall of Famer and Tennessee alum Reggie White, who often worked out at Tennessee's facilities during the offseason...Following his playing days, took internships at Atlanta radio stations and worked on CNN's "Nancy Grace" show before hosting several shows on Atlanta-based radio stations...Has been active in the community, serving on the executive board of the Boy Scouts of America, the advisory board of the Gwinnett County (GA) School system, the Gwinnett Medical Center Concussion advisory board and the athletic board at the University of Tennessee...The Georgia native prepped at Athens' Clarke Central HS...Smith has two sons, Chuck IV and Maddox, and one daughter, Giovani...Chuck IV is a defensive lineman at Villanova, while Maddox is a wide receiver commit for Gardner-Webb University.

SMITH'S COACHING BACKGROUND

YEARS	COLLEGE/PRO TEAM	POSITION
2009	Tennessee	Defensive Line
2010	New York Jets	Pass Rush Specialist
2023	Baltimore Ravens	Outside Linebackers
2024		Pass Rush Coach



DANIEL STERN is in his ninth season with the Ravens and first as director of football strategy/assistant quarterbacks coach. In addition to assisting Tee Martin in a room led by two-time league MVP QB Lamar Jackson, Stern assists with the playbook, call sheet, opponent analysis and self-scouting. He also is responsible for scripting situational periods of practice and advising head coach John Harbaugh on in-game clock/game management and coaches' challenges. Since 2019, Stern has been charged with studying game management, situational football and the NFL playing rules/officiating, advising Harbaugh and the team in these areas.

- Has assisted on both sides of the ball during his career, including as defensive quality control coach in 2023, in addition to the research and strategy role he's played in Baltimore for years.
- Manages the Ravens' coaching research internship program.

2016-23: (with Baltimore) **2023:** Served as defensive quality control coach, his first year on the defensive side of the ball, where he worked closely with the linebackers...Also continued guiding game management decisions, amongst other analytical and strategic responsibilities...ILBs Roquan Smith and Patrick Queen formed the NFL's only duo to each post at least 130 tackles while manning the middle of a historic Ravens defense that became the first unit ever to lead the league in scoring (16.5), sacks (60) and takeaways (31)...Smith earned his second-

consecutive Pro Bowl nod and 2023 *AP* first-team All-Pro honors, while Queen was selected to the Pro Bowl for the first time in his career. **2022:** Served as an offensive assistant, working most closely with the wide receivers, running backs and tight ends...Also continued guiding game management decisions, amongst other analytical and strategic responsibilities. **2021:** Named football research coach. **2018-20:** Carried out responsibilities as a football analyst...In 2019, began studying game management, situational football and the NFL playing rules/officiating, advising head coach John Harbaugh and the team in these areas. **2016-17:** Served as an analytics assistant, providing statistical analysis and research to the coaching staff.

COLLEGE: Graduated magna cum laude with a degree in cognitive science from Yale University (2016), where he spent three seasons as an undergraduate assistant to the football team – assisting with coaches' video, opponent game breakdowns and football operations – as well as doing independent coursework in football strategy research...Also spent time as a sports broadcaster and producer for the school's athletics department, wrote for the student newspaper and co-captained two national championship mock trial teams...Was a member of the Alpha Epsilon Pi fraternity.

PERSONAL: A Baltimore native, Stern prepped at the Park School in Pikesville, MD, where he participated and excelled in mock trial competitions, even delivering the closing argument of the 2012 state championship.

YEARSCOLLEGE/PRO TEAMPOSITION2016-17Baltimore RavensAnalytics Assistant2018-20Baltimore RavensFootball Analyst2021Baltimore RavensFootball Research Coach2022Baltimore RavensOffensive Assistant2023Baltimore RavensDefensive Quality Control2024Baltimore RavensDirector of Football Strategy/Assistant Quarterbacks

STERN'S COACHING BACKGROUND



WILLIE TAGGART is a 25-year coaching veteran and is in his second NFL season as the Ravens' running backs coach. Prior to his 2023 Baltimore arrival, Taggart held head coach titles at five Division I programs (Florida Atlantic – 2020-22; Florida State – 2018-19; Oregon – 2017; South Florida – 2013-16; Western Kentucky – 2010-12). He also previously served as Stanford's running backs coach (2007-09) and in various offensive roles for his alma mater, Western Kentucky (1999-2006).

- In his first season coaching Ravens' running backs, Taggart's unit posted the third-most rushing TDs (20) and the eighthmost rushing yards (1,696) among all RBs rooms in 2023.
- As a head coach, Taggart guided Florida Atlantic to the 2020 Montgomery Bowl and South Florida to the 2015 Miami Beach Bowl.
- In 2016, Taggart led a 10-2 South Florida team that finished the season ranked (No. 19) for the first time in school history.

2023: (with Baltimore) In his first season coaching Ravens' running backs, Taggart's unit posted the third-most rushing TDs (20) and the eighth-most rushing yards (1,696) among all RBs rooms, en route to an AFC North division championship and the NFL's best record (13-4)...Gus Edwards' 13 rushing TDs tied for the third most by an NFL RB in 2023 and ranked second in Ravens single-season history, trailing only RB Jamal Lewis' 14 in 2003...Baltimore's ground game racked up an NFL-high 2,661 yards (156.6 ypg) and a franchise-record 26 TDs...The Ravens backs posted 16 rushes of 20+ yards on the year, the NFL's second most.

2020-22: (with Florida Atlantic) Finished his Florida Atlantic tenure with a 15-18 overall record. **2020:** Was undefeated (4-0) at home, 4-2 in Conference USA play and 5-4 overall, earning a Montgomery Bowl berth.

2018-19: (with Florida State) Tallied a 9-12 record over two seasons leading Florida State's program.

2017: (with Oregon) Led Oregon to a 7-5 record.

2013-16: (with South Florida) Amassed a 24-25 overall record at the helm of South Florida's program. **2016:** Led the Bulls to a 10-2 record and No. 19 final ranking, marking the second time in program history UCF was ranked at the end of the regular season...Taggart's offense averaged 43.6 points per game, marking the country's fourth-best figure, while his team's 291.8

rushing yards per game ranked fifth in the nation...His offense broke 33 USF program records, including scoring, total TDs, total yards, rushing yards, yards per play, yards per rush and points per game...Coached the American Athletic Conference Offensive Player of the Year (QB Quinton Flowers) and a program-record 10 All-Conference selections. **2015:** Finished 8-5 in the regular season, earning an invitation to the Miami Beach Bowl.

2010-12: (with Western Kentucky) Returned to his alma mater, posting a 16-20 record as the Hilltoppers' head coach. **2012:** Guided Western Kentucky to a bowl-eligible 7-5 record. **2011:** Led WKU to victories in seven of its last eight games, finishing with a 7-5 overall record. **2010:** Broke WKU's 26-game losing streak with a victory in his first season.

2007-09: (with Stanford) Served under head coach Jim Harbaugh as Stanford's running backs coach. **2009:** Helped tutor Doak Walker Award winner, Jim Brown Trophy recipient, Pac-10 Offensive Player of the Year, consensus first-team All-American and Heisman runner-up Toby Gerhart...Gerhart led all RBs in the nation in rushing yards (1,871), rushing TDs (28) and points scored (172), while setting several Pac-10 and school records. **2008:** Gerhart averaged 5.4 yards per carry, notching 15 rushing TDs and a then-school record 1,136 rushing yards.

1999-2006: (with Western Kentucky) Held various titles as an offensive assistant at his alma mater. **2002:** Helped direct an offense that posted a school-record 432 points, 5,749 total yards and 263 first downs, culminating in a NCAA Division I-AA National Championship.

COLLEGE: Was recruited by Jim Harbaugh to play for Jim's father, Jack, at Western Kentucky...Started at QB all four years (1995-98), setting many school records...Left the university holding the NCAA Division I record for rushing yards by a QB (3,997)...Two-time (1997-98) finalist for the prestigious Walter Payton Award – an annual honor given to the top offensive player in I-AA football...His jersey number was retired by Western Kentucky in 1999...Graduated with a bachelor's degree in social sciences in 1998.

PERSONAL: Produced a decorated prep career at Manatee (Bradenton, FL) HS, where he led the Hurricanes to a 5A state title as a junior and was a first-team All-State and All-Conference selection as a senior, after directing Manatee to the state championship game for a second-straight year...He and his wife, Taneshia, have two sons, Willie Jr. and Jackson, and one daughter, Morgan.

TAGGART'S COACHING BACKGROUND

TAGGART 5 CUACHING BACKGROUND		
YEARS	COLLEGE/PRO TEAM	POSITION
1999	COLLEGE/PRO TEAM Western Kentucky	Wide Receivers
2000	Western Kentucky	Quarterbacks
2001-02	Western Kentucky	Co-Offensive Coordinator/Quarterbacks
2003-06	Western Kentucky	Assistant Head Coach/Quarterbacks
2007-09	Stanford	Running Backs
2010-12	Western Kentucky	Head Coach
2013-16	South Florida	Head Coach
2017	Oregon	Head Coach
2018-19	Florida State	
2020-22	Florida Atlantic	
2023-24	Baltimore Ravens	Running Backs



TRAVELLE WHARTON is in his seventh season coaching NFL offensive linemen and his first as Baltimore's assistant offensive line coach. He most recently served as the O-line coach for the Washington Commanders (2023), being promoted to that role after assisting Washington's unit for three seasons (2020-22). Prior to that, Wharton was the assistant offensive line coach for the Carolina Panthers (2018-19), the same organization for which he spent nine years (2004-11, 2013) blocking during his playing career. He began his coaching career as offensive quality control coach at his alma mater, South Carolina, in 2015, before being elevated to the Gamecocks offensive line coach midway through that season.

- In 2023, under Wharton's leadership, Washington's rushing attack posted the league's seventh-most yards per rush (4.4) and ranked fourth in first downs per rush (27.6%).
- In 2022, Washington's offensive line paved the way for RB Brian Robinson Jr. to become the fifth player in team history to record 5 rushing TDs and 5 receiving TDs in a season.
- Wharton's unit blocked for RB Christian McCaffrey, who led the league in scrimmage touches (403) and yards (2,392), while tying for most scrimmage TDs (19) in 2019.
- As Carolina's assistant offensive line coach in 2018, Wharton's unit helped the offense rank No. 1 in yards per rush (5.1) and No. 4 in rush yards per game (133.5).
- Started 111 of the 115 regular season games he played in with the Carolina Panthers, both of which still mark the third-highest totals by an offensive lineman in franchise history.

2020-23: (with Washington) 2023: The Commanders rushing attack posted the league's seventh-most yards per rush (4.4) and ranked fourth in first downs per rush (27.6%)...The unit also posted the league's fifth-best red zone efficiency mark (63.3%)...The offensive line paved the way for RB Brian Robinson Jr. who became the fifth player in Washington's history to record 5 rushing and 5 receiving TDs in a single season. 2022: Led an offensive line that paved way for the league's 12th-most productive rushing unit (126.1 ypg). 2021: Assisted an offensive line that helped produce Washington's first 1,000-yard rusher since 2018 (RB Antonio Gibson – 1,037)...The run game ranked sixth in the NFC in both rushing yards (2,061) and rushing ypg (121.2). 2020: Helped Washington claim its first NFC East title since 2015 as a part of Ron Rivera's staff, whom he also coached with for the previous three seasons in Carolina...His unit helped rookie RB Antonio Gibson post 11 TDs rushing TDs, the second most by a rookie in franchise history (Alfred Morris 13 in 2012).

2017-19: (with Carolina) **2019:** The Panthers ground game averaged 4.7 yards per rush (sixth in NFL) and posted 20 TDs (fourth in NFL)...Wharton's unit blocked for RB Christian McCaffrey, who led the league in scrimmage touches (403) and yards (2,392), while tying for most scrimmage TDs (19). **2018:** In his first season as a full-time NFL coach, Wharton's unit helped the offense rank No. 1 in yards per rush (5.1) and No. 4 in rush yards per game (133.5)...The offensive line paved the way for RB Christian McCaffrey to post his first 1,000-rushing yard season (1,098) and 7 TDs. **2017:** Assisted with Carolina's 2017 offseason workouts and training camp as part of the NFL's Bill Walsh Diversity Coaching Fellowship.

2015: (with South Carolina) Began his coaching career in offensive quality control at his alma mater before being elevated to offensive line coach midway through the season.

NFL PLAYER: (2004-13) Selected in the third round (94th overall) of the 2004 NFL Draft by the Carolina Panthers and played 10 seasons in the league – nine with the Panthers (2004-11, 2013) and one with the Bengals (2012)...Started 111 of the 115 regular season games he played in with Carolina, both of which still mark the third-highest totals by an offensive lineman in franchise history...Was a starter for each of the Top 3 rushing seasons in Panthers history (2008-09, 2011)...Helped the unit average 5.41 yards per carry in 2011, a mark that led the NFL and set a franchise record.

COLLEGE: Was a four-year letter-winning offensive lineman (2000-03) and appeared in 47 games (45 starts) at LT for South Carolina...Didn't allow a single sack after the second game of his freshman season (2000), a 45-contest streak...Earned second-team All-SEC honors and was named team captain his senior year...Also earned freshman All-America honors and a spot on the All-SEC freshman team.

PERSONAL: The Fountain Inn, SC, native, attended Hillcrest (Simpsonville, SC) HS, earning All-Area and All-State recognition as a senior...Participant of the Shrine Bowl following his senior year...In 2008, he was recognized by the State of South Carolina for being a role model and hero to the Greenville community and for his philanthropy among the youth of South Carolina...Hosted a free, family-run football camp for more than 500 kids each summer near Fountain Inn...Inducted into the Greenville County Schools Hall of Fame in 2017...Participated in the NFL's third-annual Personal Finance Bootcamp, to reinforce his financial fundamentals and model to his four children that learning never ends...He and his wife, Kashema, have three daughters, Gabrielle, Kaelyn and Kelsey, and a son, T.J.

WHARTON'S COACHING BACKGROUND

YEARS	COLLEGE/PRO TEAM	POSITION
2015	South Carolina	Offensive Quality Control
2018-19	Carolina Panthers	Assistant Offensive Line
2020-22	Washington Commanders	Assistant Offensive Line
2023	Washington Commanders	Offensive Line
2024	Baltimore Ravens	Assistant Offensive Line

COACHES



DANNY BREYER OFFENSIVE ASSISTANT COACH

COLLEGE: AKRON

BORN: 6/2/90, CINCINNATI, OH

EXP. (NFL/RAVENS): 8/2

Danny Breyer enters his second season in Baltimore and first as an offensive assistant coach. In 2023, he performed duties in an offensive quality control capacity with the Ravens, joining the club after three seasons with the Atlanta Falcons as an offensive assistant (2020-21) and run game specialist (2022). He previously served as a Tampa Bay Buccaneers' analytics assistant (2016) before being promoted to defensive assistant coach (2017-18). He also worked with the Miami Dolphins coaching staff during OTAs in 2015. Before entering the NFL ranks, he was the assistant to the head coach/assistant director of player personnel at Indiana (2013). Breyer earned a bachelor's degree in history from Akron. He spent time as a defensive undergraduate assistant at Illinois (2009) and Akron (2010-2011), rejoining the Zips as

a graduate assistant in 2012 and 2014 while pursuing his master's degree.

COLLEGE: PENN STATE

COLLEGE: KENT STATE



BRENDAN CLARK DEFENSIVE QUALITY CONTROL COACH

BORN: 10/1/96, SOUTH ORANGE, NJ

Brendan Clark enters his third season with the Ravens and first as defensive quality control coach, where he works most closely with the linebackers, after spending the 2022-23 campaigns as a coaching fellow on the team's defensive staff. Before entering the NFL ranks, he coached safeties at St. Peters Prep (Jersey City, NJ) in 2021. Clark also spent four years working in insurance, serving as a senior resolutions manager at Gallagher Bassett and professional associate and senior claims manager at Chubb. Clark graduated from Penn State with a bachelor's degree in macroeconomics in 2018.



ADAM SCHRACK OFFENSIVE QUALITY CONTROL COACH

BORN: 8/24/92, MOGADORE, OH

EXP. (NFL/RAVENS): 4/4

EXP. (NFL/RAVENS): 3/3

Adam Schrack is entering his fourth year with the Ravens and first as an offensive quality control coach. Schrack spent two years as Baltimore's coaching research intern before being elevated to coaching analyst in 2023, supporting the team's football research department in formulating weekly reports for opponent preparation and aiding self-scouting processes. Prior to his Baltimore arrival, Schrack served as the special teams coordinator and running backs coach for Notre Dame College (2020), adding special teams responsibilities after three years (2017-19) guiding exclusively the program's running backs. Schrack also spent time as a recruiting operations coordinator at Michigan (2016), coached wide receivers for USA Football during the National Development Games and aided both sides of the ball at

Archbishop Hoban (Akron, OH) HS and his alma mater, Mogadore (OH) HS. He first entered the coaching ranks as an undergraduate student assistant at Kent State University, earning his bachelor's degree in education in 2015.



TRAVIS SWITZER RUN GAME COORDINATOR

COLLEGE: AKRON

BORN: 11/10/92, LANCASTER, PA

EXP. (NFL/RAVENS): 8/8

Travis Switzer is in his eighth season in Baltimore and first as run game coordinator. After earning an invitation to the Miami Dolphins' rookie minicamp as an offensive lineman in 2015, Switzer soon transitioned into the coaching ranks. He originally joined the Ravens in an administrative – performance role for the 2017 season. From 2019-20, Switzer served as an offensive coaching analyst, where he helped guide the wide receivers group, before working closely with the tights ends in his elevated role as offensive quality control coach in 2021. He continued to help guide Baltimore's tight ends as an offensive assistant in 2022 and offensive quality control coach again in 2023. Switzer played four seasons (2011-14) along the offensive line – with 36 consecutive starts at center – for the Akron Zips, for whom

he was an Academic All-MAC selection (2014) and a two-time offensive recipient of the Harry "Doc" Smith Award (2013-14), which recognizes the most outstanding player of each class. He earned a bachelor's degree in sports management from Akron.

COACHING STAFF



MEGAN MCLAUGHLIN SR. DIRECTOR OF FOOTBALL INFORMATION

COLLEGE: ST. MARY'S COLLEGE

BORN: 4/28/76, DESTREHAN, LA

EXP. (NFL/RAVENS): 23/20

In her 20th year with the Ravens, Megan McLaughlin was promoted to senior director of football information in 2024. She supports the coaching staff in all of its daily operations. Among her many duties, McLaughlin manages the updates for the players' iPad playbooks, making sure they have the latest information, including daily schedules and gameplans from the coaches. McLaughlin previously served as the administrative assistant to player personnel for the Saints (1999-2001), and she was also an office manager for the University of Florida football team (2002-04). McLaughlin was a student manager for football and women's lacrosse at Notre Dame (1995-98). She earned a bachelor's degree from St. Mary's College in Notre Dame, IN.

NEXT WOMAN UP: MEGAN MCLAUGHLIN

In 2021, Ravens Sr. Director of Football Information Megan McLaughlin was featured in the NFL's Next Woman Up, a Q&A series with some of the most influential women in the league. Below are excerpts from McLaughlin's Q&A, which can be found in its entirety at: https://www.nfl.com/news/next-woman-up-megan-mclaughlin-director-of-football-information-of-the-baltimore

What's next in line of things you want to accomplish?

"I'm happy where I am and I love what I do. I don't feel the need to push for something else. Nothing that's above me interests me enough to have to give up something I love. Yes, it's a lot of work, and there are days when I'm frazzled, but I don't feel the need or pressure to go to a higher position. I'm happy where I am and still find a lot of value in my job."

I like that you are so sure about your role and the value it brings to the organization. So, lastly, what are you most proud of?

"I still get phone calls and texts from people I've worked with -- players, coaches, staff -- either checking in or asking me for help, because they know I'll be able to help them figure out whatever they're missing. It's my reputation that I'm most proud of, because people still want to reach out, talk to or come see me."



MEGAN ROSBURG Assistant to the head coach / Defensive Assistant

COLLEGE: AMERICAN UNIVERSITY

BORN: 1/9/93, CINCINNATI, OH

EXP. (NFL/RAVENS): 3/3

Megan Rosburg assists head coach John Harbaugh in all areas, including football operations, scheduling, communications and staff management. Additionally, she has worked with the defensive line and outside linebackers for the past three seasons, officially adding defensive assistant to her title in 2024. While earning her bachelor's degree in business administration from American University in 2014, she served as captain of the volleyball team, helping lead the Eagles to three Patriot League Championships and the program's first-ever Sweet 16 appearance in the NCAA Division I Tournament (2014). A local phenom, Rosburg prepped at River Hill (Clarksville, MD) HS, where she was named 2010-11's Gatorade Maryland Volleyball Player of the Year, recognizing her outstanding athletic excellence, high standards of academic

achievement and exemplary character demonstrated on and off the court. Her brother, Jerad, is a professional hockey player in the NHL, while her sister, Margaret, is a nurse and former volleyball player at St. Louis University. Megan's father is former Ravens special teams coordinator/associate head coach Jerry Rosburg.

NEW YORK TIMES PIECE ON MEGAN ROSBURG

In 2024, Ravens Assistant to the Head Coach/Defensive Assistant Megan Rosburg was the subject of a *New York Times* profile written by Tashan Reed. Below are excerpts from Reed's piece on Rosburg, which can be found in its entirety at: https://www.nytimes.com/athletic/5598386/2024/08/05/megan-rosburg-ravens-assistant-coach/

Rosburg, now 31, is one of 12 full-time female coaches in the NFL. Seeing the players galvanize around her message affirmed to Rosburg that they respected her just like any other coach on staff.

"At the end of the day, it's all about the players. Whether you're a female coach or a male coach, your resume is what they do on tape," Rosburg said. "If you can give the players information or give them an advantage to help them win on Sunday, they will trust you, and they will respect you. If you're genuine, and you do things that will help them win and help them prolong their career, it doesn't matter what you look like.... If you're real with them and you can help them, they'll trust you as their coach."

COACHING STAFF



KAELYN BUSKEY Assistant Strength & Conditioning Coach Joined Ravens: 2022



BEN DAVIS Coaching Research Engineer Joined Ravens: 2024



CONNOR GORNY Applied Sports Scientist Joined Ravens: 2024



NOAH RILEY Defensive Football Analyst Joined Ravens: 2021



SAM ROSENGARTEN Director of High Performance Joined Ravens: 2017



RON SHRIFT Strength & Conditioning Joined Ravens: 2017



ANTHONY WATSON Strength & Conditioning Coach Joined Ravens: 2019



DP EYMAN Baltimore Ravens Coaching Fellowship Joined Ravens: 2024



IAN KOLSTE Baltimore Ravens Coaching Fellowship Joined Ravens: 2024



PRENTICE GILL Baltimore Ravens Coaching Fellowship Joined Ravens: 2024



MARIANNA SALAS Baltimore Ravens Coaching Fellowship Joined Ravens: 2023



KEVIN HARTMAN Strength & Conditioning Intern Joined Ravens: 2023



JYAIR THOMAS Baltimore Ravens Performance Fellowship Joined Ravens: 2024

ALL-TIME COACHES

LAST POSITION HELD

NAME

MANIL	
ROY ANDERSON	Defensive Asst./Secondary, 2009-11
	. Assistant Offensive Line, 2015-21
	Asst. Strength & Conditioning, 2002
TERYL AUSTIN	
	. Asst. Strength & Conditioning, 2012-18
MAXIE BAUGHAN	
BRIAN BILLICK	
	. Assistant Tight Ends, 2015-20
	Offensive Assistant, 2023-24
	Senior Defensive Assistant, 2006-16
	Asst. D-Line/Quality Control, 2009-12, 2021
	Senior Special Teams, 2008-24
JACOB BURNEY	
	Asst. Strength & Conditioning, 2022-24
	Offensive Coordinator, 2012-13
	Offensive Coordinator, 2008-12
MARK CARRIER	
JUAN CASTILLO	
	Offensive Coordinator, 1999-2004
	Quality Control/Defense, 2024
JIM COLLETTO	
JOE CULLEN	
DAVID CULLEY	Asst. HC/Pass Coordinator/WRs, 2019-20
JOE D'ALESSANDRIS	Offensive Line, 2017-24
MARK DELEONE	Inside Linebackers, 2024
BILLY DELORBE	Cross Training Specialist, 2014
JACK DEL RIO	Linebackers, 1999-2001
RICK DENNISON	Quarterbacks, 2014
MIKE DEVLIN	Asst. Offensive Line, 2022-23
KERRY DIXON	Asst. Quarterbacks, 2022-23
JOHN DUNN	Asst. Strength & Conditioning, 2008-11
SCOTT ELLIOTT	Strength & Conditioning Coordinator, 2019-24
BOBBY ENGRAM	
LESTER ERB	Quality Control/Offense, 1997-98
VIC FANGIO	Linebackers, 2006-09
JIM FASSEL	Offensive Coordinator, 2004-06
	Special Teams Assistant, 2005-07
KIRK FERENTZ	Asst. Head Coach/Offense, 1996-98
JEDD FISCH	Asst. Quarterbacks Coach, 2004-07
JEFF FITZGERALD	Linebackers, 2004-07
CHRIS FOERSTER	Offensive Line/Asst. Head Coach, 2005-07
LESLIE FRAZIER	Secondary, 2016
JEFF FRIDAY	Strength and Conditioning, 1999-2007
	Special Teams Coordinator, 2006-07
GEORGE GODSEY	Tight Ends, 2022-24
THOMAS HAMMOCK	Running Backs, 2014-18
JAY HARBAUGH	Offensive Quality Control, 2013-14
JOHN HARBAUGH	Head Coach, 2008-24
WADE HARMAN	Tight Ends, 1999-2013
DONNIE HENDERSON	Secondary, 1999-2003
CHRIS HEWITT	Asst. HC/ Pass Game Coordinator, 2012-24
PAT HILL	Tight Ends, 1996
CHRIS HORTON	Special Teams Coordinator, 2016-24
JIM HOSTLER	
HUE JACKSON	
MILT JACKSON	Wide Receivers, 1999-2000

NAME	LAST POSITION HELD
DENNIS JOHNSON	
MIKE JOHNSON	
SAM KOCH	
	.Offensive Coordinator, 2014
AL LAVAN	
ROB LEONARD	
GREG LEWIS	
	.Defensive Coordinator, 1996-2001
STERLING LUCAS	.Defensive Assistant/DL, 2018-20
D'ANTON LYNN	.Safeties, 2021-22
JOHNNIE LYNN	.Secondary, 2004-05
	Asst. Special Teams, 2008-11.
	.Defensive Coordinator, 2015-20, 2022-23
DOUG MALLORY	
	.Quality Control/Offense, 1996
RICHARD MANN	
TED MARCHIBRODA	
	Defensive Coordinator, 2012-21
JOHN MATSKO	-
JESSE MINTER	Defensive Coordinator, 2008-10
ANDY MOELLER	
TED MONACHINO	
	.Offensive Coordinator, 2023-24
WILBERT MONTGOMERY	
	.Offensive Coordinator, 2015-18
	Asst. Strength & Conditioning, 1999-2001
TONY NATHAN	
	.Offensive Coor./Quarterbacks, 2005-07
	.Defensive Coordinator, 2001-04
SCOTT O'BRIEN	
ZACH ORR	.Defensive Coordinator, 2017-20, 2022-24
RYAN OSBORN	.Defensive Assistant, 2022
CHUCK PAGANO	.Defensive Coordinator, 2008-11
BRIAN PARIANI	.Tight Ends, 2014
	.Defensive Coordinator, 2010-17
	.Defensive Assistant, 2021-22
	.Outside Linebackers, 2002-08
RUSS PURNELL	
ALVIN REYNOLDS	
	Asst. Strength & Conditioning, 2002-07
	Asst. D-Line/Outside Linebackers, 2024
	.Dir. of Strength & Conditioning, 2008-16 .Offensive Coordinator, 2006-07, 2017-22
	. Sp. Teams Coor./Assoc. Head Coach, 2008-18
	Asst. to the HC/Defensive Asst., 2024
	. Director of High Performance, 2017-24
	Asst. Head Coach/Def. Coor., 1999-2008
ROB RYAN	
	Senior Offensive Assistant, 2009-10
	.Head Strength & Conditioning, 2016-22
	.Quality Control/Offense, 2024
	.Quality Control/Defense, 1996-98
	.Quality Control/Special Teams, 1996-97
STEVE SHAFER	.Asst. Head Coach/Secondary, 1999-2001

ALL-TIME COACHES

NAME

LAST POSITION HELD

RON SHRIFTStrength & Conditioning, 2017-24 DARRIN SIMMONS Quality Control/Special Teams, 1998 JERRY SIMMONSStrength and Conditioning, 1996-98 MATT SIMONRunning Backs, 1999-2005 MIKE SINGLETARYInside Linebackers, 2003-04 CHUCK SMITHPass Rush, 2023-24 MIKE SMITH Linebackers, 1999-2002 STEVE SPAGNUOLOSecondary/Asst. Head Coach, 2013-14 DANIEL STERNDir. of Football Strategy/Asst. QBs, 2022-24 DON STROCKQuarterbacks, 1996-98 TRAVIS SWITZER......Run Game Coordinator, 2021-24 WILLIE TAGGART......Running Backs, 2023-24 BENNIE THOMPSON. Assistant Special Teams, 2000-05 MARC TRESTMAN......Offensive Coordinator, 2015-16 JAMES URBANSr. Football Analyst/Game Planning, 2018-23 CRAIG VER STEEGSr. Football Analyst/Game Planning, 2008-23 TODD WASHINGTON Assistant Offensive Line, 2011-16 ANTHONY WATSON Strength & Conditioning, 2019-24 ANTHONY WEAVERAsst. Head Coach/DL, 2021-23 MATT WEISSRunning Backs, 2009-20 TRAVELLE WHARTON Assistant Offensive Line, 2024 DREW WILKINSOutside Linebackers, 2014-21 KEITH WILLIAMS Asst. Wide Receivers, 2021-23 DENNARD WILSON Defensive Backs, 2023 PHIL ZACHARIAS Defensive Assistant, 2002-04 GARY ZAUNERSpecial Teams Coordinator, 2002-05 JIM ZORNQuarterbacks, 2010



ALL-TIME RAVENS COACHING RECORDS

Coach John Harbaugh	Seasons 2008-23	Regular 160-99		Total 172-109
Brian Billick	1997-2007	80-64	5-3	85-67
Ted Marchibroda	1996-98	16-31-1	n/a	16-31-1

2024 COACHING STAFF

JOHN HARBAUGH HEAD COACH

COORDINATORS

Chris Hewitt Chris Horton Todd Monken Zach Orr

COACHES

Danny Breyer Randy Brown **Brendan Clark** Joe D'Alessandris Mark DeLeone George Godsey Dennis Johnson Sam Koch Greg Lewis Doug Mallory Tee Martin Matt Robinson Adam Schrack Chuck Smith **Daniel Stern** Travis Switzer Willie Taggart Travelle Wharton

Asst. Head Coach/Pass Game Coordinator **Special Teams Coordinator Offensive Coordinator Defensive Coordinator**

Offensive Assistant Coach Senior Special Teams Coach **Defensive Quality Control Coach Offensive Line Coach** Inside Linebackers Coach **Tight Ends Coach Defensive Line Coach** Assistant Special Teams Coach Wide Receivers Coach Secondary Coach Quarterbacks Coach Asst. D-Line Coach/Outside Linebackers Offensive Quality Control Coach Pass Rush Coach Director of Football Strategy/Asst. QB Coach Run Game Coordinator **Running Backs Coach** Assistant Offensive Line Coach

COACHING STAFF

Kaelyn Buskey **Ben Davis** Scott Elliott DP Evman Prentice Gill Connor Gorny Kevin Hartman lan Kolste Noah Riley Megan Rosburg Sam Rosengarten Marianna Salas Ron Shrift Jyair Thomas Anthony Watson

Assistant Strength & Conditioning Coach **Coaching Research Engineer** Strength & Conditioning Coordinator **Baltimore Ravens Coaching Fellowship Baltimore Ravens Coaching Fellowship Applied Sports Scientist** Strength & Conditioning Intern **Baltimore Ravens Coaching Fellowship** Megan McLaughlin Sr. Director of Football Information **Defensive Football Analyst** Asst. to the Head Coach/Defensive Assistant **Director of High Performance Baltimore Ravens Coaching Fellowship** Strength & Conditioning Coach Sports Performance Fellow Strength & Conditioning Coach

ALL-TIME COACHING BREAKDOWN

HEAD COACHES3
OFFENSIVE COORDINATORS10
DEFENSIVE COORDINATORS
SPECIAL TEAMS COORDINATORS5



OZZIE NEWSOME's legacy is unlike any the game of football has produced. Simply put, "The Wizard" will forever remain in a class of his own.

Flourishing at every point of his football career, Newsome has not just followed a successful path, he has blazed the trail. Known throughout all of sports as a premier leader, Newsome is a Hall of Fame player, the architect of Baltimore's Super Bowl XXXV and Super Bowl XLVII championship teams and an elite personnel evaluator who became the NFL's first African American general manager in 2002.

(In 2019, Newsome's longtime top lieutenant, Eric DeCosta, took over as the Ravens' EVP & GM. However, Newsome maintains a significant role within the organization as its executive vice president.)

"If Ozzie wasn't already in the Hall of Fame as a tight end, they would be putting him in as a general manager," Hall of Fame GM Bill Polian stated.

"Ozzie is special as a person," head coach John Harbaugh states. "Obviously, he's great at what he does – that's proven. He's been great at everything that he's done. If you look at his history, he's a Hall of Famer; he's in every Hall of Fame there is and still counting. For me, it goes beyond that; it goes to who he is as a person – the type of husband he is, the type of father he is, the type of friend he is, confidant, advisor, just all-around good person with a great heart and a strong faith."

Newsome's remarkable football journey began in Leighton, AL, where he first stepped onto the gridiron with the hope of playing college football. That dream turned into a reality when he became a standout at Alabama under Bear Bryant from 1974-77. "Coach Bryant helped me grow up," states Newsome, who has a sideline portrait of the legendary coach and mentor on his office wall. "He pushed me further than I thought I could go, both on and off the field."

ad me grow up," states was inducted into the Hall as a Brown in 1999.

my career to head."

Another top Newsome draft pick, S Ed Reed (2002), received a gold jacket in 2019, giving the Ravens three first-ballot Hall of Famers – all selected by "The Wizard."

authored the most productive career for a tight end in the

game's history. A three-time Pro Bowler, his 662 receptions

for 7,980 yards and 47 TDs stood as NFL records by a TE until Hall of Famer Shannon Sharpe surpassed those marks in 2001

(HOFer Tony Gonzalez now owns the catches and receiving

Following his storied playing days, Ozzie joined Cleveland's

front office. His initial non-player position came as an

assignment scout in 1991. Two years later, he was promoted

to a comprehensive role – assistant to the head coach/ offense/pro personnel. "I had to find out which direction my

career would go," Newsome explains. "Art [Modell] gave

me the opportunity to work with the coaches, and I enjoyed

that. At the same time, I increased my experience with the

personnel department and decided that's where I wanted

In 1994, Newsome was named the Browns' director of

pro personnel. Although he continued to help on the field,

Ozzie provided detailed studies on other NFL players and

recommended which players the Browns should try to

acquire. When the franchise moved to Baltimore in 1996, Mr.

Modell invited Newsome and promoted him to vice president

of player personnel. From that point, Ozzie's reputation as a

In the Ravens' first-ever draft, Newsome tabbed T Jonathan

Ogden and LB Ray Lewis (fourth and 26th selections,

respectively). Combining to produce an amazing 24 Pro Bowl

honors, Ogden became the first Ravens' draft choice elected

into the Pro Football Hall of Fame (2013), while Lewis was

supreme talent assessor grew guickly.

vards marks, while Antonio Gates holds the TDs record).

In 1978, Cleveland selected Newsome in the first round (23rd overall) of the NFL Draft. Playing 13 years for the Browns, he

Starting with Ogden and Lewis, Newsome consistently

OZZIE NEWSOME CAREER SNAPSHOT

- NFL's First African American General Manager (promoted in 2002)
- Architect of the Ravens' 2000 Super Bowl XXXV & 2012 Super Bowl XLVII Title Teams
- NFL Executive of the Year (2000)
- Pro Football Hall of Fame (Class of 1999)
- State of Alabama Hall of Fame (Class of 1995)
- National Football Foundation College Hall of Fame and NCAA Hall of Fame (Class of 1994)
- 13-Year NFL Tight End with the Cleveland Browns (1978-90)
- Three-Time NFL Pro Bowler (1981, 1984-85)
- Four-Time Cleveland Touchdown Club Offensive Player of the Year (1978, 1981, 1983-84)
- Current Member of Two Major NFL Policy-Making Groups: Competition Committee and Player Care Foundation Board



OZZIE NEWSOME

"He and I have always been very different in a lot of ways, but so aligned. It's a special relationship in my life. I've learned a lot of football, but honestly, just a lot more about being a good person. So, I am extremely happy that Ozzie is going to play such a significant role moving forward for this organization."

- Ravens EVP & GM Eric DeCosta on Ozzie Newsome

compiled impressive draft classes for the Ravens. In the team's first 23 drafts (1996-2018) – all led by Newsome – Baltimore tabbed 24 first-rounders who have earned a total of 68 Pro Bowl honors. When the Ravens had a high pick, they didn't miss. Of the eight players chosen in the Top 10 by Baltimore, five (Ogden, OLB Peter Boulware, CB Chris McAlister, RB Jamal Lewis, the 2003 NFL Offensive POTY, and OLB Terrell Suggs, the 2011 NFL Defensive POTY) earned Pro Bowl accolades. Additionally, Baltimore picked in the bottom half of the first round with uncanny success: Lewis was twice named the NFL Defensive Player of the Year; TE Todd

Heap (31st) went to two Pro Bowls as a Raven; Reed (24th) was chosen an All-Star nine times and earned NFL Defensive Player of the Year in 2004; QB Joe Flacco (18th) was named Super Bowl XLVII MVP, leading the Ravens to their second World Championship in 2012; LB C.J. Mosley (17th) became the first Ravens rookie to garner Pro Bowl honors following an exceptional 2014 season (and again in 2016-18); and three-time Pro Bowler QB Lamar Jackson (32nd) has twice been named NFL MVP (2019 & 2023).

Amazingly, in the Ravens' brief history with Newsome at the helm, he drafted 25 players who earned Pro Bowl honors in Baltimore. When including 2006 Pro Bowl LB Bart Scott, Pro Bowl K Justin Tucker (2013, 2016 & 2019-23), Pro Bowl LS Morgan Cox (2015-16 & 2019-20) and Pro Bowl FB Patrick Ricard (2019-22), who signed as rookie free agents in 2002, 2012, 2010 and 2017, respectively, Baltimore produced 29 homegrown Pro Bowlers under Newsome's leadership.

In addition to his knack for evaluating talent on the field, Ozzie has also mastered the ability to develop and

share insight with scouts who work under him. Over time, Newsome developed the Ravens' methodical and disciplined draft process, one that's foundation is laid years in advance. Now led by DeCosta, the "process" includes 28 members of the scouting department, but also has feedback from Ravens coaches. Much of Baltimore's staff has been with the team since the franchise started in 1996 or has graduated from the "20/20 Club," a group that consists of members who began with the Ravens as young assistants and grew into evaluators with more input. (The term "20/20" refers to hiring "20-year-olds for \$20,000." "Actually, the guys started when they were a little older than 20 and for more than \$20,000, but that's what we call them," Newsome adds.)

DeCosta and Newsome, who is on the NFL's Competition Committee and the NFL Player Care Foundation Board, encourage all scouts and coaches to have strong opinions, noting specifically that they want to hear what everyone in the room has to say. Because of this philosophy, one of the biggest strengths of the Ravens' personnel team is that "we respect and listen to each other."

NE	WSOME'S FIRST-RO	UND	PICKS		
Year	Name	Pick	Pro Bowls		
1996	T Jonathan Ogden*@	4	11		
1996	LB Ray Lewis*##+@	26	13		
1997	LB Peter Boulware*-	4	4		
1998	CB Duane Starks*	10			
1999	CB Chris McAlister*	10	3 1		
2000	RB Jamal Lewis*~	5	1		
2000	WR Travis Taylor	10			
2001	TE Todd Heap*	31	2		
2002	S Ed Reed*#@	24	2 9 7		
2003	OLB Terrell Suggs*-#	10	7		
2003	QB Kyle Boller	19			
2005	WR Mark Clayton*	22			
2006	DT Haloti Ngata*	12	5		
2007	G Ben Grubbs*	29	2		
2008	QB Joe Flacco^+	18			
2009	T Michael Oher*	23			
2011	CB Jimmy Smith	27			
2013	S Matt Elam	32			
2014	LB C.J. Mosley*	17	4		
2015	WR Breshad Perriman	26			
2016	T Ronnie Stanley	6	1		
2017	CB Marlon Humphrey	16	3		
2018	TE Hayden Hurst	25			
2018	QB Lamar Jackson= =	32	3		
 + Super Bowl MVP @ Pro Football Hall of Famer = NFL MVP # NFL Defensive Player of the Year ~ NFL Offensive Player of the Year - NFL Defensive Rookie of the Year * All-Rookie Team performer that season ^ NFL.com Rookie of the Year (fan vote) 					

"We've been fortunate to have guys who cut their teeth right here in Baltimore, and our methods and philosophies have become engrained," Newsome affirms. "We have had great guys with Phil Savage, 'Shack' [James Harris], George Kokinis, Eric DeCosta and other people who were helping these young scouts along the way. I think that's the secret. It's the way we do things, and the way these guys gravitate to the process of the Baltimore Ravens."

With leadership from Newsome, Baltimore also fosters an environment that breeds standout coaches. By bringing in individuals who embrace the "Raven Way," Baltimore creates a synergy that manufactures success among scouts, coaches and players. As a result, the Ravens have had many assistants move on to become or return as head coaches, both on the collegiate and NFL level: Jim Caldwell (Lions), David Culley (Texans), Jack Del Rio (Jaguars/Raiders), Vic Fangio (Broncos), Kirk Ferentz (Iowa), Thomas Hammock (Northern Illinois), Pat Hill (Fresno State), Hue Jackson (Raiders/ Browns), Gary Kubiak (Broncos), Marvin Lewis (Bengals), Mike

Macdonald (Seahawks), Eric Mangini (Browns/Jets), Rick Neuheisel (UCLA), Mike Nolan (49ers), Chuck Pagano (Colts), Mike Pettine (Browns), Rex Ryan (Jets/Bills), Jim Schwartz (Lions), David Shaw (Stanford), Mike Singletary (49ers), Mike Smith (Falcons) and Ken Whisenhunt (Cardinals/Titans).

"[Ravens] guys love to play the game, and those are the guys you surround yourself with," states Ryan, who worked with Newsome from 1999-2008. "That's why you have a chance to be successful [in Baltimore]."

OZZIE NEWSOME

NFL PLAYER: 1978-90: (with Cleveland) Newsome retired after 13 years as a premier NFL tight end...Entering 2024, his 662 receptions and his 7,980 receiving yards both rank ninth most all time by a TE (each mark also stands as the most ever by any player in Browns history)...Newsome also caught 47 career TD passes, fourth most in Browns annals...Ended his career as the fourth-leading NFL receiver of all time... Earned three Pro Bowls (1981, 1984-85) and was a four-time winner of the Cleveland Touchdown Club's Offensive Plaver of the Year award (1978, 1981 and 1983-84)...His streak of 150-consecutive games played with a catch by a TE is the second longest in NFL history (Tony Gonzalez, 211)...Winner of the 1990 Byron "Whizzer" White Award as the NFL's top community volunteer...Newsome, who was named to the All-NFL team of the 1980's (second team), consistently received All-AFC and All-NFL honors throughout his career...He was a 1978 No. 1 draft choice (23rd overall), along with LB Clay Matthews (12th), and the two are among an elite group of Browns to play for three decades...The others are Gene Hickerson (1958-60, 62-73), Dick Schafrath (1959-71) and Don Cockroft (1968-80)... Until former Ravens TE Shannon Sharpe broke his records in 2001, Newsome's pro career was the most productive of any TE in NFL history...Was inducted into the Pro Football Hall of Fame in 1999...Calvin Hill (Dal., Was. & Cle.), a close friend, introduced Newsome at the ceremony.

COLLEGE: Newsome graduated from Alabama with a degree in recreation administration...During his four-year career with the Crimson Tide, he posted 102 receptions for 2,070 yards and 16 TDs...Newsome also helped Alabama capture three SEC Championships...As a senior in 1977, he was named team captain and the Southeastern Conference's Lineman of the Year...Newsome also earned All-American honors at WR...He was inducted into the College Football Hall of Fame (South Bend, IN) in 1994.

PERSONAL: Attended Colbert County (Leighton, AL) HS... Winner of the 1990 Byron "Whizzer" White Award as the NFL's top community volunteer, he is widely known for his willingness to help those in need...In 2021, in partnership with the Black College Football Hall of Fame, the NFL created the annual Ozzie Newsome General Manager Forum... Also in 2021, Ravens owner Steve Bisciotti and his wife, Renee, honored Newsome by making a \$4 million gift in his name to Maryland's four Historically Black Colleges and Universities (HBCUs)...Through The Stephen and Renee



Ozzie Newsome (right) was inducted into the Pro Football Hall of Fame in 1999 and introduced by close friend Calvin Hill.

Bisciotti Foundation, the \$4 million donation created the Ozzie Newsome Scholars Program, which funds scholarships for Baltimore City Public Schools graduates who attend an HBCU in Maryland...In 2017, Newsome was honored with the Achievement in Professional & Educational Excellence (APEX) Award from the Earl G. Graves School of Business and Management Honors Program at Morgan State University... In 2014, Newsome received the Leadership Award for career achievement at the John Mackey Awards banguet...In 2012, was honored with the Maxwell Football Club's Francis J. "Reds" Bagnell Award for outstanding contribution to the game of football...In 2007, along with Tony Dungy, Herm Edwards and Lovie Smith, Newsome received the Fritz Pollard Alliance's Johnnie Cochran Salute to Excellence Award, which honors African Americans in the NFL who make the biggest impact on the field and in the front office...Newsome was also honored with the award in 2009, 2011 and 2012... Additionally, in 2007, he received the FPA's Paul "Tank" Younger Award, acknowledging his dedication and achievement in building a successful organization...Newsome has gained induction into nine Halls of Fame: Pro Football Hall of Fame in Canton, OH (1999), National Football Foundation College Hall of Fame (1994), NCAA Hall of Fame (1994), State of Alabama Hall of Fame (1995), National High School Hall of Fame (2014), National Federation of State High School Associations Hall of Fame (2014), Colbert County High School (Leighton, AL) Hometown Hall of Fame (2012), Little League Baseball Hall of Fame (2008) and the Baltimore Sun Business and Civic Hall of Fame (2020)...An avid golfer, Ozzie's dream foursome would include Bear Bryant, Tiger Woods, Michael Jordan and himself...Newsome and his wife, Gloria, live in Cockeysville, MD....Their son, Michael Ryan, graduated from Alabama.

RAVENS HONORS UNDER NEWSOME

Under Ozzie Newsome's guidance, the Ravens produced five all-time *AP* Player of the Year honors and two *AP* NFL MVPs (Lamar Jackson, twice). Baltimore also had two players earn Defensive ROY, two garner Super Bowl MVP honors and three enshrined in the Pro Football Hall of Fame. All of these standout players (below) are Newsome draft picks.

Draft Pick (Year)	Major Accolade
Jonathan Ogden (1996)	Pro Football Hall of Fame (2013)
Ray Lewis (1996)	Pro Football Hall of Fame (2018)
	2000 & 2003 Defensive POY
	Super Bowl XXXV MVP
Peter Boulware (1997) Jamal Lewis (2000)	1997 Defensive Rookie of the Year 2003 Offensive POY

Draft Pick (Year)	Major Accolade
Ed Reed (2002)	Pro Football Hall of Fame (2019)
	2004 Defensive POY
Terrell Suggs (2003)	2003 Defensive ROY
	2011 Defensive POY
	Super Bowl XLVII MVP
Lamar Jackson (2018)	2019 & 2023 NFL MVP



Now in his 34th NFL season, **GEORGE KOKINIS** is one of the longest-tenured Ravens in Baltimore's player personnel department. Kokinis, who was promoted to vice president of player personnel in 2024, is GM Eric DeCosta's chief personnel evaluator, overseeing all aspects of college and pro scouting for Baltimore. Kokinis began his NFL career with the Cleveland Browns in 1991, moving with the franchise to Baltimore in 1996. After advancing through the scouting ranks in the early seasons, Kokinis was named the Ravens' director of pro personnel in 2003 and spent six seasons at the post. He was hired to be the Cleveland Browns' general manager in 2009. As a longtime member of Ozzie Newsome's staff, Kokinis returned to the franchise in 2010, bringing a wealth of player personnel experience and knowledge back to Baltimore.

2010-24: (with Baltimore) **2024:** Promoted to vice president of player personnel following the NFL Draft...Under DeCosta's leadership, Kokinis oversees all college and pro scouting efforts. **2019:** The personnel department made 139 roster transactions that aided in a franchise-best 14-2 season for the Ravens, who earned their second-straight AFC North title...Named director of player personnel by new general manager Eric DeCosta following the NFL Draft. **2010:** Re-joined the team as the Ravens' senior personnel assistant.

2009: (with Cleveland) 2009: Named the Browns' general manager on Jan. 26, 2009.

1996-2008: (with Baltimore) 2003-08: Kokinis became the team's director of pro personnel in 2003, overseeing all aspects of the pro football personnel department...In his six years as

director, his role included assisting evaluating free agent talent, monitoring waiver wire transactions, and handling contract negotiations for later-round draft picks. **2000-02:** Promoted to the Ravens' assistant director of pro personnel in 2000, the year Baltimore won Super Bowl XXXV...Conducted the advance scouting of Ravens opponents and provided reports to the coaches. **1996-99:** Was the Ravens' Northeast area scout for four years before moving over to pro personnel...Was among the group of Browns' staffers invited by Art Modell to move to Baltimore with the franchise.

1991-95: (with Cleveland) Began his NFL scouting career with the Browns in 1991 after serving an internship in the team's operations department.

COLLEGE/PERSONAL: Graduated from Hobart College with a B.A. in psychology and earned his master's degree in sports management at the University of Richmond (1991), while working as a graduate assistant coach for the Spiders' baseball team...He played both football and baseball during his collegiate career, earning ECAC Baseball Player of the Year honors in 1989 as a pitcher for the Statesmen, and was selected to represent the conference in a New York vs. New Jersey All-Star Game played at Yankee Stadium...Kokinis was a two-sport athlete at Wethersfield (CT) HS...George and his wife, Elizabeth, have a daughter, Marissa, a 2021 Vasaar College graduate, and twins, Peter, a sophomore at Washington College, and Ella, a sophomore at Northwestern.

Year Drafted (Rd.)	Name	Pro Bowls	Year Drafted (Rd.)	Name	Pro Bowls
1996 (1st)	LB Ray Lewis	13	2020 (3rd)	RS Devin Duvernay	2
1996 (1st)	T Jonathan Ogden	11	2001 (1st)	TE Todd Heap	2
2002 (1st)	S Ed Reed	9	2016 (5th)	OLB Matthew Judon	2
2007 (3rd)	G Marshal Yanda	8	1996 (5th)	WR/RS Jermaine Lewis	2
2012 (RFA)	K Justin Tucker #	7	2007 (4th)	FB Le'Ron McClain	2
2003 (1st)	OLB Terrell Suggs	7	2000 (6th)	OLB Adalius Thomas	2
2006 (1st)	DT Haloti Ngata	5	2022 (1st)	S Kyle Hamilton	1
1997 (1st)	OLB Peter Boulware	4	2022 (1st)	C Tyler Linderbaum	1
2015 (RFA)	LS Morgan Cox #	4	2020 (3rd)	DT Justin Madubuike	1
2014 (1st)	LB C.J. Mosley	4	2007 (1st)	G Ben Grubbs	1
2017 (RFA)	FB Patrick Ricard #	4	2020 (RFA)	QB Tyler Huntley #	1
2018 (1st)	QB Lamar Jackson	3	2013 (4th)	FB Kyle Juszczyk	1
2018 (3rd)	TE Mark Andrews	3	2006 (6th)	P Sam Koch	1
2017 (1st)	CB Marlon Humphrey	3	2000 (1st)	RB Jamal Lewis	1
1999 (1st)	CB Chris McAlister	3	2020 (1st)	LB Patrick Queen	1
2008 (2nd)	RB Ray Rice	3	2002 (RFA)	LB Bart Scott #	1
2018 (3rd)	T Orlando Brown Jr.	2	2016 (1st)	T Ronnie Stanley	1
Concession of Street of Concession of Conces			2013 (3rd)	DT Brandon Williams	1



NICK MATTEO, who is in his sixth season in Baltimore, oversees all areas of football administration, including day-to-day salary cap management, and all roster transactions. Matteo, who joined the club in 2019, negotiates contracts for Ravens draft picks and free agents and has also worked on the extensions for a number of key Ravens, including the recent contract extensions of DT Justin Madubuike, QB Lamar Jackson, LB Roguan Smith, K Justin Tucker and TE Mark Andrews. He is the Ravens' key liaison with the NFL Management Council and NFL Players Association. During the 2020-21 seasons, Matteo worked with former Ravens president Dick Cass and other senior staff members to navigate the League's COVID-19 protocols as the Infection Control Officer (ICO). Matteo was the Ravens' main communicator with the League office regarding COVID-19 pandemic matters and helped create the Ravens' Infectious Disease Emergency Response (IDER) plan.

2019-24: (with Baltimore) **2024:** Handled negotiations for the contract extension for DT Justin Madubuike. **2023:** Negotiated contracts for free agents WR Odell Beckham Jr. and DE Jadeveon Clowney and assisted GM Eric DeCosta on extensions for QB Lamar Jackson and LB Roquan Smith. **2022:** Negotiated the contract for free agents S Marcus Williams and T Morgan Moses as well as the extension of K Justin Tucker. **2021:** Promoted to Vice President of Football Administration...Oversaw the contract negotiations for free agent G Kevin Zeitler and the extension of TE Mark Andrews. **2020:** Negotiated contract extensions for LT Ronnie Stanley, S Chuck Clark and P Sam Koch. **2019:** Handled negotiations for the contracts of CB Marcus Peters and FB Pat Ricard...Hired by new GM Eric DeCosta to be the team's Director of Football Administration.

2010-18: (with National Football League) Served in several roles in the NFL Management Council for nine years, eventually becoming the NFL's Senior Director of Labor Operations...Matteo was the main contact for all NFL club executives on various subjects, including player contracts, salary cap matters, and collective bargaining agreement issues...Contributed to the drafting and negotiation of the 2011-2020 NFL Collective Bargaining Agreement...Acted as a liaison between labor operations and other NFL departments including legal and football operations...Worked as a game operations monitor at preseason, regular season, and postseason games.

COLLEGE/PERSONAL: Matteo holds four degrees, first obtaining a B.A. from the University of Pennsylvania, where he was also a member of the varsity wrestling team...He later earned his MBA and a masters in sports administration at Ohio University before graduating from Rutgers Law School...A member of the New Jersey State Bar Association, he has also earned a certificate in business analytics from Penn's Wharton Business School and a certificate in machine learning from MIT...In both 2020 and 2021, Matteo was named to The Athletic's "NFL 40 Under 40" list, which highlights rising stars across the league under the age of 40...He is a past member of the NFL Management Council Working Group Club Executive Committee...Matteo is also the president of the Board of Directors of the Pennsylvania Regional Training Center in Philadelphia, an organization that operates under USA Wrestling...He is also a longtime board member of Penn Wrestling's Grapplers Club...A native of Ramsey, NJ, Matteo is a graduate of Bergen Catholic (Oradell, NJ) HS...Nick married his wife, Allie, in 2022.

SUCCESS ACROSS THE BOARD

- 1st Jonathan Ogden ('96), Ray Lewis ('96), Peter Boulware ('97), Chris McAlister ('99), Jamal Lewis ('00), Todd Heap ('01), Ed Reed ('02), Terrell Suggs ('03), Haloti Ngata ('06), Ben Grubbs ('07), Joe Flacco ('08), Michael Oher ('09), Jimmy Smith ('11), C.J. Mosley ('14), Ronnie Stanley ('16), Marlon Humphrey ('17), Lamar Jackson ('18), Marquise Brown ('19), Patrick Queen ('20), Kyle Hamilton ('22), Tyler Linderbaum ('22), Zay Flowers ('23)
- 2nd Jamie Sharper ('97), Anthony Weaver ('02), Ray Rice ('08), Paul Kruger ('09), Torrey Smith ('11), Courtney Upshaw ('12), Kelechi Osemele ('12), Tyus Bowser ('17), J.K. Dobbins ('20)
- 3rd Casey Rabach ('01), Marshal Yanda ('07), Lardarius Webb ('09), Brandon Williams ('13), Orlando Brown Jr. ('18), Mark Andrews ('18), Devin Duvernay ('20), Justin Madubuike ('20), Brandon Stephens ('21)
- 4th Edwin Mulitalo ('99), Brandon Stokley ('99), Edgerton Hartwell ('01), Jarret Johnson ('03), Le'Ron McClain ('07), Dennis Pitta ('10), Kyle Juszczyk ('13), Za'Darius Smith ('15), Tavon Young ('16), Anthony Averett ('18), Justice Hill ('19), Ben Powers ('19), Isaiah Likely ('22)
- 5th Jermaine Lewis ('96), Dawan Landry ('06), Arthur Jones ('10), Pernell McPhee ('11), Rick Wagner ('13), Nick Boyle ('15), Matthew Judon ('16), Broderick Washington ('20)
- 6th Adalius Thomas ('00), Chester Taylor ('02), Sam Koch ('06), Tyrod Taylor ('11), Ryan Jensen ('13), Darren Waller ('15), Chuck Clark ('17), Bradley Bozeman ('18), DeShon Elliott ('18)
- 7th DeAngelo Tyson ('12), Michael Campanaro ('14), Zach Sieler ('18), Geno Stone ('20)
- Rookie Mike Flynn ('97), Priest Holmes ('97), Will Demps ('02), Bart Scott ('02), Ma'ake Kemoeatu ('02), Jameel McClain ('08), Dannell Ellerbe ('09), Morgan Cox ('10), Josh Bynes ('11), Justin Tucker ('12), James Hurst ('14), Zach Orr ('14), Patrick Onwuasor ('16), Michael Pierce ('16), Matt Skura ('16), Patrick Ricard ('17), Chris Board ('18), Gus Edwards ('18), Patrick Mekari ('19), Tyler Huntley ('20), Keaton Mitchell ('23)



DAVID McDONALD enters his 10th season in Baltimore, where he earned a promotion to vice president of research and development in 2024. The driver behind the club's scouting platform (BANE), McDonald leads all software and data aspects of the player personnel department and heads a research team that creates special projects, builds information databases and develops the analytics utilized in player evaluation processes. His notable work includes digitizing the Ravens draft board and implementing ways to use player tracking data to better inform football decisions. McDonald served as the director of research and development for five years (2019-23) after originally joining the Ravens organization in 2015 as a football systems developer. Prior to his arrival in Baltimore, McDonald spent four years (2011-14) as a football systems developer for the Atlanta Falcons.

2015-24: (with Baltimore) **2024:** Was promoted to vice president of research and development. **2019-23:** Spent five years as the director of research and development...Helped broaden the team's analytics staff and analysis into many areas of football operations, including administration, medical, performance and nutrition. **2015-18:** Originally joined the organization as a football

systems developer in 2015, a position he held for four years...Was tasked with organizing and creating a new scouting system...Worked alongside several members of personnel, scouting and information technology to consolidate the team's scouting information from the previous 20 years into a new system called "BANE."

2011-14: (with Atlanta) Served as a football systems developer, where he helped maintain the team's college and pro scouting systems, while also modernizing their applications for use with mobile devices...Assisted with many other scouting areas, including draft preparation and game advances.

COLLEGE/PERSONAL: McDonald earned a B.S. in computer science from the University of Southern Mississippi...In 2022, he was named to *The Athletic*'s "NFL 40 Under 40" list, recognizing the top young coaches, executives, agents and other rising stars around the NFL...McDonald is a Picayune, MS, native, where his family's funeral home has proudly served the community for over 100 years...McDonald and his wife, Cori, have a son, Theodore (1), and a dog, Wally Pipp.

SUCCESS ACROSS THE BOARD

There have been 123 combined Pro Bowl selections among players who were drafted by the Ravens. (These include selections while playing for Baltimore and, in some cases, selections later playing for another team.)

The 123 combined Pro Bowl selections among players who were drafted by Baltimore rank as the NFL's most since the Ravens' 1996 inception.

MOST PRO BOWL SELECTIONS BY TEAM DRAFT CHOICE (1996-23 / Since Ravens Inception)

Rk.	Team	Pro Bowls
1.	Baltimore Ravens	123
2.	Dallas Cowboys	108
3.	Kansas City Chiefs	
4.	Pittsburgh Steelers	95
5.	New England Patriots	



MARK AZEVEDO, who is in his 20th year with Baltimore, was promoted to director of player personnel in 2024. Azevedo directs all scouting efforts, on both the college and pro sides, with vice president of player personnel George Kokinis. Azevedo spent two years as the assistant director of player personnel after six years as the Ravens' Northeast area scout, when he covered schools from the ACC, AAC, Big Ten, Big 12, Ivy League, MAC, MEAC and SEC. Following each year's draft, Azevedo coordinates the postdraft free agent signing process. For 16 consecutive years, at least one undrafted Ravens rookie free agent earned a spot on the opening-day roster (2004-19). Azevedo also helps evaluate prospects on the eastern half of the country, scouting and ranking those considered "draftable" by the Ravens.

2005-24: (with Baltimore) 2024: Promoted to director of player personnel. 2022: Promoted to assistant director of player personnel. **2020:** Promoted to assistant director of college & pro personnel. 2019: Ravens posted a franchise-best 14-2 record and a second-straight AFC North title...Evaluated prospects on the eastern half of the country as assigned...Named player personnel coordinator following the draft. 2017: Ravens drafted S Chuck Clark and signed DL/FB Pat Ricard as a RFA...The two played 15 and 16 games, respectively, as rookies, and Ricard earned Pro Bowl honors as a fullback in 2019 and 2020. 2016: Team signed 2019 starting C Matt Skura as an undrafted rookie free agent. 2015: Ravens drafted TE Nick Boyle, who earned a contract extension in '19 and has become one of the NFL's best blocking tight ends, in the fifth round. **2013:** Named team's Northeast area scout. 2012: Following the draft, was elevated to cover the Southeast area, including the SEC and ACC, among other southern conferences. 2010: Named an area scout and assisted with the evaluation of college talent in the Southeast, Southwest

and Midwest regions. **2009**: Named a pro scout...Also served as one of two advance scouts (with then-assistant director of pro & college personnel Chad Alexander, now with the Jets) for seasonal opponents. **2007-08**: Worked on team advance reports for the pro personnel department...Also evaluated talent from 20 colleges covering the East Coast from Maine to Virginia...Assisted Sr. VP of football operations Pat Moriarty in studying player contracts and salaries...Helped track and evaluate upcoming free agents...Coordinated pre-draft player visits. **2006**: Advanced the opponents' special teams units. **2005**: Joined Ravens as a player personnel assistant.

2004: (with Springfield College) Graduate assistant coach for the FBs...Assisted with recruiting in Florida, Massachusetts and Pennsylvania.

2003: (with Colby College) Worked with the football staff as a student with graduate assistant responsibilities.

COLLEGE/PERSONAL: A four-year contributor at TE for Colby College...After his senior season, Mark won the Paul "Ginger" Fraser award, given to a player who, in the opinion of the coaching staff, best exhibits qualities of unselfishnes and loyalty to the team and exemplifies all aspects of being a team player...Graduated with a degree in American studies and minor in administrative science in 2004...Attended Silver Lake Regional (Kingston, MA) HS, where he was captain of the football team his senior year, earning two letters...Also earned one letter in track...Mark and his wife, Meghan, who worked in the Ravens' front office for three years, have two sons, Mason (9) and Logan (6)...The family resides in Severna Park, MD.

ROOKIE FREE AGENT SUCCESS

The Ravens have recruited and signed a number of undrafted rookie free agent gems in their 28 seasons (1996-2023):

Position	Player	Year Signed	Ravens GP/GS	Position	Player	Year Signed	Ravens GP/GS
RB	Priest Holmes	1997	48/19	S	Brynden Trawick	2013	38/1
С	Mike Flynn	1997	133/115	T	James Hurst	2014	90/44
DE	Marques Douglas	2000	55/32	LB	Zachary Orr	2014	46/15
FB	Alan Ricard	2000	55/32	LB	Patrick Onwuasor	2016	57/32
S	Will Demps	2002	57/46	DT	Michael Pierce	2016	80/50
DT	Ma'ake Kemoeatu	2002	76/34	G/C	Matt Skura	2016	54/51
LB	Bart Scott	2002	109/58	FB/DL	Patrick Ricard	2017	104/55
LB	Jameel McClain	2008	87/55	LB	Chris Board	2018	63/2
LB LS	Dannell Ellerbe Morgan Cox	2009 2010	46/14 165/0	RB	Gus Edwards	2018	69/26
K	Justin Tucker	2010	195/0	G/C	Patrick Mekari	2019	71/36
WR	Marlon Brown	2013	38/15	QB	Tyler Huntley	2020	20/9

Quick Hit: LB Bart Scott ('06), K Justin Tucker ('13, '16, '19, '20, '21, '22, '23), LS Morgan Cox ('15, '16, '19, '20), FB/DL Patrick Ricard ('19, '20, '21, '22) and QB Tyler Huntley ('22) have earned at least one trip to the Pro Bowl while with the Ravens.



STEVE CLAGETT JR. DIRECTOR OF LEARNING & DEVELOPMENT

COLLEGE: NOTRE DAME

BORN: CHESAPEAKE BEACH, MD

EXP. (NFL/RAVENS): 4/4

Steve Clagett Jr., who joined the club in 2021, leads the Ravens character assessment of NFL prospects under executive vice president & general manager Eric DeCosta. Clagett Jr. also manages the organization's processes for leadership development and works to enhance, protect and sustain a strong culture spanning both football and business operations. Prior to joining the Ravens, he spent 13 years as a Navy SEAL officer, completing eight deployments all over the world. He transitioned to the Reserves, where he holds the rank of Commander and was appointed by the President as a White House Fellow – a one-year non-partisan assignment – in 2020, serving both President Trump and President Biden. A Pat Tillman Scholar, Clagett Jr. is amongst a select group of individuals forever honored by the Pat Tillman

Foundation for their service, intellect, leadership and impact. He is also a member of Maryland's Veterans Home Commission, helping advise the department on issues relating to Charlotte Hall Veterans Home. A Chesapeake Beach, MD, native, Clagett Jr. prepped at DeMatha Catholic High School before earning his undergraduate degree at Notre Dame, where he was a two-time captain of the lacrosse team. He received his MBA at the University of Virginia in 2022. Clagett Jr. has two young kids who believe their dad plays for the Ravens.



ANDREW RAPHAEL DIRECTOR OF COLLEGE SCOUTING

COLLEGE: MIAMI

BORN: 10/7/89, WESTBURY, NY

EXP. (NFL/RAVENS): 12/12

Andrew Raphael is in his 12th NFL season, spending his entire pro career with the Ravens. After joining the organization as a player personnel intern in 2013, he continued as an assistant in 2014, was named a Southeast area scout in 2016 and was elevated to a national scout in 2021 before earning his latest promotion to director of college scouting in 2024. Throughout his personnel and scouting career, Raphael has handled a bevy of integral projects, such as preparing advance scouting reports for upcoming opponents, evaluating practice squad players, organizing local college workouts, assisting the coordination of the team's 30 pre-draft visits, communicating the Ravens' selection to league representatives during the draft and helping director of player personnel Mark Azevedo with the post-

draft free agency signing process. Prior to his NFL arrival, Raphael served as an assistant recruiting coordinator at Boston College (2011-12). He graduated with a dual degree in communication and sports administration from the University of Miami, where he also worked as a student assistant to the national recruiting coordinator in 2010. Raphael is engaged to his fiancée, Edith.



DERRICK YAM DIRECTOR OF DATA AND DECISION SCIENCE COLLEGE: SKIDMORE BORN: 3/

BORN: 3/1/95, LONGMEADOW, MA

EXP. (NFL/RAVENS): 6/6

Derrick Yam is in his sixth NFL season, spending each year with the Ravens after originally joining the organization in 2019. Hired as a quantitative analyst, a role he filled from 2019-21, Yam was promoted to manager of data & decision science in 2022 and again to the director level in 2024. As Baltimore's director of data & decision science, Yam leads all research and data-driven analysis for player personnel. Focusing primarily on quantitative player evaluations, including development and performance, his assessments also span player contracts and trades. Prior to his NFL arrival, Yam guided data science for Statsbomb, a worldwide data provider for professional soccer clubs and football teams. Yam played soccer at Skidmore College, where he earned a B.A. in mathematics and management & business in

2017, later receiving his master's in biostatistics from Brown University. While at Brown, he was part of a research team investigating the effectiveness of various treatments on patients suffering from Ebola Virus Disease. Yam recently got engaged to his fiancée, Alexa.



JOEY CLEARY Assistant director of college scouting

COLLEGE: BOWDOIN

BORN: 8/30/91, BOSTON, MA

EXP. (NFL/RAVENS): 10/10

Now in his 10th year with Baltimore, Joey Cleary was named the team's assistant director of college scouting in 2024. Cleary has covered a number of schools in different regions during his scouting career, spending three seasons (2021-23) as Baltimore's Southeast area scout, the 2020 season as the West area scout and 2019 as Northeast area scout. He originally joined the Ravens as a player personnel assistant in 2015 and has since handled numerous projects within the team's player personnel department, including preparing advance scouting reports for upcoming opponents, evaluating practice squad players, organizing local college workouts, assisting the coordination of the team's 30 pre-draft visits, communicating the Ravens' selection to league representatives during the draft and helping

director of player personnel Mark Azevedo with the post-draft free agency signing process. After graduating with a degree in history from Bowdoin College, where he also earned the 2014 NESCAC Defensive Player of the Year award as a senior captain at linebacker for the Polar Bears, Cleary assisted Princeton's football team with recruiting evaluations and player visits. The Boston native was a two-sport (lacrosse midfielder and football safety/wide receiver) standout at Winchester (MA), HS.



COREY FRAZIER ASSISTANT DIRECTOR OF PRO PERSONNEL

COLLEGE: RICEBORN: 6/17/91, CHICAGO, ILEXP. (NFL/RAVENS): 9/8Corey Frazier has spent eight of nine NFL seasons with the Ravens, earning a promotion to assistant
director of pro personnel in 2024 after guiding Baltimore's West Coast scouting region for three seasons
(2021-23). Frazier has also served as a pro scout (2019-20) and player personnel assistant (2017-18),
where his number of roles included assessing free agent prospects and preparing advance scouting
reports on upcoming opponents. Prior to his Baltimore arrival (2017), he worked with Vanderbilt football
as an advance scout (2016) and interned with the Super Bowl 50 champion Denver Broncos' scouting
department (2015). Frazier played safety at Rice University, earning an economics degree in 2013.
Following graduation, he stayed at his alma mater in guality control, primarily working with the wide

receivers. A football standout at Eden Prairie (MN) HS, he earned 2008 All-State recognition and helped lead his team to a 2007 Minnesota High School State Championship. His father, Leslie, is a former longtime defensive coordinator, Vikings head coach and Ravens secondary coach, who currently serves as Mike Macdonald's assistant head coach in Seattle.



BOBBY VEGA NATIONAL SCOUT

COLLEGE: THE COLLEGE OF WOOSTER

BORN: 4/19/83, HARTFORD, CT

EXP. (NFL/RAVENS): 19/7

Bobby Vega, Baltimore's national scout, enters his seventh season with the Ravens and 19th season in the NFL. Promoted to national scout from East area scout in 2023, Vega, whose NFL career began as a 2004 intern with Baltimore's player personnel department, re-joined the Ravens in 2018 after spending 13 years (2005-17) with the Browns. Hired by Cleveland as a scouting assistant in 2005, Vega climbed the ranks as an area scout, then national scout and all the way up to the director level. On the field, Vega transitioned from running back in his first collegiate season to linebacker for the next three as a four-year stater at The College of Wooster, where he also earned a communications degree. He currently resides in Solon, OH, with his wife, Dee, and daughters, Emry and Siena.



HOUEGNON 'Q' ATTENOUKON WEST COAST AREA SCOUT

COLLEGE: DAVIDSON

BORN: 6/13/91, BALTIMORE, MD

EXP. (NFL/RAVENS): 8/8

Houegnon 'Q' Attenoukon, Baltimore's West Coast area scout, has spent all eight seasons (2017-23) of his personnel career with his hometown Ravens. "Q" scouted the Mid-Atlantic region for the 2022-23 seasons and has carried out a number of duties since his 2017 arrival as a player personnel assistant, including recording and charting player participation during practice, preparing Division I college profiles for scout visitations and monitoring league-wide performances. In 2020, he was elevated to pro & college scout, where he remained for two seasons (2020-21), before being named an area scout in 2022 and then shifting his focus to the West Coast in 2024. Prior to joining the NFL ranks, "Q" was a teacher at his Baltimore-based alma mater, The Gilman School, where he also assisted with the football, basketball and

track teams as an active member of the school's alumni board. A Presidential Scholar (2009-13) with a psychology degree, he played wide receiver and ran track & field at Davidson College. "Q" excelled in football, basketball and track & field at Gilman. He and his wife, Kate, have a daughter Nayah Collette (1).



BRANDON BERNING MIDWEST / SOUTHWEST AREA SCOUT

COLLEGE: WISCONSIN-LA CROSSE

BORN: 4/17/88, DODGEVILLE, WI

EXP. (NFL/RAVENS): 11/10

Brandon Berning, who is in his 10th year with the Ravens, covers schools in the Big Ten, Big 12, SEC, MAC and Missouri Valley as Baltimore's Midwest/Southwest area scout. Berning entered the NFL as a scouting intern in 2014 with the New York Giants before joining the Ravens as a player personnel assistant in 2015. Among his roles within Baltimore's personnel department, he's prepared advance scouting reports for upcoming opponents, evaluated practice squad players, organized local college workouts, assisted the coordination of the team's 30 pre-draft visits, communicated the Ravens' selection to league representatives during the draft and helped director of player personnel Mark Azevedo with the post-draft free agency signing process. Berning worked as a football operations assistant as an

undergraduate student at Wisconsin-La⊠Crosse, before spending two seasons (2012-13) as a recruiting assistant at Wisconsin while earning his master's degree in educational leadership with a focus on athletic administration. The Dodgeville, WI, native currently resides in his hometown with his wife, Amanda, and their son, Levi (5).



PATRICK MCDONOUGH

NORTHEAST AREA SCOUT

COLLEGE: NOTRE DAME

BORN: 5/10/94, CHARLOTTE, NC

EXP. (NFL/RAVENS): 8/7

Now in his eighth NFL season and seventh in Baltimore, Patrick McDonough serves as the club's Northeast area scout, a role he was promoted to in 2022. He evaluated and graded Baltimore's 2023 first-round draft pick WR Zay Flowers (Boston College), who was selected from McDonough's Northeast region. After beginning his career as a scouting intern with the Super Bowl LI champion Eagles in 2017, McDonough joined the Ravens as a player personnel intern in 2018, was elevated to full time in 2019 and spent the next two seasons (2020-21) as a pro & college scout. While pursuing his degree in finance – earned in 2016 – from Notre Dame, McDonough worked as a recruiting assistant for the football program. The Charlotte, NC, native excelled as a soccer player at Charlotte Catholic (NC) HS. His father,

Terry, is a former Ravens scout and a longtime NFL player personnel expert with multiple teams.

69



CHAS STALLARD SOUTHWEST AREA SCOUT

COLLEGE: CENTRAL OKLAHOMA

BORN: 7/25/94, CLEVELAND, OK

EXP. (NFL/RAVENS): 7/7

Chas Stallard, who's in his seventh season with the Ravens, was promoted to Southwest area scout in 2021. Since joining the team as a player personnel assistant in 2018, Stallard has supported the personnel department in a number of areas, including preparing advance scouting reports on upcoming opponents, assessing free agents and collegiate prospects and coordinating free agent workouts. Before elevating to his current role covering the Southwest region, he served as a pro & college scout for one season (2020). Stallard graduated Cum Laude from Central Oklahoma with a marketing degree in 2016, followed by an MBA from the school in 2020. He was named Central Oklahoma's Male Athlete of the Year and honored with the Athletics Presidential Award (2017). As a quarterback, Stallard finished his

Bronchos' career with school records in career and single season passing yards, passing touchdowns, total yards and total touchdowns. Following graduation, he stayed at his alma mater as a graduate assistant coach, primarily working with the defensive backs. Stallard was named class valedictorian at Cleveland (OK) HS, where he also was an All-Metro performer in football and also excelled in baseball, basketball and track & field. Stallard is married to his wife, Taylor.



KEVIN WEIDL SOUTHEAST / MIDWEST AREA SCOUT

COLLEGE: INDIANA OF PENNSYLVANIA (IUP) BORN: 9/4/82, PITTSBURGH, PA

EXP. (NFL/RAVENS): 8/8 Kevin Weidl was named the team's Southeast/Midwest area scout in 2021 after covering the Southeast/Southwest for four years (2017-20). Prior to joining the Ravens, Weidl spent 10 years (2008-17) working for ESPN Scouts Inc., where he evaluated and wrote scouting reports on draft-eligible prospects and worked as an in-studio host and sideline reporter on ESPN, the SEC Network and ESPNU. In 2007, after graduating from Indiana University of Pennsylvania with a bachelor's degree in communications media (minor in business administration), he spent training camp with the New York Jets' pro personnel department. Weidl was a three-year starter (2004-06) at guarterback for the Crimson Hawks, where he held a 26-6 record. He finished his career ranked third in school history in passing touchdowns (50), fifth

in passing yards (5,594) and fourth in passer rating (131.26). Weidl's older brother, Andy, worked as a scout with the Ravens from 2005-16 and is now the assistant general manager of the Pittsburgh Steelers. His younger brother, Casey, is a scouting coordinator with the Steelers. Wiedl grew up in Pittsburgh and attended Mt. Lebanon (Pittsburgh, PA) HS. He and his wife, Annie, married in 2023. The couple resides in Charlotte, NC.

ALL-PRO DRAFT CHOICES

Over the past 28 seasons, led by Ozzie Newsome & Eric DeCosta, Baltimore has drafted a league-high 19 players who have earned AP first-team All-Pro honors since 1996. Including undrafted rookies LS Morgan Cox and K Justin Tucker, the Ravens have produced 21 "homegrown" AP first-team All-Pro selections since their 1996 inception.

MOST DRAFT CHOICES TO EARN AP FIRST-TEAM ALL-PRO (1996-23 / Since Ravens Inception)

- 1. Baltimore Ravens 19
- 2. New England Patriots 16 3. Dallas Cowboys 15
- 4. Carolina Panthers 14
 - San Francisco 49ers 14



JAMEEL MCCLAIN Director of player engagement

COLLEGE: SYRACUSE

BORN: 7/25/85, PHILADELPHIA, PA

EXP. (NFL/RAVENS): 15/14

Jameel McClain was promoted to director of player engagement in 2019, two years after he returned to the Ravens (2017) as the department's assistant director. He works closely with players, helping them transition to the pro level and supporting them along their journey. McClain, who played seven years in the NFL, originally signed with the Ravens as a rookie free agent in 2008 and later helped the team win Super Bowl XLVII in 2012. After six seasons in Baltimore, he played for the New York Giants (2014) in his final pro campaign. McClain played defensive end at Syracuse and was a double major in communications/rhetorical studies and sociology. Throughout his NFL career, he has been active in the community, particularly working with The Salvation Army and hosting his annual "53 Families Dinner" in Jameed and his wife.

Baltimore each Thanksgiving. Jameel and his wife, Keisha, have a son, Sir Jameson (3).



SARAH SNYDER Director of sports nutrition College: Santa Clara

BORN: 9/3/82, BOULDER, CO

EXP. (NFL/RAVENS): 9/6

Sarah Snyder, who's in her ninth year in the NFL, joined the Ravens in 2019. She works with players, coaches, trainers, and doctors by directing all team nutrition with the objective of promoting and educating nutrition's influence on health and performance. Snyder serves as the president of the Professional Football Registered Dietitian Society (PFRDS). From 2016-18, Snyder worked for the Detroit Lions to implement their performance/nutrition program. Prior to that, she developed sports nutrition programs for EXOS in Arizona, in addition to the University of Florida and University of Michigan, where she worked with football, basketball and hockey players. Over the past 12 years, Snyder has assisted numerous NFL players, helping guide their nutrition and creating plans to support each player on an

individual basis. Snyder attended Santa Clara University, where she earned a B.S. in combined science and served as a student athletic trainer. She later received a master's in human food and nutrition from Florida State, where she was also a graduate assistant strength and conditioning coach.





O.J BRIGANCE, a former Ravens and Baltimore Stallions (CFL) LB, is the Ravens' senior advisor to player engagement. Brigance, who has three championship rings - two Super Bowl rings with the Ravens (2000 and 2012) and a CFL Grey Cup ring with the Baltimore Stallions (1995) – has been an inspiration to the entire Ravens organization for his perseverance and courage while fighting Lou Gehrig's Disease (Amyotrophic Lateral Sclerosis) the past 15 years. In June 2014, Brigance was honored by the Pro Football Writers Association with the George Halas Award, given to the NFL player, coach or staff member who has overcome the most adversity to succeed. The NFL has saluted Brigance many times, earning the Best Overall Player Development Program award for two-straight years (2005-06) and also receiving the Most Outstanding Internship Program Award in 2005. In 2007, the NFL once again honored Brigance's program, this time with the Outstanding Continuing Education Program Award. In 2008, the Ed Block Courage Award Foundation also saluted O.J. with its Johnny Unitas Tops in Courage Award for his strength in his battle against ALS. Brigance played seven years for three NFL teams (Miami, Baltimore and St. Louis) before joining the Ravens' front office in 2004.

2004-24: (with Baltimore) Supports the player engagement team in assisting all Ravens players with each phase of their careers...Brigance has made significant contributions to the Ravens' player development program, including organizing a number of player internships in high school football programs, financial institutions and real estate groups...The life skills programs O.J. provided to the players have been highly effective...Brigance's wife, Chanda, has also been very active with the organization, having spent a number of years as the Lady Ravens group facilitator...She coordinated the involvement of the players' and coaches' spouses and significant others with teamrelated events, including the Ravens' Family Food Drive and other charity functions and team-building activities...After being diagnosed with ALS (2007), Brigance has chosen to make the most of the opportunity by raising money and awareness for the fight against the disease...He established his own foundation, the Brigance Brigade Foundation (brigancebrigade.org), whose mission is to equip, encourage and empower people living with ALS...O.J. was the honorary chair of the Johns Hopkins University Packard Center for ALS Research's annual Fiesta 5K run six times (2008-13), helping raise over \$1 million in those six years...The Ravens organization supported O.J. each year, drawing the entire Ravens team in 2008 to run in the race...Brigance Brigade hosted the 12th annual 5.7K race in Baltimore in 2024 helping to support people living with ALS. **2013:** Brigance published a book, Strength of a Champion, sharing his incredible story. **2008:** Brigance earned an Emmy Award as the host of the team's weekly TV show, Ravens Report. 2005: Lady Ravens participated in the team's Hurricane Katrina relief collection...Chanda has also organized seminars for the group on benefits, financial education and empowerment.



NFL/PRO PLAYER: 2001-02: (with St. Louis) Brigance retired from the NFL after a two-year stint with the Rams.

2000: (with Baltimore) Significant special teams contributor on the Ravens' first Super Bowl championship squad...Was second on team with 25 special teams tackles and led Ravens with 10 special teams stops in the postseason, including the very first special teams tackle in Super Bowl XXXV.

1996-99: (with Miami) Entered the NFL with the Miami Dolphins as a free agent...Was voted team captain twice in four seasons...His Dolphins teammates also selected him as the Ed Block Courage Award recipient in 1999...Brigance was involved in a number of different community organizations, including Habitat for Humanity, Cystic Fibrosis Foundation and the Daily Food Bank. **1999:** Honored with the NFLPA's Unsung Hero Award.

1994-95: (with Baltimore Stallions) Helped the CFL team earn a Grey Cup Championship in 1995.

1991-93: (with British Columbia Lions) Brigance's professional football career began in the CFL with the British Columbia Lions...Spent three seasons with the Lions (1991-93) and was named an All-Conference LB.

COLLEGE/PERSONAL: Graduated from Rice with a degree in managerial studies in 1992...Four-year letterman and three-year starter at LB...Served on the board of directors for Aunt Hattie's Place, a home for young men...Received the NFL's Winston/Shell Award in 2005, which is given annually to the player development director who demonstrates commitment and dedication in developing unique and innovative ideas and solutions to advance the NFL's player engagement mission...O.J. also served on the board of directors for Unified Community Connections.

PLAYER PERSONNEL STAFF



TJ AJIBOLA Football Operations Assistant Joined Ravens: 2019



DR. TRICIA BENT-GOODLEY Team Clinician Joined Ravens: 2015



SOPHIE CORTESE Football Administration/ Salary Cap Analyst Joined Ravens: 2023



MAGGIE DOMANOWSKI Administrative Assistant to Player Personnel Joined Ravens: 2005



TRAVIS HAWKINS Pro Scout Joined Ravens: 2021



JENN HOFFMAN Chief of Staff to the General Manager Joined Ravens: 2019



SAMANTHA LAZAR Quantitative Analyst Joined Ravens: 2023



JOE MORENO Player Personnel Assistant Joined Ravens: 2024



JAMES ONCEA Football Systems Manager Joined Ravens: 2021



DR. LORI ROBINSON Player Engagement Manager Joined Ravens: 2021



TERRELL PARKER Pro Scout & Salary Cap Analyst Joined Ravens: 2020



JOHNNY SHELTON Team Chaplain Joined Ravens: 2013



ANDREW ROGAN Coaching/Scouting Analyst Joined Ravens: 2021



VALARIE WIDEMAN Player Services Manager Joined Ravens: 1999



JOE SUDANO Football Operations Assistant Joined Ravens: 2023



ROBERT BRANCH

Joined Ravens: 2024



RACHEL FARNAN Sports Nutrition Fellov Joined Ravens: 2024



DR. ANDREW TUCKER has served as the Ravens' head team physician since 2001, following five seasons (1996-2000) in a role of team physician. In 2021, he was hired by the organization in a full-time capacity to be its first-ever chief medical officer. He has worked closely with Baltimore players since the team's inception, and prior to that, spent five years as the Cleveland Browns' team physician.

Dr. Tucker has accrued nearly 35 years of experience providing primary medical care to professional, collegiate, scholastic and recreational athletes – most recently serving as medical director of the MedStar Health Sports Medicine program at MedStar Union Memorial Hospital.

Reporting to EVP & GM Eric DeCosta for all matters related to player care, Dr. Tucker oversees day-to-day player wellness. Even with his CMO position for the Ravens, he maintains his clinical practice at MedStar.

In addition to his role as the Ravens' CMO, Dr. Tucker has served on several NFL medical committees and most recently was Chair of the NFL Medical Committee, while he's also a past president of the NFL Physicians' Society. Dr. Tucker's clinical research includes cardiovascular health and screening in athletes and sports concussions in pediatric and adult athletes. He is published in multiple medical journals and has written book chapters on a variety of sports health topics, including concussions, pre-participation examinations, and musculoskeletal injuries and disorders.

Prior to joining MedStar in 2004, Dr. Tucker was the director of primary care sports medicine at the University of Maryland Medical Center and an assistant professor for the Department of Family Medicine at the University of Maryland School of Medicine (1996-2004).

He has also served as a staff physician in the Department of Orthopedics at the Cleveland Clinic Foundation and as an assistant clinical professor at Case Western Reserve University in Cleveland.

After receiving his medical degree from Southern Illinois University, he completed two fellowships in sports medicine.

Andrew and his wife, Sheldon, have three children: daughters, Caroline and Sally, and a son, Drew.



DR. ANDREW TUCKER Chief Medical Officer Head Team Physician



DR. LEIGH ANN CURL Head Orthopedic Surgeon MedStar Health



DR. JAMES DREESE Associate Team Physician MedStar Health



DR. RICHARD LEVINE Associate Team Physician MedStar Health



DR. SEAN CURTIN Associate Team Physician MedStar Health



DR. ALAN SOKOLOFF Team Chiropractor



DR. FRANK DAWSON Associate Team Physician MedStar Health



DR. DAVID BALLENGER Team Chiropractor

RAVENS MEDICAL TEAM



ADRIAN DIXON enters his third season as the Ravens' head certified athletic trainer after being hired by the organization in February 2022. Entering this 13th NFL season overall, he previously spent six years (2016-21) working for the Tennessee Titans, last serving as their director of physical therapy and sports rehabilitation. Working closely with Ravens CMO Dr. Andrew Tucker, their staff is comprised of Kevin Domboski, Ron Medlin, Michael Blankenship, Chris Marroquin, Michael Thomas and Cross Klemko.

2022-24: (with Baltimore): 2022: Was named head certified athletic trainer by EVP & GM Eric DeCosta in February.

2016-21: (with Tennessee): **2021:** Was named the 2021 Tim Davey Assistant Athletic Trainer of the Year...The award is presented annually at the NFL Combine PFATS meeting and is emblematic of the commitment, dedication and high level of integrity that the late Tim Davey (a longtime Jets trainer and NFL operations executive) brought to the profession of athletic training...In July, was promoted to the Titans' director of physical therapy and sports rehabilitation...Named co-director of the PFATS Research Committee. **2016:** Joined Tennessee as its rehab coordinator/assistant athletic trainer...In his role, he designed and managed the rehabilitation and treatment programs for injured players, also overseeing their progression back onto the field.

2014-15: (with Tampa Bay): Served as an assistant athletic trainer/physical therapist. **2015:** Named to the Professional Football Athletic Trainers Society's Research Committee

2013: (with Houston) Took part in a season-long athletic training internship with the Texans.

2007-08: (with Tampa Bay) Took part in a year-long athletic training internship with the Buccaneers.

2005: (with Chicago) Originally entered the NFL ranks as a summer athletic training intern with the Bears.

COLLEGE/PERSONAL: Earned a Doctorate Degree in Physical Therapy from Florida A&M University in 2013...Also holds a Master of Science Degree with Emphasis in Sports Administration, plus two Bachelor of Science Degrees in Exercise Science and Athletic Training/Sports Medicine, from Florida State University...A native of Tampa, FL, Dixon and his wife, Myrlande, have two daughters (Amelia and Anabelle) and two sons (Amir & Austin).



KENICO HINES was promoted to head equipment manager in 2021 and enters his 13th season with the Ravens. With 17 total years of experience working in the NFL, Hines leads a department comprised of senior assistant equipment manager Tom Wood, assistant equipment manager Scott Rotier, equipment coordinators Jordan Brown and Jeremy Tunstall and sewing manager Ebony Short, who manages four seamstresses.

Having accrued 27 years of equipment experience between the NFL and collegiate level, Hines is a certified member of A.E.M.A (Athletic Equipment Managers Association). He's also a member of the Professional Football Equipment Managers Society (PFEMS), where he leads its scholarship committee and serves on the trade show committee.

2012-24: (with Baltimore) 2021: Was promoted to head equipment manager. **2012:** Joined the Ravens as an assistant equipment manager and was part of Baltimore's Super Bowl XLVII championship team.

2004-11: (with Western Michigan) Spent eight seasons working for the Broncos as the team's football equipment coordinator.

2003: (with Chicago) Worked for one season as the Bears' assistant equipment manager.

2001-02: (with New York Jets) Worked two seasons as the Jets' equipment assistant.

2000: (with Chicago) First entered the NFL as a season-long equipment intern with the Bears.

COLLEGE/PERSONAL: Attended Indiana State University, where he received a bachelor's degree in communication, with a minor in sport studies...Hines is currently working towards a master's degree in coaching sports performance from the University of Western Michigan...Kenico is the proud father of six children: Jamia, Deasia, Patrick (who interned with the Ravens' equipment department in the summer of 2019), Kyra, Trini (who attends Western Kentucky University) and Jeren (a 2024 Franklin [Reisterstown, MD] HS graduate and 2022-24 Ravens training camp equipment intern)...He is also a grandfather to Rowan Gillis (Jamia's daughter).



MICHELLE ANDRES, who joined the Ravens in 2006, is in her 19th season with the team after being promoted to senior vice president of Ravens Media in 2015. She leads the franchise's digital media, productions, and strategy and analytics departments.

Andres is responsible for digital fan engagement, including social media, mobile, web, online sales, email, photography and television programming. She also oversees fan-centric digital technology like VR, AR, AI, CTV/OTT and more.

Lastly, Andres leads business intelligence initiatives, including fan research, business analytics and data management.

Prior to working for the Ravens, Andres spent nine seasons with the NBA's Orlando Magic – seven in public relations overseeing corporate communications and government relations and two leading the franchise's newly-formed interactive marketing department.

Andres was a lecturer at Georgetown University's Sports Industry Management Graduate Program for four years (2013-16), teaching sports digital media and enhanced consumer engagement.

A native of Gainesville, FL, Andres earned her master's degree in political campaign management from the University of Florida and her bachelor's degree in political science from Furman University.



BRAD DOWNS, who is in his 23rd season with the Ravens, was elevated to senior vice president of marketing in 2020. He leads the team's advertising, branding, game entertainment, fan development, promotions and partnership activation efforts. In 2023, Downs also assumed a leading role in "The Next Evolution," which is a three-year upgrades project to significantly enhance the gameday and year-round fan offerings at M&T Bank Stadium.

Under Downs' guidance, the team's youth initiatives were revamped, led by the creation of RISE, a first-of-its-kind youth football platform to encourage participation in the sport and engage with youth through high school football players. In 2023, the Ravens and Under Armour partnered with Frederick County Public Schools (FCPS) to provide grant funding and uniforms for the development of high school girls' flag football programs. The success of this launch has led to partnerships with Baltimore City Public Schools (City Schools), Montgomery County Public Schools (MCPS) and Washington County Public Schools (WCPS) to provide grant funding and uniforms for those high school girls' flag football programs in the fall of 2024.

Under Downs, the Ravens have been widely recognized as a leader in fan engagement, due in large part to the continued success of its Purple fan club for women, in addition to numerous

fan affinity programs that cultivate excitement and create topnotch experiences.

The organization's gameday experience has consistently ranked among the NFL's best, with 2023 yielding a No. 3 overall satisfaction score, including the No. 1 spot for game entertainment (according to the NFL's annual Voice of the Fan Survey). Downs also oversees the Ravens' premier pre-game destination, RavensWalk, which has routinely ranked among the league's best for pre-game entertainment outside the stadium.

Prior to joining the Ravens, Downs was a regional marketing manager with Adelphia Business Solutions, where a key part of his role was leading the naming rights partnership of Adelphia Coliseum when it was the name of the Tennessee Titans' home stadium.

In 2016, Downs was named one of Baltimore Business Journal's "40 Under 40" honorees, and in 2017, he was inducted into the Sport Management Hall of Fame at his alma mater, Robert Morris University.

Downs was a longtime board member of the Ravens Foundation, Inc. and currently serves on the board for The Family Tree in Baltimore. He and his wife, Amy, have two sons, Zachary (10) and Carter (8).



BRANDON ETHERIDGE is in his ninth season as the Ravens' general counsel, following a 2021 promotion to senior vice president. He is responsible for oversight of all legal, compliance and risk management matters for the Ravens. Etheridge also leads the organization's government affairs efforts and plays a significant role in the Ravens' social justice reform work, helping strengthen governmental, law enforcement and community relations. He is a member of the Maryland and D.C. Bar Associations.

Etheridge was instrumental in helping complete the new 2023 stadium lease agreement between the Maryland Stadium Authority (MSA) and the Ravens that extended the team's commitment to remain in Baltimore and support investment in M&T Bank Stadium through the end of the 2037 NFL season, with two five-year options to extend.

In 2019, Etheridge advised on legal matters during the three-year, \$120 million M&T Bank Stadium improvements project, also coordinating with the Department of Homeland Security to help the stadium secure SAFETY Act designation. In 2018, he was instrumental in the administration and initial distribution of funds for the Ravens' Social Justice Fund.

From 2014-16, Etheridge was part of the NFL Management Council, providing counsel to teams on matters like the Collective Bargaining Agreement, player contracts, discipline and healthcare. He also represented clubs in arbitration proceedings and advised on employment matters.

Prior to his time at the NFL, Etheridge worked from 2011-14 for the international law firm of Covington & Burling in Washington, D.C. He represented numerous clients in the sports industry, including the NFL.

Etheridge earned his Bachelor of Arts in Political Science from Yale University, where he was also a two-time letterman as an OLB/DE. He then attended Harvard Law School, where he earned a J.D. in 2011. Born in Baltimore and raised in Maryland's Prince George's and Howard Counties, for much of his youth, he attended the McDonogh School, which is located just a few miles from the Ravens' training facility.

In 2014, Etheridge was named to Forbes' "30 Under 30" list as one of the "Sports World's Brightest Young Stars." In 2018, he was honored as a member of the Baltimore Business Journal's "40 Under 40" class, while in 2024 he was tabbed a Sports Business Journal "40 Under 40" honoree.

Etheridge serves on the Board of Trustees for the Baltimore Community Foundation and the McDonogh School. During the COVID-19 pandemic, he was selected by Maryland Attorney General Brian Frosh to serve on the Attorney General's COVID-19 Access to Justice Task Force.



SIMON GELAN, who was promoted to senior vice president of operations in 2024, returned to the Baltimore Ravens for his second stint with the club after rejoining the organization in July 2022. Gelan is responsible for directing the team's day-to-day operations, including at the Under Armour Performance Center, summer training camp and minicamps, team travel, team services, grounds, facility maintenance, and game operations and food operations for players, coaches and staff. Gelan previously spent three seasons (2019-21) as the director of team logistics and business process liaison for the Chicago Bears, where his responsibilities included home game operations, team travel, budgeting and master planning. Gelan also spent nine

seasons (2010-2018) with the Cleveland Browns in numerous roles, most recently as the director of football operations. In his first role with Baltimore, Gelan worked for one season (2009) in the operations department. Prior to that, he spent time with the Chicago Bears (2008) and San Francisco 49ers (2007) in their respective equipment departments. In June 2024, Gelan attended "NFL League of Leaders," which is an executive education program at the Stanford Graduate School of Business that brings together leaders from both the clubs and league office to accelerate leadership development among the NFL's senior level talent. A native of College Park, MD, Gelan is a graduate of Morgan State University. He and his wife, Lywanda, have two daughters, Camille and Savannah.



JEFF GOERING, who joined the club in 1999, oversees the Ravens' finance and information technology departments. He also works with the team's insurance and risk management matters. In terms of financial operations, Goering leads the strategic planning, budgeting, financial reporting, tax and audit processes. He also serves as the primary financial liaison with the Maryland Stadium Authority, working with various stadium contractors and event promoters. In overseeing the I.T. department, he focuses on matters such as hardware/software applications and network security/infrastructure.

Prior to being named SVP of finance in 2015, Goering served as the Ravens' VP of finance/chief financial officer (2008-14). He was elevated to senior director of finance in 2004 after spending five years as the organization's controller.

Previously, as a PricewaterhouseCoopers senior consultant in

Dallas, Goering worked with many sports entities, preparing financial feasibility studies, market assessments and economic impact analyses for proposed new or expanded sports venues.

He received his Master of Science in sports management from the University of Massachusetts in 1998. During that time, he also served as a consultant in the evaluation and preparation of Boston Red Sox salary arbitration cases.

Goering spent a year in the Philippines as a community development volunteer for the Presbyterian Church, USA, in 1995-96. He received a B.S. in business administration from Rockhurst (Kansas City, MO) University.

Jeff, who previously served on the board of the Ravens Foundation, earned his CPA⊠certificate in 1992. He and his wife, Sheryl, have two daughters, Olivia (23) and Carly (21), and a son, Daniel (18).



BAKER KOPPELMAN has been with the Ravens since their 1996 inception. He oversees the team's PSL, season ticket and hospitality sales, ticket operations, ticket distribution, customer service, club level concierge service and upper level programming, and he assists with attracting events to M&T Bank Stadium. In relation to his roles, Koppelman contributes to internal committees tasked with reviewing and improving overall fan experience.

Koppelman has worked in professional sports ticketing operations since 1987, selling Baltimore Orioles tickets at Memorial Stadium during the summer while earning his sports management and economics degrees at Guilford College (Greensboro, NC), where he graduated in 1990.

He worked his way to a full-time position with the Orioles in 1991, helping manage the stadium box office and contributing with the seating relocation from Memorial Stadium to Oriole Park at Camden Yards in 1992. He then spent a season with the San Diego Padres in 1995, before returning to his hometown to join the Ravens prior to their inaugural 1996 season.

Koppelman has helped M&T Bank Stadium and the Ravens host a Billy Joel/Stevie Nicks concert (2023), Metallica concert (May

2017), Beyonce's World Formation Tour (June 2016), Billy Joel and One Direction concerts (both July 2015), Jay-Z and Beyonce's On the Run Tour (July 2014), and The Legends of The Summer Tour, featuring Justin Timberlake and Jay-Z (August 2013). Baltimore also hosted a U2 concert in June 2011, Monster Jam in June of 2011-13, a Kenny Chesney concert in 2008, international soccer matches between Chelsea and AC Milan (2009), Manchester City and Inter Milan (2010), Tottenham and Liverpool (2012), Arsenal and Everton (2022), FC Barcelona and AC Milan (2024), and the CONCACAF Gold Cup (2013 and 2015). M&T Bank Stadium has also hosted several premier college football games, including the annual Army-Navy showdown on four occasions (2000, 2007, 2014, 2016) and six NCAA Lacrosse Final Four tournaments (2003, 2004, 2007, 2010, 2011, 2014).

Koppelman is a graduate of St. Paul's School (Baltimore) and was inducted into its Athletic Hall of Fame in 2016 for his contributions as a team manager (football, wrestling and basketball) and a four-year member of the varsity baseball team. He is also a board member of the Baltimore chapter of the American Heart Association. Baker's wife, Reba, is the Ravens' senior director of finance.



ELIZABETH MEARMAN SENIOR VICE PRESIDENT OF PEOPLE, CULTURE & INCLUSION college: maryland, baltimore county (umbc) born: 5/25, baltimore md exp. (NFL/RAVENS): 21/21



ELIZABETH MEARMAN joined the Ravens in 2004 and was promoted to senior vice president in 2020. Originally hired as the organization's first-ever director of human resources, Mearman designed, developed and implemented many of the HR methods currently in use for the team. In 2023, she led rebranding efforts to create the Ravens' People, Culture and Inclusion Department, further strengthening diversity, equity and empowerment for the organization's hiring and employee engagement practices.

For the past 20 years, Mearman has been responsible for onboarding, benefits administration, performance management, compensation management, employee relations, organizational development and employee satisfaction. In 2020, she was tasked with leading the Ravens' internal DEIB efforts to enhance team dynamics, productivity and innovation within the organization.

Additionally, Mearman partnered with several other NFL teams to implement the first-of-their-kind NFL human resources meetings. The event has become an annual gathering, where HR leaders

from nearly every team meet to discuss HR strategy, develop best practices and tackle issues that are unique to professional sports.

In 2019, Mearman and her team created/hosted the first-ever HBCU Career Combine, and in 2021, they took the Combine virtual when eight NFL teams participated to provide students from HBCU's a look into the world of working in sports.

Prior to the joining the Ravens, Mearman worked five years as an HR manager for the Allegis Group, a private staffing firm in Baltimore, MD. She holds her bachelor's degree in psychology from UMBC and her PHR.

Mearman previously served on the Board of the Ravens Foundation, Inc. and was a longtime member of The One Love Foundation's Regional Advisory Board.

Mearman lives in Millersville with her husband, Joe, their two children, Taylor (6) and Joseph (3), and their three rescue dogs, Sammi, Charlie and Frankie.



KEVIN ROCHLITZ joined the Ravens in 2003 and was named senior vice president/chief sales officer in 2019. He leads the corporate sales department, which includes national and regional partnerships, broadcasting contracts – including WBAL-TV, WBAL Radio and 98Rock – and M&T Bank Stadium suite sales.

In 2023, Rochlitz led negotiations for the substantial 15-year M&T Bank strategic partnership and stadium naming rights extension. In 2024, he helped create and sell the brand-new Blackwing suites at M&T Bank Stadium, featuring 10 individual suites all connected to a private club that provides fans the NFL's most premium gameday experience.

Among other contracts completed by Rochlitz are partnerships with MedStar Health, Safeway, Visa, Coca-Cola, MillerCoors, Anheuser-Busch, Verizon, Southwest Airlines, Maryland Lottery and McCormick. He also led negotiations with sports gaming partners Caesars/Horseshoe Casino, BetMGM and Draft Kings.

In 2022, Rochlitz led the sale of the Advance Business Systems Suite Level at M&T Bank Stadium, while in 2014, he guided a team that completed a 10-year, \$60 million partnership extension with M&T Bank, including the continuation of the stadium naming rights and several community-focused programs. In 2012, Rochlitz coordinated a partnership that led to the team's training facility being named the Under Armour Performance Center. Rochlitz also spent five years as SVP of sales for Mandalay Sports and Entertainment/Mandalay Pictures, owners of the Dayton Dragons and Frisco Rough Riders. He coordinated the new stadium construction and sold naming rights for each venue (Fifth Third Field in Dayton, Ohio, and Dr Pepper Ballpark in Frisco, Texas). From 1996-97, he was one of the youngest assistant athletic directors in NCAA D-I for the University of Miami.

Rochlitz serves on the Syracuse University Sports Management Advisory Board and on the Maryland SPCA Advisory Board. He is also a member of the Signal 13 Foundation with the Baltimore City Police Department.

Named a Baltimore Smart CEO Executive of the Year in 2016, Rochlitz was also chosen to participate in the Leadership Baltimore County program from 2015-16. In 2011, he was selected by the U.S. Department of Defense and Secretary Robert Gates to join the Joint Civilian Orientation Conference to better understand and promote the U.S. military.

Rochlitz earned a degree in marketing from the University of Wyoming, where he sits on the Business Advisory Board. In May of 2021, he was named the Distinguished Alum for the university's College of Business. Rochlitz and his wife, Melissa, have a daughter, Riley (21), who is in her senior year at Wyoming.



CHAD STEELE, who is in his 23rd season with the Ravens, oversees the public and community relations departments. Steele is the organization's primary contact and spokesman for the team's communications efforts, and he directs strategic efforts promoting brand communication endeavors in coordination with football and business operations.

Steele and the Ravens' public relations department are three-time recipients of the Pete Rozelle Award (2010, 2012 & 2016), a prestigious annual honor that is voted on by the 300-member Pro Football Writers of America and given to the NFL P.R. staff that consistently strives for excellence in its dealings and relationships with the media. (The Ravens have also been finalists seven other times during Steele's tenure.)

Steele has been invited to assist the NFL's PR operations at six Super Bowls and currently serves as chairperson of the NFL's Football Publicity Committee. He was the first person ever chosen by the league office as a conference PR director for twoconsecutive Pro Bowls in Honolulu, HI. Originally a 1998 season-long intern with the Ravens, he rejoined the team in 2002 following three seasons with the San Francisco 49ers' media relations department. Steele also worked two training camp internships with the Carolina Panthers (1996-97).

Steele, who was selected to attend Stanford University's Executive Education Program for NFL Managers in 2005, was also asked by the NFL league office, along with veteran NFL players and team player development directors, to lead discussions on media professionalism with the 2007 NFL draft class. In May 2016, he was chosen by the University of Maryland to be the keynote speaker at its Communications School graduation.

Steele serves on the boards of the Irvine Nature Center, Sutton Scholars and Stevenson University Brown School of Business and Leadership. In 2024, he was named an Honorary Commander for the 316th Helicopter Wing at Joint Base Andrews.

Steele, who is a 1997 graduate of Winthrop University (business administration), led the Eagles' basketball team as co-captain. He and his wife, Wendy, have a daughter, Dylan (14), and a son, Colton (10).



RICH TAMAYO is in his ninth season with the Ravens after being promoted to senior vice president of stadium operations and guest experience in 2022, following the retirement of longtime executive Roy Sommerhof. Originally hired as the Ravens' first-ever director of guest experience in 2016, Tamayo oversees all aspects of M&T Bank Stadium, including gameday parking and transportation, security, guest services, custodial services, catering, medical services and stadium maintenance.

In 2023, he assumed a leading role in "The Next Evolution," which is a three-year venue upgrades project to significantly enhance gameday and year-round fan offerings at M&T Bank Stadium.

While serving as the Ravens' director of guest experience, Tamayo was responsible for creating and developing standardbearing initiatives that ensure the best experiences for fans on gameday.

Under Tamayo's leadership, the Ravens partnered with the Disney Institute to roll out the "Common Purpose and Quality Standards" program to over 2,500 gameday employees. He helped lead the hiring, onboarding and managing of both full-time and gameday team members, while also overseeing the service relationship of all operating partners at M&T Bank Stadium.

During his time in that role, Tamayo was responsible for the creation of the first comprehensive and all-inclusive employee Rewards/Recognition Program. He also created the "Welcome to the Flock" and "Season Kickoff" trainings to greet new and returning gameday team members each year. (Both programs are now considered NFL best practices.) Additionally, Tamayo is a valued contributor to the NFL's Guest Services and Security Committee.

Impressively, in 2019, Tamayo and his team were rated the NFL's No. 1 gameday staff by the league's annual Voice of the Fan survey.

Prior to joining the Ravens, Tamayo spent 14 years working for Disney, holding several positions that focused on maximizing guest experience initiatives.

A native of Queens, NY, Tamayo earned a B.A. in social science from State University at Stony Brook. He and his wife, Ashley, have one son (Zak) and three daughters (Madison, Reagan & McKinley).



THERESA ABATO

VICE PRESIDENT OF SUITE SALES & SERVICE

COLLEGE: COLLEGE OF NOTRE DAME

BORN: 2/26, BALTIMORE, MD

EXP. (NFL/RAVENS): 27/27

EXP. (NFL/RAVENS): 27/25

For 27 NFL seasons, Theresa Abato has been responsible for all aspects of the Ravens' private suite business, including sales, client relations and operations for both Ravens games and third-party events. She manages suite inventory/ticketing, sets revenue/expense budgets and oversees the contracts and fulfillment for 132 suites. Abato, along with her suites team of Hayward Caswell, Jillian Magnotta and Chris Lisle, are committed to reinforcing the first-class standards of the Ravens. Since M&T Bank Stadium's 1998 opening, Abato has been charged with creating and executing the valuable amenities and experiences suite owners receive. She has been instrumental in growing the suite business from 95 season-owned in 1998 to 132 full-season current suite relationships.



MARK BIENVENU

VICE PRESIDENT OF FOOTBALL VIDEO OPERATIONS COLLEGE: WISCONSIN-PLATTEVILLE BORN: 10/8/71, 1

BORN: 10/8/71, ROCKFORD, IL

hours of video footage and data. Bienvenu joined the franchise in 2000 after working for the Chicago

Mark Bienvenu is in his 25th season with the Ravens. He helps lead the video department, whose primary responsibility is to capture and manage footage of the team's practices and games. The video captured by Bienvenu and his team is used by coaches, players and the personnel department for analytical and strategic purposes. Additionally, the video department oversees classroom technology to allow for effective player and coach meeting sessions. Their team also assists the personnel department with video analysis of college and other professional football leagues, which includes managing thousands of

Bears for two years as the assistant video director. Following his stint in Chicago, he spent four years at Avid Sports – a pioneer in developing digital video tools for sports organizations – in multiple sales and support roles. Bienvenu joined the startup as an original member of the LLC that has since become XOS Digital/Catapult, a leader in digital analytical technology. Upon his arrival at the Ravens, he assisted with the transition from analog videotape to a digital video network, which has become the industry standard. Bienvenu graduated from the University of Wisconsin-Platteville with a degree in broadcast technology management. He resides with his wife, Jo, and dogs, Louie and Artie, in Finksburg, MD. Bienvenu is also the proud stepfather of Christopher (Media, PA) and Nicholas Boggs (Durham, NC).



AARON CLINE VICE PRESIDENT OF CORPORATE SALES & SUITES

COLLEGE: RANDOLPH-MACON

BORN: 8/1/74, CONCORD, NH

EXP. (NFL/RAVENS): 14/14

Aaron Cline is in his 14th season with the Ravens, leading the corporate sales team in securing national and local partnerships. Cline and his team are responsible for acquiring partners on signage at M&T Bank Stadium, suite sales, Ravens digital assets, TV & Radio, events and activations. He has captured new business sales and managed many of the Ravens' key partnerships, including BetMGM, Ford, Frito-Lay, Maryland Lottery, MedStar Health, MolsonCoors, Wawa and others. Prior to joining the Ravens, Cline began his career working in financial services at Legg Mason in Baltimore, followed by a stint with Deutsche Bank Alex. Brown. In 2002, he transitioned into sales at WZBA-FM, and ultimately, into corporate sales with the Baltimore Orioles. He began his Ravens career in 2011 following a year at the

Mid-Atlantic Sports Network. Cline is a Board Trustee for the Multiple Sclerosis Society DC/MD Chapter, and previously served on the Board of Directors for Special Olympics Maryland. The Towson, MD, native attended The Boys' Latin School of Maryland. He and his wife, Dana, reside in Timonium, MD, with their three daughters, Kaylee (13), Natalie (11) and Jamie (4).



JOHN CLINE VICE PRESIDENT OF EVENT OPERATIONS

COLLEGE: EAST STROUDSBURG

John Cline is in his 27th season with the Ravens. A Shrewsbury, PA native, Cline has spent his entire career at the Camden Yards Sports Complex. After completing an internship with the Maryland Stadium Authority in 1997, he was hired by the Ravens in July 1998. Cline helped open M&T Bank Stadium by providing countless tours to stadium partners to familiarize gameday team members with the new facility. Along with set-up and break-down of gameday executions, Cline staffed and managed the Ravens' Guest Services locations. After the terrorist attacks on 9/11/01, Cline was asked to manage the security implementation at M&T Bank Stadium. Working with local, state and federal security partners, measures were implemented and have been updated accordingly under Cline's direction for the last two

BORN: 11/20, YORK, PA

decades. Cline was an integral part in M&T Bank Stadium becoming LEED-Certified in November 2013. It marked the first existing stadium, at the time, in the U.S. to receive this U.S. Green Building Council Award. M&T Bank Stadium received DHS Safety Act Designation in April 2020 and was awarded the National Center for Spectator Sports Safety and Security (NCS4) 2022 Facility of Merit Award by the National Football League's Security Directors. In addition to the security footprint, Cline is responsible for leading all gameday and stadium event logistics. Cline and his wife, Dana, have two children, Connor (15) and Kennedy (13).



JIM COLLER Vice president of finance

COLLEGE: PENN STATE

BORN: 11/30/71, PHILADELPHIA, PA

EXP. (NFL/RAVENS): 26/26

EXP. (NFL/RAVENS): 27/27

Jim Coller is in his 26th season with the Ravens. During his time with the organization, Jim has served a variety of roles for the finance department, with responsibilities that have included overseeing day-to-day accounting functions of the team, assisting in the systematization of key financial activities, coordinating third-party audits and serving as a liaison with various team partners. Jim is a proud Penn State Nittany Lion alum and worked as an auditor with KPMG LLP in his native Philadelphia before joining the Ravens. When he is not playing with numbers, Jim enjoys spending time with his family, coaching youth sports and volunteering as treasurer on the PTO board of the local elementary school. He and his wife, Hope, reside in Hanover, PA, with their two boys, Alex and Evan, and dog, Bailey.



HEATHER DARNEY

VP OF COMMUNITY RELATIONS / EXEC. DIR. RAVENS FOUNDATION

COLLEGE: TOWSON

BORN: 5/19, BALTIMORE, MD

EXP. (NFL/RAVENS): 14/14

A Towson University graduate and Baltimore native, Heather Darney is in her 14th season with the Ravens. After working for the Baltimore Orioles for four years in special event management, she joined the Ravens in 2011 to provide oversight of the team's philanthropic initiatives. In her role as vice president of community relations, Darney is responsible for developing, implementing and administering the team's overall strategic charitable outreach efforts. This includes orchestrating over 300 player appearances annually that include hospital and school visits, food, toy and book drives, and fitness, education and literacy events. Additionally, Darney continues to serve as the executive director of the Ravens Foundation, Inc., where she manages and directs all fundraising, grant programs and initiatives

executed by the team's charitable arm. Through this dual role, Darney annually manages the distribution of millions of dollars in combined contributions to over 2,000 nonprofit organizations throughout the Baltimore area. In 2019, Darney was named one of *Baltimore Business Journal*'s "40 Under 40" honorees. Darney and her husband, Ed, have two daughters, Ava (10) and Julia (7).



JOAN FENNEKOHL VICE PRESIDENT OF TEAM TRAVEL

COLLEGE: MILLERSVILLE

Joan (Sieracki) Fennekohl is in her 25th season with the Ravens. She oversees all aspects of team travel, including contracting with hotels, charter aircrafts and buses. Additionally, Fennekohl is responsible for all logistical details related to team travel, including aircraft manifests, catering, hotel room assignments and itineraries. She also oversees the team's commercial travel, which includes events such as the NFL Combine, college pro days, the player offseason program and training camp. A two-time Super Bowl champion, Fennekohl was part of the Ravens' operations team during both their 2000 and 2012 championship victories. Prior to joining the Ravens, her extensive travel background includes work as a corporate travel agent as well as a customer service agent and supervisor for various airlines at BWI

BORN: 5/4, COATESVILLE, PA

Airport. Fennekohl graduated from Millersville University with a bachelor's degree in communications. She resides in Baltimore with her husband, Eric.



PATRICK GLEASON VICE PRESIDENT OF PUBLIC RELATIONS

BORN: 7/21/82, DENVER, CO

EXP. (NFL/RAVENS): 20/20

EXP. (NFL/RAVENS): 25/25

COLLEGE: COLORADO Patrick Gleason is in his 20th season with the Ravens, serving as the primary point of contact for player and assistant coach interview requests. He is responsible for the development and execution of all football publicity efforts, also working closely with the organization's digital media, broadcasting and marketing departments. Additionally, Gleason plays a significant role in organizational messaging and communication to Ravens stakeholders. He is part of a Ravens' staff that has earned three (2010, 2012 & 2016) Pete Rozelle Awards, an honor given by the Professional Football Writers of America to the NFL PR team that strives for excellence in its relationships with the media. (The Ravens have also been finalists six other times during his tenure.) Gleason has been invited by the NFL to help direct PR efforts for five

Pro Bowls. He originally joined the franchise as an intern in 2005 after graduating from the University of Colorado, where he spent four vears working in the sports information office. Gleason currently sits on the board of the Ravens Foundation. Inc. He and his wife. Erin. have two sons, Jackson (6) and Cullen (2).



CHRIS INDUYE

COLLEGE: HOUSTON

VICE PRESIDENT OF RETAIL AND FOOD & BEVERAGE OPERATIONS

BORN: 11/6/70, HOUSTON, TX

EXP. (NFL/RAVENS): 12/12

Chris Inouye is in his 12th season with the team and oversees the retail experience and food & beverage operations at M&T Bank Stadium. Serving in a leadership role in the Ravens' strategic partnerships with Fanatics and Levy, Inouye has been responsible for buying, designing, and merchandising products, as well as conceptualizing new food and beverage menus and options. Before joining the Ravens, Inouye spent four years (2009-12) with Aramark at NRG Stadium (Houston, TX) and four years (2005-08) with Facility Merchandising, Inc. at M&T Bank Stadium, working in retail at both locations. He's also guided retail or food and beverage operations at several other venues, including Harry Grove Stadium (Frederick, MD), EagleBank Arena (George Mason University) and Thomas Run Park (Bel Air, MD), and served as the

assistant general manager of the Melbourne Reds (former baseball team in the Australian Baseball League) for one season. A Houston, TX, native, Inouye graduated from the University of Houston (1993) with a bachelor's degree in both marketing and finance. He and his wife, Erin Pierce-Inouve, are the proud parents of a Dogo Argentino named Atticus MacArthur.



KATE KASABULA VICE PRESIDENT OF CLIENT SERVICES

COLLEGE: DUKE

Kate (Kaiser) Kasabula is in her 22nd season with the Ravens. She oversees a team that ensures the execution and fulfillment of all corporate partnerships, totaling over 150 contracts. Kasabula and her team serve as liaisons between partners and internal departments to fulfill assets such as media, hospitality, signage and promotions. During her time with the Ravens, Kasabula has served in various roles within the corporate sales department, both in sales service and as an account executive, and she was a staff member during the Ravens' 2012 Super Bowl season. Prior to the Ravens, she attended Duke University, where she played on the women's lacrosse team. At Duke, Kasabula was a four-time All-American, a Tewaaraton Trophy finalist, given annually to the most outstanding college lacrosse player,

BORN: 3/12, BALTIMORE, MD

and an ACC 50th Anniversary Team selection. Additionally, she earned a silver medal with the United States Women's World Cup Lacrosse Team in 2005. Prior to her collegiate endeavors, Kasabula attended Notre Dame Prep in Towson, MD, and was inducted into its Athletic Hall of Fame in 2010. She was also honored by the US Lacrosse Baltimore Chapter and was inducted into its Hall of Fame in 2014. Kasabula and her husband, Brian, have two children, Connor (11) and Caroline (9).



ASHEESH KINRA VICE PRESIDENT OF INFORMATION TECHNOLOGY

COLLEGE: CTRECBORN: 10/16/78, BANGALORE, INDIAEXP. (NFL/RAVENS): 19/4Asheesh Kinra is in his fourth season with the Ravens after joining the team in June 2021. Prior to
moving to Baltimore, he served for 12 years as the vice president of information technology for the
Washington Commanders. In that role, he worked with both the Commanders' business and football
departments helping to ensure their IT systems were efficient and productive. He also led the rebrand
process to acquire the domain and update all technology to the new brand name for the then-Washington
Football Team. Kinra also managed IT for former team owner Daniel Snyder's ancillary businesses. In
addition to his time with Washington, he has worked in law firms, software security companies, an IT
consultant company assisting biotechnology, real estate and financial firms. In June 2022, Kinra attended

Stanford University's "NFL League of Leaders," an executive education program that brings together 40 leaders from both the clubs and the league office to accelerate the leadership development of the NFL's senior-level talent at Stanford Graduate School of Business. He currently lives in downtown Baltimore.



ROSS LUCIANO VICE PRESIDENT OF SECURITY COLLEGE: IONA

BORN: 7/15/73, YONKERS, NY

EXP. (NFL/RAVENS): 2/2

EXP. (NFL/RAVENS): 22/22

Ross Luciano oversees all security-related matters for the organization, including ownership, players, coaches and staff. He is responsible for security measures taken at the team hotels, serves as a personal security escort, directs security at the team's training facility and provides personal safety/security outside of work-related functions. Luciano also provides education on the NFL's personal conduct policy, as well as training and best practices related to state, traffic and weapons laws. Prior to joining the Ravens, Luciano enjoyed a decorated career in law enforcement that spanned over 25 years. He began as an officer in the New York City Police Department in 1997, a post he held for three years, before spending over 20 years in the United States Secret Service, where he served as a special agent in charge (SAIC) on

numerous cases and supervised the protection of four U.S. presidents (George W. Bush, Barack Obama, Donald Trump and Joe Biden). Luciano's focus areas throughout his career in law enforcement also included cyber-enabled financial crime investigations, protective intelligence investigations and top-secret clearance. Born to Dominican parents in New York City, Luciano, a first-generation American, is fluid in both English and Spanish. He was raised in Yonkers, NY, and attended Roosevelt High School. Luciano studied criminal justice at Iona College in New Rochelle, NY, becoming the first in his family to receive a college degree. He and his wife, Mary, have been married for 15 years. The couple has two sons, Ethan (13) and Eliot (11), and two English Bulldogs (Justice & Judge).



ADAM NEUMAN

CHIEF OF STAFF, SPECIAL ADVISOR TO THE PRESIDENT

COLLEGE: YESHIVA UNIVERSITY

BORN: 6/3/90, BALTIMORE, MD

EXP. (NFL/RAVENS): 5/2

Adam Neuman, who joined the club in 2023, serves as strategic counsel and manages all administrative, operational, financial and legal activities for President Sashi Brown, touching almost every area of business within the organization. He plays a leadership role in developing ownership presentations and organization-wide strategic initiatives, constructing annual reports and bridging Baltimore's football operations and corporate strategy. Before joining the Ravens, Neuman served as chief of staff, strategy & operations and deputy general counsel at the Big Ten Conference. In this role, he aided the conference's historic expansion efforts with UCLA, USC, Oregon and Washington, assisted negotiations in the league's record-breaking \$8 billion media rights deal with FOX, CBS and NBC, and inspired the development of the

Mental Health & Wellness Cabinet for over 10,000 student-athletes. Neuman was recognized in *The Athletic*'s College Sports 40 Under 40 and *Modern Counsel*'s 35 under 35. He was appointed to the Maryland Port Commission as Port Commissioner, serves on the Board of Advisors for Israel Baseball Americas, and teaches a Masters level course in Intercollegiate Athletic Administration at Columbia University. Neuman is a licensed attorney with the State Bar of the District of Columbia, Illinois, Maryland, New York and the United States Supreme Court. Born and raised in Baltimore, MD, Neuman prepped locally at Yeshivat Rambam High School. He attended Yeshiva University for his undergraduate degree, University of Pennsylvania Law School for his Juris Doctor and the Fels Institute of Government at the University of Pennsylvania for his master's degree in public administration.



JAY O'BRIEN VICE PRESIDENT OF BROADCASTING & GAMEDAY PRODUCTIONS

COLLEGE: LOYOLA (BALTIMORE)

BORN: 2/11/83, HELMETTA, NJ

EXP. (NFL/RAVENS): 21/21

Jay O'Brien leads Ravens Productions, an award-winning team responsible for all brand video and audio, including social and digital video content, in-stadium game presentation, television shows, preseason game broadcasts, podcasts and gameday radio. He also serves as executive producer of the Ravens' gameday production, which was recognized by the NFL's Voice of the Fan survey as the league's No. 1-ranked game entertainment in 2023 and for the top video board content each of the past four seasons. O'Brien was the Ravens' lead to debut the team's Mixed Reality Raven in partnership with The Famous Group in 2019 and received the 2020 Sports Business Award for Best in Sports Technology. He also played lead roles in the Ravens' pioneering partnerships with Skycam and Intel True View to enhance the

team's fan experience. O'Brien and Ravens Productions received the team's first-ever national Sports Emmys Award for Outstanding Long Feature for their NFL Network co-production of "The Gift of Gaba" in 2021. More recently, Ravens Productions earned a teamrecord 11 regional Emmy Awards and 17 nominations in 2024. O'Brien has earned 25 regional Emmy Awards, and in 2017, the *Baltimore Business Journal* named him to its "40 Under 40" list. In his professional career, he has also produced numerous other live sporting events including the 2023 Army-Navy Game at Gillette Stadium, the 2021 Army-Navy game at MetLife Stadium, Navy football at Navy-Marine Corps Memorial Stadium, international soccer, Navy-Notre Dame football and ESPN college basketball games. He serves on the Loyola University Communication and Media Advisory Board and previously served on the Ravens Foundation Board. O'Brien earned an undergraduate degree in journalism from Loyola College and a master's in business administration from Towson University and the University of Baltimore. He and his wife, Alex, have a daughter, Siena (9), and a son, Shea (7).



CODY WILLIAMS VICE PRESIDENT OF STRATEGY & ANALYTICS

COLLEGE: DELAWARE

BORN: 3/21/87, GLEN COVE, NY

EXP. (NFL/RAVENS): 13/13

Cody Williams is in his 13th season with the Ravens and leads a business intelligence team that is responsible for data analytics, insights and strategy for all business functions of the organization. In working closely with internal stakeholders, Williams helps identify and implement data-driven strategies that help achieve business goals. He originally joined the Ravens as a digital media intern in 2012 and is proud to have been a member of the organization during its Super Bowl XLVII championship run. Williams and his wife, Aubrey, have three sons, Connor (6), Keegan (4) and Charlie (2).



Following 18 years as the Ravens' team president, **DICK CASS** retired on April 1, 2022. Throughout his impressive career, Cass made an indelible impression while overseeing all business areas for the Ravens, including finances, budgeting, non-football personnel, corporate sales, operations, communications and business ventures.

When Steve Bisciotti became the team's majority owner in 2004, his first hire was Cass as president. For the nearly two decades after, Cass provided a wealth of business knowledge, legal and negotiating expertise, philanthropic principles, and a calm and consistent leadership style.

Under his direction, Cass helped create the organizational culture for which the Ravens are known today. Most recently, he led the organization through challenges created by the COVID-19 pandemic and worked at the forefront of the team's social justice reform efforts, engaging local and federal legislators to enact policy change. With roots deeply entrenched throughout the Baltimore community, Cass has overseen countless initiatives with the goal of creating better opportunities and circumstances for those most in need. An impactful presence on the board of the Ravens Foundation, Inc., Cass has also served on boards for the Greater Baltimore Committee, Kennedy Krieger Institute and Baltimore Community Foundation.

Understanding the value of creating a world-class gameday experience for Ravens fans, Cass spearheaded multiple M&T Bank Stadium improvement/enhancement projects, reaching investment levels over \$200 million. Through these efforts, the Ravens have consistently ranked among the NFL's best in gameday experience, as recognized by the annual Voice of the Fan survey. Cass also led the construction and subsequent expansion, at a total cost of more than \$90 million, of the Ravens' Under Armour Performance Center, which continues as one of the NFL's best training facilities.

From 2004-21, Cass helped guide Ravens teams that won five AFC North titles, clinched 10 postseason berths, appeared in three AFC Championship games and won one Super Bowl (XLVII in 2012). During his tenure, Baltimore produced the NFL's fifth-best overall winning percentage (.586), including the league's third-best mark at home (.713).

In 2023, Cass was inducted into the *Baltimore Sun*'s Business and Civic Hall of Fame, honoring the achievements of leaders who have spent their careers working to transform and improve Maryland.

Prior to joining the Ravens, Cass spent 31 years (1972-2003) as a partner at D.C.-based law firm Wilmer, Cutler and Pickering. He served as chairman of the firm's Business Transactions Section and was a member of its Management Committee. Some of his significant contributions to WC&P included: counsel to the Independent Commission of the US Olympics Committee (2003); counsel to the owner of the NBA's Charlotte Hornets during the team's relocation to New Orleans (2002); counsel to Steve Bisciotti in the purchase of the Ravens from the Modell family (2000 and 2004); counsel to the estate of Jack Kent Cooke in the sale of the Washington Commanders to Daniel Snyder (1999); counsel to Dallas Cowboys owner Jerry Jones in the acquisition of the team and Texas Stadium (1980s); and advisor to the NFL in connection with the Collective Bargaining Agreement that brought free agency and a salary cap to the NFL (1992-93).

Born in Washington D.C., Cass graduated Phi Beta Kappa from Princeton in 1968 before graduating from Yale Law School in 1971. He and his wife, Heather, have two children: a daughter, Courtney (Ryland Sumner), and son, Willy (Madelaine), and three grandchildren.



Dick Cass (far right) watches practice with owner Steve Bisciotti (left) and EVP Ozzie Newsome (middle). For 18 years, Cass oversaw all business areas for the organization, including finances, budgeting, non-football personnel, corporate sales, operations, communications and business ventures.

DICK CASS' LASTING IMPACT



Throughout his time with the Ravens, Dick Cass led the organization's commitment to making a positive impact on the Baltimore community. Many of the Ravens' outreach initiatives, including multiple playground builds (above) for local children, were spearheaded by Cass.



T.J. A'BECKET Sr. Manager, Ticket Operations & Distribution



BRENT AIREY Senior Animator



ANNELIESE AKINS Graphic Design Manager



DAN AMPTHOR Assistant Sports Field Specialist



TRICIA AOKI Client Services Manager



TOKS AROWOJOLU Associate General Counsel



JEFF ATKINSON Cinematographer



TIM BANCELLS Client Services Manager



JAIDA BAYTON Sr. Client Services Coordinator



CORRINE BEIL Staff Accountant



TREY BENNETT Director of Sales



JILLIAN BLACK Director of People Operations



MICHAEL BLANKENSHIP Sr. Physical Therapist/ Assistant Athletic Trainer



ADAM BLENCKSTONE Ticket Sales Manager



JERRY BOLLING Team Services Manager



KATIE BOLLINGER Manager, Marketing & Fan Development



JORDAN BONNER People, Culture & Inclusion Manager -Employee Engagement



KEVIN BOYLE Systems Administrator



MATT BREVET Director of Production



DANTE BRILEY Security Manager



ROSE BROCK Security



CLIFTON BROWN Staff Writer



JORDAN BROWN Equipment Coordinator



AVON BRYANT Team Services Manager



RYAN BURNS Sr. Sales Manager



NAOMI CARBONARO Ticket Sales Representative



HAYWARD CASWELL Director of Suite Services & Operations



MATT CAVRAK Sports Turf Specialist



GABRIELLE CHAMBERS Client Services Coordinator



DAVON CHARLES People, Culture & Inclusion Manager



CASSIE CHERIGO Social Media Manager/Digital Host



TYLER CHERIGO Strategic Partnership Designer



JASMINE CHIAZOR Sr. People, Culture & Inclusion Manager -**Talent Acquisition**



CAMILLE CIPOLLONE Historical Curator



MATT CLARK Assistant Sports Field Specialist



DANA CLINE Director of Payables



EVAN COHEN Sr. Manager, **Stadium Operations**



DAN CONDON Sr. Director of Sales



BRYAN CORVERA Manager, Advertising & Media



EDDIE COUGHLAN Director of Photography



TYRIQUE COX Business Data Analyst - Media



PHIL CUNNINGHAM Director of **Post-Production**



JACK DANA Sr. Manager, Production & Media Assets



CAMRYN DELUCIE Ticket Operations Coordinator



LISA DIXON Sr. Dir. of Special Events/Special Asst. to the Owner



KEVIN DOMBOSKI Associate Head Athletic Trainer



GARRETT DOWNING Sr. Dir. of Social Media/Digital Host



DA'VONTA EALY Football Video **Operations Coordinator**



COLLIN FERGUSON Director of Football Video Operations



KIM FERGUSON Sr. Director, Activation & Fan Development



BRYAN FILKINS Director, Fields & Grounds - UAPC



FRANK FORNOFF Sr. Security Manager



TINA GALDIERI Cheer Coordinator



MICHELE GEIMAN Seamstress



DAVID GHOSTLAW Staff Attorney



MITCH GOLDSTEIN Manager, Accounting



STEVE GROFF Director of Broadcast Technical Operations



MEGAN GRONDZKI Sr. Manager of Retail & **Purchasing Operations**



EVAN HARKUM Sr. Project Manager



COLLEEN HELAK Director of **Guest Experience**







DAVE HERINGER Sr. Social Media Graphic Designer



PHIL HOFFMANN Team Photographer



PATTI HOLTERY Sr. Payroll Specialist



KAYLIE HOMBERG Sr. Event Coordinator



DAN HOROWITZ Sr. Coordinator of **Public Relations**



SHAWN HUBBARD Team Photographer



ERIC HUBBS Ticket Sales & **Hospitality Services** Manager



LAURA HUMPHREYS Sr. Manager, Marketing & Activation



KEITH JACKSON Motion Designer



PETER JACOBSEN Sr. Coordinator, **Customer Service** & ADA Seating



MARCUS JENKINS Ticket Sales Representative



RAVEN JONES Ticket Sales & PSL Owner Rewards Manager



STEVE KAIN IT Security Manager



SEAN KAUFFMAN Director, Stadium Field **Operations - M&T** Bank Stadium



REGGIE KELLER Ticket Services & Perch Coordinator



MATT KEMPEL Director of **Client Services**



EMMA KLEIN Ticket Sales Representative



CROSS KLEMKO Assistant Athletic Trainer



MATT KLUG **Facilities Operations** Sr. Manager



JAROD KNOPP Sr. Manager of Stadium Field



REBA KOPPELMAN Sr. Director of Finance



BETSY LAMB Ticket Services Coordinator



DAVE LANG Sr. Director of Digital Strategy & Innovation



SHELBY LASSO Producer/Editor & Digital Host



RICHARD LINTKER Sr. Director, Ticket Sales & Hospitality



CHRIS LISLE Suite Services Specialist



MATT LITTLE Director of Legacy Engagement



RICKY LOPEZ Sr. Manager, **Technical Solutions**



JOSH LUKIN Sr. Director, Brand Strategy & Advertising



CONOR LYNCH CRM Administrator



JILLIAN MAGNOTTA Sr. Manager of Suites & Services



JESSICA MARKISON Sr. Director of **Compliance & Risk** Management



CHRIS MARROQUIN Physical Therapist/ Asst. Athletic Trainer



AUSTIN MARSHALL Football Video **Operations Coordinator**



ERNESTINE MARTIN Seamstress



KEITH MATHEWS Sr. Director of **Facilities Maintenance**



ADAM MAZALEWSKI Sr. Director, Ticket Operations



SEAN McCART Manager of Financial Planning & Analysis



KAREN McGEE People, Culture & **Inclusion Coordinator**



MARLON McLEAN Facilities Manager



GENEVIEVE MCNALLY Sr. Manager of Fan Insights & Analytics



REBECCA MEAGHER Data Visualization Engineer



RON MEDLIN Sr. Assistant Athletic Trainer



DREW MEYER Community Relations Sr. Coordinator



RYAN MINK **Editorial Director**



NICK MODISETT Cinematographer



ANNIE MORRAYE Digital Experience Coordinator



TIM MURPHY Sr. Coordinator, Stadium Operations



NAHOM NEGA Producer/Editor



BRYSON NEVERDON Editor, Video Content & Podcasts

KIM NIGGEL **Medical Services** Manager



KATIE NORMAN Payroll Specialist



TORY NYMICK Entertainment Marketing Manager



FAYO OJO Business Data Analyst -Generalist



ASHLEY OLIVER Social Media Coordinator



KRISTIE OSBORNE Media Asset Manager



STEVE OWENS Sr. Security Manager



JEREMY PARKS Sr. Director, Enterprise Applications & Data



DAN PARSONS Sr. Manager, **Team Operations**



ELLI PELTONEN Director, **Ticket Services**











P.J. PETEL Sr. Manager, Fields & Grounds



ROBERT PHILLIPS Help Desk Analyst



NICK PREVAS Brand Design Manager



JOEY PULONE Team Photographer



LAUREN PURDY Sr. Coordinator **Digital Strategy**



WILL RANNEY Sports Turf Specialist



MARISOL RENNER Sr. Director of Public Relations



RACHEL RICHARDS Public Relations Coordinator



YAJAIRA RIVAS Sr. Marketing & Fan Development Coordinator



JAKE ROSE Digital



SCOTT ROTIER Assistant Equipment Manager



ADAM RUDEL Sr. Manager, Marketing & Football Outreach



JT SANTOS Cinematographer



DAVID SAUNDERS Data Engineer



KENDRA SHAPANUS Seamstress



RON SHAPIRO Special Advisor to the Owner



MOE SHOOTS Sr. Manager of Events



EBONY SHORT Sewing Manager



GWEN SIECK Corporate Sales & Media Manager



NAJUMA SIMON Seamstress



CHRISTIAN SMITH Sr. Manager, IT Operations



MIKE SOTKA Sr. Security Manager



RYAN STANGO Guest Experience Sr. Coordinator



STEVE STATES Sr. Business Analyst



BILLY STEWART Assistant Sports Field Specialist



JOHN SWANN **Team Services** Assistant



CARLETTA SWEENEY Guest Experience Manager



JUSTIN SYHARATH Sports Turf Specialist



KELLY TALLANT Director of Community Relations



JULIE TAMBUSSI Sr. Director of People, Culture & Inclusion







MIKE THOMAS Physical Therapist/ Asst. Athletic Trainer



BRETT TILLEY Client Services Coordinator



MAKINLEY TIMMONS Ticket Sales Representative



ROB TUNE Sr. Manager of Event Operations



JEREMY TUNSTALL Equipment Coordinator



TOM VALENTE Sr. Director of Communications



BRIANA VAUGHN Community Relations Manager



CHRIS WACK Director of Corporate Sales



JOBIE WALDT Sr. Director of Stadium Operations



JAKIRA WHITE Manager, Media Sponsorship



BRANDON WILLIAMS Mascot Program Manager

Kevin Lynch, Guest Experience Hospitality Manager



TOM WOOD Sr. Equipment Manager



MAJOR WOODS Facilities Operations Coordinator



JOHN ZIEMANN Marching Band President



Also, please note, headshots for Coaching and Player Personnel staff without a bio appear earlier in the media guide.

RAVENS STAFF NOT PICTURED: Raymond Littleton, Director of Facilities

